



# Top Level SDBIP: 2013/2014

*Magiano*  
**EXECUTIVE MAYOR**

Date: 14 June 2013



*[Signature]*  
**MUNICIPAL MANAGER**

Date: 2013/06/14





| Directorate [R]                | GFS Classification            | National Outcome [R]  | National KPA [R]                                       | Pre-determined Objective [R]  | NDP Objective [R]                            | STRATEGIC Objective [R]                            | Municipal KPA [R] | KPI [R]  | Unit of Measurement   | Provincial Strategic Outcomes                                       | Ward      | Area [R]     | Program Driver [R]                      | Baseline               | POE   | KPI Calculation Type [R] | KPI Target Type [R] | Annual Target | Q1     | Q2     | Q3     | Q4     |
|--------------------------------|-------------------------------|---|--|---|--|--|-------------------|--|---|---|-----------|--------------|---|------------------------|---|--------------------------|---------------------|---------------|--------|--------|--------|--------|
| List                           | List                          | List  | List   | List  | List   | List   | List              | 200 characters   | 200 characters  | 200 characters  | Mun Ref : | Ignite Ref : | List                                    | 200 characters         | 200 characters  | List                     | List                | Number        | Number | Number | Number | Number |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To review municipal governance processes as per the RBAP                                    | Fighting Corruption                          | Good Governance                                    | Not Available     | Development of a Risk based Audit Plan   | Plan approved   | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Minutes of Council Meeting where Plan has been approved                       | Carry Over               | Number              | 1             |        |        |        | 1      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To review municipal governance processes as per the RBAP                                    | Fighting Corruption                          | Good Governance                                    | Not Available     | Quarterly Report on progress made with the implementation of the Risk Based Audit Plan (RBAP)  | Number of reports submitted to Audit Committee                        | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 4                      | Minutes of the Audit Committee  | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Attending IGR meetings and forums  | % Attendance of MinMay Tech / MinMay / DCF / DCF Tech / WCMMF         | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 100%                   | Minutes of IGR Meetings and forums received                                   | Carry Over               | Percentage          | 80%           | 80     | 80     | 80     | 80     |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Ensure that Council Meetings are procedurally correct and decisions taken are legally compliant  | Compliance to laws and regulations                                    | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 100%                   | Zero non-compliance   | Carry Over               | Percentage          | 0             | 0      | 0      | 0      | 0      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Ensuring the formal evaluation of directors in terms of their signed agreements  | No of formal evaluations completed                                    | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 2                      | Evaluation report and signed scoring sheets                                   | Accumulative             | Number              | 2             | 1      |        | 1      |        |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Review of the system of delegations  | Submit report to Council for the adoption of the system of delegation | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | New KPI for 2013/14 FY | Minutes of council meeting during which the system of delegation was adopted  | Carry Over               | Number              | 1             |        |        | 1      |        |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Oversee the compilation of the IDP and the submission to Council for approval  | IDP submitted to Council  | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Minutes of council meeting during which reviewed IDP was discussed            | Carry Over               | Number              | 1             |        |        |        | 1      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Oversee the compilation of the annual budget to Council for approval   | Budget submitted to council for approval                              | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Minutes of council meeting during which the Budget was submitted for approval | Carry Over               | Number              | 1             |        |        |        | 1      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Oversee the submission of monthly Sect 71 of the MFMA  | No of Sect 71 reports submitted                                       | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 12                     | Sect 71 reports submitted   | Accumulative             | Number              | 12            | 3      | 3      | 3      | 3      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Oversee the submission of the Mid-Year Performance Report in terms of Sect 72 of the MFMA to Council                                       | Mid-Year report submitted to Council                                  | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Report and minutes of Council meetings during which the report was discussed  | Carry Over               | Number              | 1             |        |        | 1      |        |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Oversee the submission of the Annual and Oversight Report to Council   | Annual report and Oversight Report submitted to Council               | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Minutes of council meeting during which report was discussed                  | Carry Over               | Number              | 1             |        |        | 1      |        |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | Submit the Top Layer SDBIP to the Mayor for approval to approve the KPI's and targets to ensure the implementation of the municipal budget | Top Layer SDBIP submitted to the Mayor                                | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | 1                      | Submitted Top Layer SDBIP   | Carry Over               | Number              | 1             |        |        |        | 1      |
| Municipal Manager              | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Good Governance                                    | Not Available     | The development of MGRO on response of the Audit Management Letter   | Management Action Plan  | Building the best-run regional government in the world              | All       | 1            | Municipal Manager                       | New KPI for 2013/14 FY | Progress report submitted to AG and Province                                  | Carry Over               | Number              | 1             |        |        | 1      |        |
| Strategic & Social Development | Other                         | A responsive and accountable, effective and efficient local government system | Municipal Transformation and Institutional Development | To manage the municipality to effectively deliver services                                  | Economy and Development                      | Institutional Development and Corporate governance | Not Available     | Develop an IT Disaster Recovery Site   | IT Disaster Recovery Site   | Increasing safety   | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014  | IT Disaster Recovery Site   | Carry Over               | Percentage          | 50            |        |        |        | 50     |
| Strategic & Social Development | Community and social services | A better South Africa, a better Africa and world                              | Local Economic Development                             | To promote economic development within the municipal area                                   | Economy and Development                      | Growth and Economic Development                    | Not Available     | Development of a LED Strategy  | LED Strategy approved   | Creating opportunities for growth and jobs                          | All       | 1            | Director: Strategy & Social Development | 1                      | Minutes of Council Meeting where Strategy has been approved                   | Carry Over               | Number              | 1             |        | 1      |        |        |
| Strategic & Social Development | Community and social services | A better South Africa, a better Africa and world                              | Local Economic Development                             | To promote economic development within the municipal area                                   | Economy and Development                      | Growth and Economic Development                    | Not Available     | Establishment of a Langeberg Economic Development Agency by March 2014   | Agency established  | Creating opportunities for growth and jobs                          | All       | 1            | Director: Strategy & Social Development | 1                      | Minutes of meeting  | Carry Over               | Number              | 1             |        |        | 1      |        |
| Strategic & Social Development | Community and social services | Improve the quality of basic education  | Local Economic Development                             | To manage and implement social development programmes                                       | Improving Education, training and innovation | Social and Community Development                   | Not Available     | Implementation of Enterprise Development Programme   | Quarterly Reports submitted to Council                                | Improving education outcomes  | All       | 1            | Director: Strategy & Social Development | 20                     | Minutes of Council Meeting  | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Strategic & Social Development | Community and social services | A skilled and capable workforce to support inclusive growth                   | Local Economic Development                             | To provide a compliant solid waste service and upgrade and maintain existing infrastructure | Improving Education, training and innovation | Provision of a clean environment                   | Not Available     | Implementation of expanded public works programme  | Number of temporary job opportunities created                         | Reducing poverty  | All       | 1            | Director: Strategy & Social Development | 200                    | Names & ID's of temporary workers   | Accumulative             | Number              | 220           | 60     | 50     | 50     | 60     |
| Strategic & Social Development | Other                         | A development-orientated public service and inclusive citizenship             | Local Economic Development                             | To promote economic development within the municipal area                                   | South Africa in the Region and the World     | Growth and Economic Development                    | Not Available     | Development of a Tourism Strategy by June 2014   | Tourism Strategy approved by Council                                  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Strategy & Social Development | 1                      | Minutes of Council Meeting where Strategy has been approved                   | Carry Over               | Number              | 1             |        |        |        | 1      |
| Strategic & Social Development | Community and social services | Vibrant, equitable and sustainable rural communities and food security        | Local Economic Development                             | To plan, provide, develop and maintain facilities for all communities                       | Inclusive Rural Economy                      | Social and Community Development                   | Not Available     | Implementation of social development programmes in rural areas   | Number of programmes  | Creating opportunities for growth and development in rural areas    | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014  | Monthly reports submitted to Council  | Carry Over               | Number              | 17            | 7      | 3      | 4      | 3      |
| Strategic & Social Development | Community and social services | Vibrant, equitable and sustainable rural communities and food security        | Local Economic Development                             | To plan, provide, develop and maintain facilities for all communities                       | Inclusive Rural Economy                      | Social and Community Development                   | Not Available     | Development of a Rural Development Strategy  | Strategy approved by Council  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Strategy & Social Development | 1                      | Minutes of Council Meeting where Strategy has been approved                   | Carry Over               | Number              | 1             |        | 1      |        |        |
| Strategic & Social Development | Community and social services | A development-orientated public service and inclusive citizenship             | Local Economic Development                             | To plan, provide, develop and maintain facilities for all communities                       | Nation Building and Social Cohesion          | Social and Community Development                   | Not Available     | Establishment of a Youth Council by April 2014   | Youth Council established   | Increasing social cohesion  | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014  | Youth Council established   | Carry Over               | Number              | 1             |        |        | 1      |        |
| Strategic & Social Development | Corporate services            | Decent employment through inclusive economic growth                           | Municipal Transformation and Institutional Development | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Good Governance                                    | Not Available     | Implement an individual performance management system up to supervisor level   | Implementation up to Superintendent level                             | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | 25                     | Number of plans signed  | Accumulative             | Number              | 30            |        | 30     |        |        |
| Strategic & Social Development | Public safety                 | All people in south Africa protected and feel safe                            | Good Governance and Public Participation               | To ensure readiness for disaster crisis   | Building Safer Communities                   | Provision of a clean environment                   | Not Available     | Annual review and submission of the Disaster Management Plan for assessment by the District by end May                                     | Plan reviewed   | Increasing safety   | All       | 1            | Director: Strategy & Social Development | 1                      | Minutes of meeting where Plan was submitted                                   | Carry Over               | Number              | 1             |        |        |        | 1      |
| Strategic & Social Development | Corporate services            | Decent employment through inclusive economic growth                           | Municipal Transformation and Institutional Development | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Good Governance                                    | Not Available     | Review the performance of the municipality to identify early warning signs and implement corrective measures                               | Number of quarterly reports submitted to Council                      | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | 4                      | Minutes of Council Meeting  | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Strategic & Social Development | Corporate services            | Decent employment through inclusive economic growth                           | Municipal Transformation and Institutional Development | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Good Governance                                    | Not Available     | Implementation of an internal communication system - intranet  | Fully functional intranet system                                      | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014  | Live intranet system  | Accumulative             | Percentage          | 1             |        | 1      |        |        |

| Directorate [R]                | GFS Classification            | National Outcome [R]  | National KPA [R]                                       | Pre-determined Objective [R]  | NDP Objective [R]                            | STRATEGIC Objective [R]                            | Municipal KPA [R] | KPI [R]  | Unit of Measurement   | Provincial Strategic Outcomes                                       | Ward      | Area [R]     | Program Driver [R]                      | Baseline              | POE  | KPI Calculation Type [R] | KPI Target Type [R] | Annual Target | Q1     | Q2     | Q3     | Q4     |
|--------------------------------|-------------------------------|---|--|---|--|--|-------------------|--|---|---|-----------|--------------|---|-----------------------|--|--------------------------|---------------------|---------------|--------|--------|--------|--------|
| List                           | List                          | List  | List   | List  | List   | List   | List              | 200 characters   | 200 characters  | 200 characters  | Mun Ref : | Ignite Ref : | List                                    | 200 characters        | 200 characters   | List                     | List                | Number        | Number | Number | Number | Number |
| Strategic & Social Development | Sport and recreation          | A better South Africa, a better Africa and world                              | Basic Service Delivery                                 | To plan, provide, develop and maintain facilities for all communities                       | Unspecified                                  | Social and Community Development                   | Not Available     | Compile an operational manual for sporting facilities  | Operational manual approved by MM   | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014 | Approved Operational Manual  | Accumulative             | Number              | 1             |        |        |        | 1      |
| Strategic & Social Development | Sport and recreation          | A better South Africa, a better Africa and world                              | Basic Service Delivery                                 | To plan, provide, develop and maintain facilities for all communities                       | Unspecified                                  | Social and Community Development                   | Not Available     | Development of a Management Plan for the proclaimed nature reserves                                  | Management Plan submitted to Council  | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014 | Minutes of Council Meeting   | Accumulative             | Number              | 1             |        |        |        | 1      |
| Strategic & Social Development | Sport and recreation          | A better South Africa, a better Africa and world                              | Basic Service Delivery                                 | To plan, provide, develop and maintain facilities for all communities                       | Unspecified                                  | Social and Community Development                   | Not Available     | Upgrading of sport fields  | Sport field upgraded: Zolani, Happy Valley, Ashton and Nkqubela                     | Integrating service delivery for maximum impact                     | All       | 1            | Director: Strategy & Social Development | New KPI for 2013/2014 | Monthly statistics provided by Dept. Finance                         | Carry Over               | Percentage          | 100           | 25     | 50     | 100    | 100    |
| Corporate Services             | Corporate services            | Improve the quality of basic education  | Municipal Transformation and Institutional Development | To improve the functioning of the workforce of the organisation                             | Improving Education, training and innovation | Institutional Development and Corporate Governance | Not Available     | Skills Development   | % Of personnel budget used for skills development                                   | Improving education outcomes  | All       | 1            | Director: Corporate Services            | 1%                    | Completion Certificates  | Accumulative             | Percentage          | 2             |        | 1      |        | 1      |
| Corporate Services             | Corporate services            | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To improve the functioning of the workforce of the organisation                             | Unspecified                                  | Institutional Development and Corporate Governance | Not Available     | Review of HR Policies  | Number of policies reviewed   | Building the best-run regional government in the world              | All       | 1            | Director: Corporate Services            | 2                     | Minutes of meetings where the policies have been reviewed.           | Accumulative             | Number              | 2             |        |        | 2      |        |
| Corporate Services             | Corporate services            | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To improve the functioning of the workforce of the organisation                             | Unspecified                                  | Institutional Development and Corporate Governance | Not Available     | Wellness Programme   | Quarterly Sessions  | Increasing wellness   | All       | 1            | Director: Corporate Services            | 1                     | Progress reports to Council  | Carry Over               | Number              | 4             | 1      | 1      | 1      | 1      |
| Corporate Services             | Community and social services | A development-orientated public service and inclusive citizenship             | Basic Service Delivery                                 | To maintain and upgrade community hall facilities   | Social Projection                            | Social and Community Development                   | Not Available     | Upgrade the community hall facilities  | % Completed   | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | 100%                  | Monthly expenditure reports  | Carry Over               | Percentage          | 100           | 25     | 50     | 75     | 100    |
| Corporate Services             | Public safety                 | All people in south Africa protected and feel safe                            | Basic Service Delivery                                 | To provide traffic and law enforcement services   | Building Safer Communities                   | Promote Public Safety                              | Not Available     | Road safety awareness education for the community  | Number of campaigns   | Increasing safety   | All       | 1            | Director: Corporate Services            | 8                     | Monthly report   | Accumulative             | Number              | 10            | 3      | 2      | 2      | 3      |
| Corporate Services             | Public safety                 | All people in south Africa protected and feel safe                            | Basic Service Delivery                                 | To provide traffic and law enforcement services   | Building Safer Communities                   | Promote Public Safety                              | Not Available     | Law enforcement initiative and safely home programmes to decrease incidents affecting traffic safety | Number of initiatives   | Increasing safety   | All       | 1            | Director: Corporate Services            | 12                    | Monthly report   | Accumulative             | Number              | 12            | 3      | 3      | 3      | 3      |
| Corporate Services             | Corporate services            | Protection and enhancement of environmental assets and natural resources      | Basic Service Delivery                                 | To manage and maintain all municipal buildings  | Economy and Development                      | Promote Public Safety                              | Not Available     | Alterations / Upgrading of municipal offices   | % Completed   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Corporate Services            | 100%                  | Monthly expenditure reports  | Carry Over               | Percentage          | 100           | 25     | 50     | 75     | 100    |
| Corporate Services             | Other                         | A development-orientated public service and inclusive citizenship             | Basic Service Delivery                                 | To provide traffic and law enforcement services   | Unspecified                                  | Promote Public Safety                              | Not Available     | Purchasing of vehicles   | % of capital budget spent   | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | 100%                  | Registration papers  | Carry Over               | Percentage          | 100           | 25     | 50     | 75     | 100    |
| Corporate Services             | Waste management              | Protection and enhancement of environmental assets and natural resources      | Basic Service Delivery                                 | To provide a compliant solid waste service and upgrade and maintain existing infrastructure | Environmental Sustainability and Resilience  | Provision of a clean environment                   | Not Available     | Acquisition of Land Stockwell  | Land purchased  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Transfer documentation   | Carry Over               | Number              | 1             |        | 1      |        |        |
| Corporate Services             | Community and social services | A development-orientated public service and inclusive citizenship             | Good Governance and Public Participation               | To plan, provide, develop and maintain facilities for all communities                       | Social Projection                            | Social and Community Development                   | Not Available     | Operational Manual for the community facilities  | Operational manual approved by MM   | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Approved Operational Manual  | Carry Over               | Number              | 1             |        |        |        | 1      |
| Corporate Services             | Corporate services            | A skilled and capable workforce to support inclusive growth                   | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Institutional Development and Corporate governance | Not Available     | Ensuring sound labour relations in the workplace   | Number of LLF Meetings  | Creating opportunities for growth and jobs                          | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Minutes of the LLF Meeting   | Accumulative             | Number              | 1             | 1      | 1      | 1      | 1      |
| Corporate Services             | Corporate services            | A skilled and capable workforce to support inclusive growth                   | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Developing a capable and Development State   | Institutional Development and Corporate governance | Not Available     | Filling of vacancies   | 80% of vacancies filled within 60 days of approval by the MM                        | Creating opportunities for growth and jobs                          | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Appointment letter and approval dates for the filling of the vacancy | Carry Over               | Percentage          | 80%           |        |        |        | 80     |
| Corporate Services             | Corporate services            | A better South Africa, a better Africa and world                              | Good Governance and Public Participation               | Enhancing good management strategic support   | Developing a capable and Development State   | Institutional Development and Corporate governance | Not Available     | Functional Council and Portfolio Committee Meetings  | Approved calendar of meetings   | Building the best-run regional government in the world              | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Minutes of meeting where calendar was approved and adherence thereof | Carry Over               | Number              | 1             |        |        |        | 1      |
| Corporate Services             | Corporate services            | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Developing a capable and Development State   | Institutional Development and Corporate governance | Not Available     | All correspondence loaded on Collaborator  | All correspondence loaded on Collaborator within 2 working days                     | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Collaborator report  | Carry Over               | Percentage          | 100%          | 100    | 100    | 100    | 100    |
| Corporate Services             | Corporate services            | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Institutional Development and Corporate governance | Not Available     | Ensuring that all property contracts are properly executed   | Compliance with the terms and conditions of the contract                            | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Quarterly reports submitted to Council and billing evidence          | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Corporate Services             | Community and social services | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Social Projection                            | Social and Community Development                   | Not Available     | Management of the Thusong Centre   | Number of quarterly reports on the general activities of the Thusong Centre         | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Quarterly reports submitted to Portfolio Committees                  | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Corporate Services             | Community and social services | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | Enhancing good management strategic support   | Unspecified                                  | Social and Community Development                   | Not Available     | Ensuring functional ward committee system  | Number of monthly ward committee meetings   | Building the best-run regional government in the world              | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Minutes of Ward Committee meetings                                   | Accumulative             | Number              | 10            | 3      | 2      | 2      | 3      |
| Corporate Services             | Corporate services            | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To manage the municipality to effectively deliver services                                  | Unspecified                                  | Institutional Development and Corporate governance | Not Available     | Effective Management of the Call Centre  | Processing of complaints within 1 working day and providing feedback to complainant | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Monthly reports from the Call Centre to EMT                          | Accumulative             | Number              | 12            | 3      | 3      | 3      | 3      |
| Corporate Services             | Community and social services | A responsive and accountable, effective and efficient local government system | Basic Service Delivery                                 | To manage and maintain all municipal buildings  | Social Projection                            | Social and Community Development                   | Not Available     | Effective Management of the Community Halls  | Clean community halls at all times  | Integrating service delivery for maximum impact                     | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Customer Satisfaction Survey and a monthly signed cleaning schedule  | Accumulative             | Number              | 12            | 3      | 3      | 3      | 3      |
| Corporate Services             | Community and social services | A responsive and accountable, effective and efficient local government system | Basic Service Delivery                                 | To manage and maintain all municipal buildings  | Social Projection                            | Social and Community Development                   | Not Available     | Monitor the allocation of free use of community halls  | Compliance with Council Policy  | Increasing social cohesion  | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Quarterly reporting to the MM on free use                            | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Corporate Services             | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To improve communication of all relevant stakeholders internal and external                 | South Africa in the Region and the World     | Institutional Development and Corporate governance | Not Available     | Commenting on legislation relevant to Local Government   | Submission of report to Mayco   | Building the best-run regional government in the world              | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Quarterly reporting submitted to Mayco                               | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Corporate Services             | Executive and council         | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation               | To improve communication of all relevant stakeholders internal and external                 | South Africa in the Region and the World     | Institutional Development and Corporate governance | Not Available     | Report to Mayoral Committee on all litigation  | Quarterly reports submitted to Mayco  | Building the best-run regional government in the world              | All       | 1            | Director: Corporate Services            | New KPI for 2013/2014 | Quarterly reporting submitted to Mayco                               | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |



| Directorate [R]      | GFS Classification         | National Outcome [R]  | National KPA [R]                             | Pre-determined Objective [R]   | NDP Objective [R]                           | STRATEGIC Objective [R]                               | Municipal KPA [R] | KPI [R]   | Unit of Measurement   | Provincial Strategic Outcomes                                       | Ward      | Area [R]     | Program Driver [R]             | Baseline              | POE   | KPI Calculation Type [R] | KPI Target Type [R] | Annual Target | Q1     | Q2     | Q3     | Q4     |
|----------------------|----------------------------|---|--|--|---|---|-------------------|---|---|---|-----------|--------------|--------------------------------|-----------------------|---|--------------------------|---------------------|---------------|--------|--------|--------|--------|
| List                 | List                       | List  | List   | List   | List  | List  | List              | 200 characters  | 200 characters  | 200 characters  | Mun Ref : | Ignite Ref : | List                           | 200 characters        | 200 characters  | List                     | List                | Number        | Number | Number | Number | Number |
| Engineering Services | Waste management           | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | To provide a compliant solid waste service and upgrade and maintain existing infrastructure                  | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Report quarterly on compliance with the National Waste Management Strategy  | Number of reports   | Building the best-run regional government in the world              | All       | 1            | Director: Engineering Services | 4                     | Reports submitted   | Accumulative             | Number              | 4             | 1      | 1      | 1      | 1      |
| Engineering Services | Waste management           | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | To provide a compliant solid waste service and upgrade and maintain existing infrastructure                  | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Obtain waste license for Stockwell Landfill Site  | Licence obtained  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | 1                     | Licence   | Carry Over               | Number              | 1             |        | 1      |        |        |
| Engineering Services | Waste management           | Protection and enhancement of environmental assets and natural resources      | Basic Service Delivery                       | To provide a compliant solid waste service and upgrade and maintain existing infrastructure                  | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Capital spending on Solid Waste Projects  | % of capital budget spent   | Integrating service delivery for maximum impact                     | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Certificate of completeness and payments                                      | Carry Over               | Number              | 95%           |        |        |        | 95%    |
| Engineering Services | Waste management           | Protection and enhancement of environmental assets and natural resources      | Basic Service Delivery                       | To provide a compliant solid waste service and upgrade and maintain existing infrastructure                  | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Increase tonnage of domestic waste recycled   | Tonnage   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | 720                   | Weigh bridge report   | Accumulative             | Number              | 780           | 190    | 190    | 200    | 200    |
| Engineering Services | Electricity                | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide electricity supply, manage demand and maintain existing infrastructure                            | Environmental Sustainability and Resilience | Energy efficiency for sustainable future              | Not Available     | Limit unaccounted electricity to 7.5%   | % of electricity unaccounted for  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Sale of electricity statistics from Finance department and the monthly report | Reverse Stand-Alone      | Percentage          | 7.5           | 7.5    | 7.5    | 7.5    | 7.5    |
| Engineering Services | Electricity                | A development-orientated public service and inclusive citizenship             | Municipal Financial Viability and Management | To provide electricity supply, manage demand and maintain existing infrastructure                            | Economy and Development                     | Energy efficiency for sustainable future              | Not Available     | Compilation of an electricity master plan   | % Completed   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Completed Master Plan   | Carry Over               | Percentage          | 50            |        |        | 50     |        |
| Engineering Services | Water                      | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide quality water, manage demand and maintain existing infrastructure                                 | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Achieve Blue Drop Status  | Blue Drop Status achieved   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Blue Drop Status report   | Carry Over               | Percentage          | 50            |        |        |        | 60     |
| Engineering Services | Water                      | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide quality water, manage demand and maintain existing infrastructure                                 | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Microbiological quality of water to comply with SANS standards  | % of water quality  | Increasing wellness   | All       | 1            | Director: Engineering Services | 90%                   | Lab Results   | Carry Over               | Percentage          | 90            | 90     | 90     | 90     | 90     |
| Engineering Services | Water                      | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide quality water, manage demand and maintain existing infrastructure                                 | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Review by-law of water provision on private owned land  | Bylaw approved by Council   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Minutes of Council Meetings   | Carry Over               | Number              | 1             |        |        |        | 1      |
| Engineering Services | Water                      | An effective, competitive and responsive economic infrastructure network      | Basic Service Delivery                       | To provide quality water, manage demand and maintain existing infrastructure                                 | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Capital Spending on Water and Sanitation Infrastructure   | % of capital budget spent   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | 95%                   | Certificate of completeness and payments                                      | Carry Over               | Percentage          | 95            |        |        |        | 95     |
| Engineering Services | Water                      | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide quality water, manage demand and maintain existing infrastructure                                 | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Limit unaccounted water to 18%  | % of water unaccounted for  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | 18%                   | Sale of water statistics from Finance department and the monthly report       | Reverse Stand-Alone      | Percentage          | 18            | # 18   | 18     | 18     | 18     |
| Engineering Services | Waste water management     | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide all communities with a sanitation services and maintain existing infrastructure                   | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Quality of effluent in terms of SANS standards  | % quality   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | 80%                   | Lab Results   | Carry Over               | Percentage          | 80            | 80     | 80     | 80     | 80     |
| Engineering Services | Environmental protection   | Protection and enhancement of environmental assets and natural resources      | Municipal Financial Viability and Management | To provide all communities with a sanitation services and maintain existing infrastructure                   | Environmental Sustainability and Resilience | Sustainable civil engineering infrastructure services | Not Available     | Achieve Green Drop Status   | Green Drop Status achieved  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Green Drop Status Report  | Carry Over               | Percentage          | 50            |        |        |        | 50     |
| Engineering Services | Environmental protection   | An effective, competitive and responsive economic infrastructure network      | Basic Service Delivery                       | To provide a compliant solid waste service and upgrade and maintain existing infrastructure                  | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Submission of an approved HSP after approval by DEAD & P and HSP  | 1 Approved HSP  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Minutes of Council Meeting  | Stand-Alone              | Number              | 1             |        |        |        | 1      |
| Engineering Services | Housing                    | Sustainable human settlements and improved quality of household life          | Basic Service Delivery                       | To provide access to affordable and low cost housing opportunities to all citizens within the municipal area | Transforming Human Settlements              | Sustainable integrated human settlement               | Not Available     | Installation of services after approval by DHS  | % of Budget Spent   | Developing integrated and sustainable human settlements             | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Certificate from the engineer   | Carry Over               | Percentage          | 100           |        |        |        | 100    |
| Engineering Services | Environmental protection   | Protection and enhancement of environmental assets and natural resources      | Basic Service Delivery                       | To manage urbanisation in a considered manner and to maintain a balance between conservation and development | Environmental Sustainability and Resilience | Provision of a clean environment                      | Not Available     | Oversee process for identifying an alternative Landfill Site  | Report submitted to council   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Engineering Services | New KPI for 2013/2014 | Minutes of Council meeting  | Carry Over               | Percentage          | 1             |        |        |        | 1      |
| Engineering Services | Housing                    | Sustainable human settlements and improved quality of household life          | Basic Service Delivery                       | To provide access to affordable and low cost housing opportunities to all citizens within the municipal area | Transforming Human Settlements              | Sustainable integrated human settlement               | Not Available     | Management of Transfer of rental / RDP housing stock  | Number of transfers   | Developing integrated and sustainable human settlements             | All       | 1            | Director: Engineering Services | 150                   | Report from the Deeds Office and / or attorneys confirmation                  | Accumulative             | Number              | 500           | 100    | 150    | 100    | 150    |
| Engineering Services | Housing                    | Sustainable human settlements and improved quality of household life          | Basic Service Delivery                       | To provide access to affordable and low cost housing opportunities to all citizens within the municipal area | Transforming Human Settlements              | Sustainable integrated human settlement               | Not Available     | Approval of building plans within 30 days for buildings less than 500m² and 60 days for buildings larger than 500m² after all information required is correctly submitted | % of building plans approved within timeframes  | Developing integrated and sustainable human settlements             | All       | 1            | Director: Engineering Services | 100%                  | Correspondence with PAWC  | Carry Over               | Percentage          | 90            | 90     | 90     | 90     | 90     |
| Engineering Services | Housing                    | Sustainable human settlements and improved quality of household life          | Basic Service Delivery                       | To provide access to affordable and low cost housing opportunities to all citizens within the municipal area | Transforming Human Settlements              | Sustainable integrated human settlement               | Not Available     | Oversee the Review of the Spatial Development Framework   | Framework submitted to Council  | Developing integrated and sustainable human settlements             | All       | 1            | Director: Engineering Services | 100                   | Minutes of Council meeting  | Carry Over               | Percentage          | 1             |        |        | 1      |        |
| Engineering Services | Housing                    | Sustainable human settlements and improved quality of household life          | Basic Service Delivery                       | To provide access to affordable and low cost housing opportunities to all citizens within the municipal area | Transforming Human Settlements              | Sustainable integrated human settlement               | Not Available     | Follow up on the status of zoning scheme regulations  | Correspondence on follow up   | Developing integrated and sustainable human settlements             | All       | 1            | Director: Engineering Services | 100                   | Letters / emails to Province  | Carry Over               | Percentage          | 1             |        |        |        | 1      |
| Financial Services   | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | Management of municipal revenue, expenditure and finance   | Fighting Corruption                         | Sound Financial Management                            | Not Available     | Timeous submission of financial statements  | Timeous submission of financial statements  | Building the best-run regional government in the world              | All       | 1            | Director: Finance              | 100%                  | Statements submitted  | Carry Over               | Percentage          | 100           | 100    |        |        |        |
| Financial Services   | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | Management of municipal revenue, expenditure and finance   | Fighting Corruption                         | Sound Financial Management                            | Not Available     | Review all legislative required budget implementation policies  | Number of policies  | Building the best-run regional government in the world              | All       | 1            | Director: Finance              | 7                     | Minutes of Council meetings where policies were approved                      | Carry Over               | Number              | 7             |        |        | 7      |        |
| Financial Services   | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance   | Unspecified                                 | Sound Financial Management                            | Not Available     | Financial viability measured in terms of the available cash to cover fixed operating expenditure  | Cost coverage ((Available cash+ investments)/ Monthly fixed operating expenditure                             | Building the best-run regional government in the world              | All       | 1            | Director: Finance              | 2                     | Financial statements  | Carry Over               | Number              | 2.2           |        |        |        | 2.2    |
| Financial Services   | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance   | Unspecified                                 | Sound Financial Management                            | Not Available     | Financial viability measured in terms of the municipality's ability to meet it's service debt obligations   | Debt coverage ((Total operating revenue-operating grants received)/debt service payments due within the year) | Building the best-run regional government in the world              | All       | 1            | Director: Finance              | 57                    | Financial statements  | Carry Over               | Number              | 60            |        |        |        | 60     |
| Financial Services   | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance   | Unspecified                                 | Sound Financial Management                            | Not Available     | Financial viability measured in terms of the outstanding service debtors  | Service debtors to revenue – (Total outstanding service debtors/ revenue received for services)               | Building the best-run regional government in the world              | All       | 1            | Director: Finance              | 12.6                  | Financial statements  | Carry Over               | Number              | 12            |        |        |        | 12     |

| Directorate [R]    | GFS Classification         | National Outcome [R]  | National KPA [R]                             | Pre-determined Objective [R]                             | NDP Objective [R]   | STRATEGIC Objective [R]    | Municipal KPA [R] | KPI [R]   | Unit of Measurement  | Provincial Strategic Outcomes                                       | Ward      | Area [R]     | Program Driver [R] | Baseline                      | POE  | KPI Calculation Type [R] | KPI Target Type [R] | Annual Target | Q1     | Q2     | Q3     | Q4     |
|--------------------|----------------------------|---|--|--|---------------------|----------------------------|-------------------|---|--|---|-----------|--------------|--------------------|-------------------------------|--|--------------------------|---------------------|---------------|--------|--------|--------|--------|
| List               | List                       | List  | List   | List   | List                | List                       | List              | 200 characters  | 200 characters   | 200 characters  | Mun Ref : | Ignite Ref : | List               | 200 characters                | 200 characters                                 | List                     | List                | Number        | Number | Number | Number | Number |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance | Unspecified         | Sound Financial Management | Not Available     | Achievement of a payment percentage of at least 100%                                  | Payment %  | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | 97                            | Financial reports submitted to Council         | Carry Over               | Percentage          | 100           | 75     | 90     | 95     | 100    |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance | Unspecified         | Sound Financial Management | Not Available     | Valuation of farms per usage  | Valuation roll of all farms  | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Finance  | 1                             | Report to Council                              | Carry Over               | Number              | 1             |        |        |        | 1      |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance | Unspecified         | Sound Financial Management | Not Available     | Approved Budget for 2014/2015   | Budget approved  | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | Approved Budget for 2013/2014 | Approved Budget as per Process Plan            | Carry Over               | Number              | 1             |        |        |        | 1      |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance | Unspecified         | Sound Financial Management | Not Available     | Maintain the asset register in terms of GRAP  | % of asset register maintained   | Mainstreaming sustainability and optimising resource-use efficiency | All       | 1            | Director: Finance  | 1                             | Asset Register                                 | Carry Over               | Percentage          | 100           | 100    | 100    | 100    | 100    |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | Management of municipal revenue, expenditure and finance | Unspecified         | Sound Financial Management | Not Available     | Complete Supplementary Valuation Roll   | Complete Supplementary Valuation Roll  | Integrating service delivery for maximum impact                     | All       | 1            | Director: Finance  | 1                             | Completed roll                                 | Carry Over               | Number              | 1             |        |        |        | 1      |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | To review municipal governance processes as per the RBAP | Fighting Corruption | Good Governance            | Not Available     | Maintain a clean audit opinion  | Audit Opinion  | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | New KPI for 2013/2014         | Report of the Auditor General                  | Carry Over               | Number              | 1             |        | 1      |        |        |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | To review municipal governance processes as per the RBAP | Fighting Corruption | Good Governance            | Not Available     | Resolve all audit issues  | % of audit queries for which an action plan was submitted within 10 working days | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | 90%                           | COMAFS provided by AG                          | Carry Over               | Percentage          | 90%           | 90     | 90     | 90     | 90     |
| Financial Services | Budget and treasury office | A responsive and accountable, effective and efficient local government system | Good Governance and Public Participation     | To review municipal governance processes as per the RBAP | Fighting Corruption | Good Governance            | Not Available     | Co-ordinate the processes for preparing the annual budget and budget-related policies | Council Resolution   | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | 1                             | Approved Budget Process plan by September 2013 | Carry Over               | Number              | 1             | 1      |        |        |        |
| Financial Services | Executive and council      | A responsive and accountable, effective and efficient local government system | Municipal Financial Viability and Management | To review municipal governance processes as per the RBAP | Fighting Corruption | Good Governance            | Not Available     | Compliance with the supply chain management policy                                    | % compliance   | Building the best-run regional government in the world              | All       | 1            | Director: Finance  | New KPI for 2013/2014         | Audit report                                   | Accumulative             | Percentage          | 100           | 100    | 100    | 100    | 100    |

| Ref | Sub-Directorate [R]                      |  | GFS Classification [R]        | Project name [R]   | Funding source [R]                    | Planned Start Date [R] | Planned Completion Date [R] | Ward [R]             | July 2012 | August 2012 | September 2012 | October 2012 | November 2012 | December 2012 | January 2014 | February 2014 | March 2014 | April 2014 | May 2014 | June 2014 | Total      | 2013/2014 |           | 2014/2015 |         | 2015/2016 |       | 2016/2017 2017/2018 |       |     |       |  |
|-----|--|--|-------------------------------|--|---------------------------------------|------------------------|-----------------------------|----------------------|-----------|-------------|----------------|--------------|---------------|---------------|--------------|---------------|------------|------------|----------|-----------|------------|-----------|-----------|-----------|---------|-----------|-------|---------------------|-------|-----|-------|--|
|     | Directorate                              | List                                     | List                          | 200 characters   | Ignite ref.                           | YYYYMMDD               | YYYYMMDD                    | Mun. Ref separated ; | Number    | Number      | Number         | Number       | Number        | Number        | Number       | Number        | Number     | Number     | Number   | Number    | Number     | CRR       | Other     | CRR       | Other   | CRR       | Other | CRR                 | Other | CRR | Other |  |
| 1   | Municipal Manager                        | Municipal Manager                        | Executive and council         | Equipment  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 200000         | 0            | 0             | 200000        | 0            | 0             | 300000     | 0          | 300000   | 0         | 1000000.00 | 1 000 000 | -         | 1 000 000 | -       | 1 000 000 | -     |                     |       |     |       |  |
| 2   | Director: Strategic & Social Development | IT                                       | Corporate services            | General ICT needs  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 140000         | 0            | 0             | 140000        | 0            | 0             | 210000     | 0          | 210000   | 0         | 700000.00  | 700 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 3   | Director: Strategic & Social Development | IT                                       | Corporate services            | Implementation of Disaster Recovery Solutions  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 120000         | 0            | 0             | 120000        | 0            | 0             | 180000     | 0          | 180000   | 0         | 600000.00  | 600 000   | -         | 600 000   | -       | -         | -     | -                   |       |     |       |  |
| 4   | Director: Strategic & Social Development | IT                                       | Corporate services            | Information Technology Platform Migration  | MSIG                                  | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 131580         | 0            | 0             | 131580        | 0            | 0             | 197370     | 0          | 197370   | 0         | 657900.00  | -         | 657 900   | -         | -       | -         | -     | -                   |       |     |       |  |
| 5   | Director: Strategic & Social Development | IT                                       | Corporate services            | Information Technology Platform Migration  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 18420          | 0            | 0             | 18420         | 0            | 0             | 27630      | 0          | 27630    | 0         | 92100.00   | 92 100    | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 6   | Director: Strategic & Social Development | Director: Strategic & Social Development | Planning and development      | Community Ward Work Programme  | CRR                                   | 2013/07/01             | 2014/06/30                  | Various Wards        | 0         | 0           | 120000         | 0            | 0             | 120000        | 0            | 0             | 180000     | 0          | 180000   | 0         | 600000.00  | 600 000   | -         | 600 000   | -       | -         | -     | -                   |       |     |       |  |
| 7   | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Construction of a new ticket box   | CRR                                   | 2013/07/01             | 2014/06/30                  | 10                   | 0         | 0           | 16000          | 0            | 0             | 16000         | 0            | 0             | 24000      | 0          | 24000    | 0         | 80000.00   | 80 000    | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 8   | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Construction of a spectator fence  | CRR                                   | 2013/07/01             | 2014/06/30                  | 10                   | 0         | 0           | 12000          | 0            | 0             | 12000         | 0            | 0             | 18000      | 0          | 18000    | 0         | 60000.00   | 60 000    | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 9   | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Install a Subterranean irrigation system, roll-on lawn (McGregor)  | CRR                                   | 2013/07/01             | 2014/06/30                  | 5                    | 0         | 0           | 20000          | 0            | 0             | 20000         | 0            | 0             | 30000      | 0          | 30000    | 0         | 100000.00  | 100 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 10  | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Install a Subterranean irrigation system, roll-on lawn (Bonnievale)  | CRR                                   | 2013/07/01             | 2014/06/30                  | 4                    | 0         | 0           | 20000          | 0            | 0             | 20000         | 0            | 0             | 30000      | 0          | 30000    | 0         | 100000.00  | 100 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 11  | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Install underground irrigation system on the soccer field at Zolani Sports Ground                          | CRR                                   | 2013/07/01             | 2014/06/30                  | 10                   | 0         | 0           | 30000          | 0            | 0             | 30000         | 0            | 0             | 45000      | 0          | 45000    | 0         | 150000.00  | 150 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 12  | Director: Strategic & Social Development | Sport Fields                             | Sport and recreation          | Upgrading Nkqubela Sport Ground (Soil, install underground irrigation, re-grassing field ; new goal posts) | Provincial Grant Sport and Recreation | 2013/07/01             | 2014/06/30                  | 2                    | 0         | 0           | 100000         | 0            | 0             | 100000        | 0            | 0             | 150000     | 0          | 150000   | 0         | 500000.00  | -         | 500 000   | -         | -       | -         | -     | -                   |       |     |       |  |
| 13  | Corporate Services                       | Director: Corporate Services             | Corporate services            | Clocking System  | MSIG                                  | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 24562          | 0            | 0             | 24562         | 0            | 0             | 36843      | 0          | 36843    | 0         | 122810.00  | -         | 122 810   | -         | -       | -         | -     | -                   |       |     |       |  |
| 14  | Corporate Services                       | Director: Corporate Services             | Corporate services            | Clocking System  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 3438           | 0            | 0             | 3438          | 0            | 0             | 5157       | 0          | 5157     | 0         | 17190.00   | 17 190    | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 15  | Corporate Services                       | Director: Corporate Services             | Corporate services            | Vehicles   | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 200000         | 0            | 0             | 200000        | 0            | 0             | 300000     | 0          | 300000   | 0         | 1000000.00 | 1 000 000 | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 16  | Corporate Services                       | Director: Corporate Services             | Corporate services            | Alterations / Upgrading Offices  | CRR                                   | 2013/07/01             | 2014/06/30                  | 1,5,7,8,9            | 0         | 0           | 144000         | 0            | 0             | 144000        | 0            | 0             | 216000     | 0          | 216000   | 0         | 720000.00  | 720 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 17  | Corporate Services                       | Director: Corporate Services             | Corporate services            | Office Equipment   | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 60000          | 0            | 0             | 60000         | 0            | 0             | 90000      | 0          | 90000    | 0         | 300000.00  | 300 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 18  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Happy Valley Community Hall   | CRR                                   | 2013/07/01             | 2014/06/30                  | 4                    | 0         | 0           | 51760          | 0            | 0             | 51760         | 0            | 0             | 77640      | 0          | 77640    | 0         | 258800.00  | 258 800   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 19  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Barnard Hall  | CRR                                   | 2013/07/01             | 2014/06/30                  | 9                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 180 000   | -       | -         | -     | -                   |       |     |       |  |
| 20  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Robertson Community Hall  | CRR                                   | 2013/07/01             | 2014/06/30                  | 3                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 305 000   | -       | -         | -     | -                   |       |     |       |  |
| 21  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Montagu Community Hall  | CRR                                   | 2013/07/01             | 2014/06/30                  | 7                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 209 000   | -       | -         | -     | -                   |       |     |       |  |
| 22  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Zolani Community Hall   | CRR                                   | 2013/07/01             | 2014/06/30                  | 10                   | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | -         | -       | 195 000   | -     | -                   |       |     |       |  |
| 23  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Ashton Town Hall  | CRR                                   | 2013/07/01             | 2014/06/30                  | 9                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | -         | -       | 480 000   | -     | -                   |       |     |       |  |
| 24  | Corporate Services                       | Community Halls                          | Community and social services | Upgrading of the Yellow Door   | CRR                                   | 2013/07/01             | 2014/06/30                  | 10                   | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | -         | -       | 95 000    | -     | -                   |       |     |       |  |
| 25  | Corporate Services                       | Traffic Services                         | Public safety                 | Pepper / Riot Balls Pistol   | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 6000           | 0            | 0             | 6000          | 0            | 0             | 9000       | 0          | 9000     | 0         | 30000.00   | 30 000    | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 26  | Corporate Services                       | Traffic Services                         | Public safety                 | Taxi/Bus/Farm Vehicle Drop Off Point Terminals   | CRR                                   | 2013/07/01             | 2014/06/30                  | Various Wards        | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 500 000   | -       | -         | -     | -                   |       |     |       |  |
| 27  | Corporate Services                       | Libraries                                | Community and social services | Building of Library in Nkqubela  | Provincial Grant                      | 2013/07/01             | 2014/06/30                  | 2                    | 0         | 0           | 500000         | 0            | 0             | 500000        | 0            | 0             | 750000     | 0          | 750000   | 0         | 2500000.00 | -         | 2 500 000 | -         | -       | -         | -     | -                   |       |     |       |  |
| 28  | Corporate Services                       | Libraries                                | Waste water management        | Equipment MRF Funding  | Provincial Grant/ MRF                 | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 43420          | 0            | 0             | 43420         | 0            | 0             | 65130      | 0          | 65130    | 0         | 217100.00  | -         | 217 100   | -         | -       | -         | -     | -                   |       |     |       |  |
| 29  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Upgrading Waste Water Works Phase 3  | CRR                                   | 2013/07/01             | 2014/06/30                  | 1,2;3,6              | 0         | 0           | 70376          | 0            | 0             | 70376         | 0            | 0             | 105564     | 0          | 105564   | 0         | 351880.00  | 351 880   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 30  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Upgrading Waste Water Works Phase 3  | MIG                                   | 2013/07/01             | 2014/06/30                  | 1,2;3,6              | 0         | 0           | 502674         | 0            | 0             | 502674        | 0            | 0             | 754011     | 0          | 754011   | 0         | 2513370.00 | -         | 2 513 370 | -         | -       | -         | -     | -                   |       |     |       |  |
| 31  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Upgrading Waste Water Works  | CRR                                   | 2013/07/01             | 2014/06/30                  | 11                   | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 563 080   | -       | -         | -     | -                   |       |     |       |  |
| 32  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Upgrading Waste Water Works  | CRR                                   | 2013/07/01             | 2014/06/30                  | 11                   | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 4 021 920 | -       | -         | -     | -                   |       |     |       |  |
| 33  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Replace clarifiers scraper Ashton Sewerage Works   | CRR                                   | 2013/07/01             | 2014/06/30                  | 9;10                 | 0         | 0           | 24000          | 0            | 0             | 24000         | 0            | 0             | 36000      | 0          | 36000    | 0         | 120000.00  | 120 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 34  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Sewer line Barlinka Avenue Montagu   | CRR                                   | 2013/07/01             | 2014/06/30                  | 7;11                 | 0         | 0           | 70000          | 0            | 0             | 70000         | 0            | 0             | 105000     | 0          | 105000   | 0         | 350000.00  | 350 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 35  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Replace sludge return pumps Ashton Sewerage Works  | CRR                                   | 2013/07/01             | 2014/06/30                  | 9;10                 | 0         | 0           | 22000          | 0            | 0             | 22000         | 0            | 0             | 33000      | 0          | 33000    | 0         | 110000.00  | 110 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 36  | Engineering Services                     | Water & Sanitation                       | Waste water management        | Purchase of a new sewer removal tanker ( Honey sucker )  | CRR                                   | 2013/07/01             | 2014/06/30                  | All                  | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 2 000 000 | -       | -         | -     | -                   |       |     |       |  |
| 37  | Engineering Services                     | Roads, Transport & Stormwater            | Road transport                | Resealing of Roads   | CRR                                   | 2013/07/01             | 2014/06/30                  | Various Wards        | 0         | 0           | 900000         | 0            | 0             | 900000        | 0            | 0             | 1350000    | 0          | 1350000  | 0         | 4500000.00 | 4 500 000 | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 38  | Engineering Services                     | Roads, Transport & Stormwater            | Road transport                | Upgrading of Storm Water in Robertson  | CRR                                   | 2013/07/01             | 2014/06/30                  | 1                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 720 000   | -       | -         | -     | -                   |       |     |       |  |
| 39  | Engineering Services                     | Water & Sanitation                       | Water                         | Upgrading of Siphon, Robertson Phase 2   | CRR                                   | 2013/07/01             | 2014/06/30                  | 2                    | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | -         | -       | 2 000 000 | -     | -                   |       |     |       |  |
| 40  | Engineering Services                     | Water & Sanitation                       | Water                         | Replacements / Repairs: Network  | MIG                                   | 2013/07/01             | 2014/06/30                  | Various Wards        | 0         | 0           | 1622758        | 0            | 0             | 1622758       | 0            | 0             | 2434137    | 0          | 2434137  | 0         | 8137190.00 | -         | 8 113 790 | -         | -       | -         | -     | -                   |       |     |       |  |
| 41  | Engineering Services                     | Water & Sanitation                       | Water                         | Replacements / Repairs: Network Phase 2  | MIG                                   | 2013/07/01             | 2014/06/30                  | 2,3                  | 0         | 0           | 1260358        | 0            | 0             | 1260358       | 0            | 0             | 1890537    | 0          | 1890537  | 0         | 6301790.00 | -         | 6 301 790 | -         | -       | -         | -     | -                   |       |     |       |  |
| 42  | Engineering Services                     | Water & Sanitation                       | Water                         | Fencing of Reservoirs  | CRR                                   | 2013/07/01             | 2014/06/30                  | 9;10,4,8             | 0         | 0           | 80000          | 0            | 0             | 80000         | 0            | 0             | 120000     | 0          | 120000   | 0         | 400000.00  | 400 000   | -         | -         | 400 000 | -         | -     | -                   |       |     |       |  |
| 43  | Engineering Services                     | Water & Sanitation                       | Water                         | Upgrading bulk water line to George Brink reservoir Montagu  | CRR                                   | 2013/07/01             | 2014/06/30                  | 7;12                 | 0         | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0.00      | -          | -         | -         | 3 500 000 | -       | -         | -     | -                   |       |     |       |  |
| 44  | Engineering Services                     | Water & Sanitation                       | Water                         | Upgrading of the flow meter and dozing system at the waterworks in Bonnievale                              | CRR                                   | 2013/07/01             | 2014/06/30                  | 4,8                  | 0         | 0           | 50000          | 0            | 0             | 50000         | 0            | 0             | 75000      | 0          | 75000    | 0         | 250000.00  | 250 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 45  | Engineering Services                     | Water & Sanitation                       | Water                         | Upgrading of the flow meter at the waterworks in Robertson   | CRR                                   | 2013/07/01             | 2014/06/30                  | 2,3                  | 0         | 0           | 50000          | 0            | 0             | 50000         | 0            | 0             | 75000      | 0          | 75000    | 0         | 250000.00  | 250 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 46  | Engineering Services                     | Water & Sanitation                       | Water                         | Replacement of electrical switchgear at river pump station in Bonnievale                                   | CRR                                   | 2013/07/01             | 2014/06/30                  | 4,8                  | 0         | 0           | 24000          | 0            | 0             | 24000         | 0            | 0             | 36000      | 0          | 36000    | 0         | 120000.00  | 120 000   | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 47  | Engineering Services                     | Water & Sanitation                       | Water                         | Upgrading Water Treatment Works Ashton   | CRR                                   | 2013/07/01             | 2014/06/30                  | 9;10                 | 0         | 0           | 200000         | 0            | 0             | 200000        | 0            | 0             | 300000     | 0          | 300000   | 0         | 1000000.00 | 1 000 000 | -         | -         | -       | -         | -     | -                   |       |     |       |  |
| 48  | Engineering Services                     | Water & Sanitation                       | Water                         | Montagu Water works  | CRR                                   | 2013/0                 |                             |                      |           |             |                |              |               |               |              |               |            |            |          |           |            |           |           |           |         |           |       |                     |       |     |       |  |



| Sub-Directorate [R] |                      | GFS Classification [R]     | Project name [R]         | Funding source [R]  | Planned Start Date [R]    | Planned Completion Date [R] | Ward [R]   | July 2012            | August 2012 | September 2012 | October 2012 | November 2012 | December 2012 | January 2014 | February 2014 | March 2014 | April 2014 | May 2014 | June 2014 | Total  | 2013/2014  |           | 2014/2015 |           | 2015/2016 |           | 2016/2017 |       | 2017/2018 |       |   |
|---------------------|----------------------|----------------------------|--------------------------|---|---------------------------|-----------------------------|------------|----------------------|-------------|----------------|--------------|---------------|---------------|--------------|---------------|------------|------------|----------|-----------|--------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-------|-----------|-------|---|
| Ref                 | Directorate          | List                       | List                     | 200 characters  | Ignite ref :              | YYYY/MM/DD                  | YYYY/MM/DD | Mun. Ref separated : | Number      | Number         | Number       | Number        | Number        | Number       | Number        | Number     | Number     | Number   | Number    | Number | CRR        | Other     | CRR       | Other     | CRR       | Other     | CRR       | Other | CRR       | Other |   |
| 76                  | Engineering Services | Electrical Engineering     | Electricity              | Replacement and Repairs: Network  | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 200000       | 0             | 0             | 200000       | 0             | 0          | 300000     | 0        | 300000    | 0      | 1000000.00 | 1 000 000 | -         | 1 300 000 | -         | 1 500 000 | -         |       |           |       |   |
| 77                  | Engineering Services | Electrical Engineering     | Electricity              | Telemetry System for Electrical Substations   | CRR                       | 2013/07/01                  | 2014/06/30 | 4;6;7;8;9;10         | 0           | 0              | 76000        | 0             | 0             | 76000        | 0             | 0          | 114000     | 0        | 114000    | 0      | 380000.00  | 380 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 78                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade Koelkamer substation  | CRR                       | 2013/07/01                  | 2014/06/30 | 7                    | 0           | 0              | 52000        | 0             | 0             | 52000        | 0             | 0          | 78000      | 0        | 78000     | 0      | 260000.00  | 260 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 79                  | Engineering Services | Electrical Engineering     | Electricity              | Install 11 kV Primary feeder and substation Robertson North and Extension 9   | CRR                       | 2013/07/01                  | 2014/06/30 | 2;3                  | 0           | 0              | 200000       | 0             | 0             | 200000       | 0             | 0          | 300000     | 0        | 300000    | 0      | 1000000.00 | 1 000 000 | -         | 2 500 000 | -         | -         | -         | -     | -         | -     | - |
| 80                  | Engineering Services | Electrical Engineering     | Electricity              | Replace 11 kV Oil switchgear  | CRR                       | 2013/07/01                  | 2014/06/30 | 4;8                  | 0           | 0              | 26000        | 0             | 0             | 26000        | 0             | 0          | 39000      | 0        | 39000     | 0      | 130000.00  | 130 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 81                  | Engineering Services | Electrical Engineering     | Electricity              | Install 11 kV switchgear in Brinks substation   | CRR                       | 2013/07/01                  | 2014/06/30 | 7;11;12              | 0           | 0              | 56000        | 0             | 0             | 56000        | 0             | 0          | 84000      | 0        | 84000     | 0      | 280000.00  | 280 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 82                  | Engineering Services | Electrical Engineering     | Electricity              | Replace 11 kV Oil Insulated Switchgear  | CRR                       | 2013/07/01                  | 2014/06/30 | 1;2;3;4;5            | 0           | 0              | 36000        | 0             | 0             | 36000        | 0             | 0          | 54000      | 0        | 54000     | 0      | 180000.00  | 180 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 83                  | Engineering Services | Electrical Engineering     | Electricity              | Metering Testing Equipment , Ladders ; Link Sticks, Earthing Equipment, Electrical Design Software and Lap Top for Metering and Data Collection | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 40000        | 0             | 0             | 40000        | 0             | 0          | 60000      | 0        | 60000     | 0      | 200000.00  | 200 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 84                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade LV lines in Pollack Street (Between Wesley and Paul Kruger)   | CRR                       | 2013/07/01                  | 2014/06/30 | 1                    | 0           | 0              | 17000        | 0             | 0             | 17000        | 0             | 0          | 25500      | 0        | 25500     | 0      | 85000.00   | 85 000    | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 85                  | Engineering Services | Electrical Engineering     | Electricity              | Install 11 kV Primary Feeder and Substation Wolkloof, Erf 3, Robertson  | CRR                       | 2013/07/01                  | 2014/06/30 | 1                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 2 400 000 | -         | -         | -     | -         | -     | - |
| 86                  | Engineering Services | Electrical Engineering     | Electricity              | Install High mast Lighting, Moreson, Robertson  | CRR                       | 2013/07/01                  | 2014/06/30 | 1                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 300 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 87                  | Engineering Services | Electrical Engineering     | Electricity              | Install High mast Lighting, Zolani, Ashton  | CRR                       | 2013/07/01                  | 2014/06/30 | 10                   | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 500 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 88                  | Engineering Services | Electrical Engineering     | Electricity              | Install new Street Lights Bath Street, Montagu  | CRR                       | 2013/07/01                  | 2014/06/30 | 11                   | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 100 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 89                  | Engineering Services | Electrical Engineering     | Electricity              | Replace 4000 kg Truck   | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2;3;6;11;4;8       | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 400 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 90                  | Engineering Services | Electrical Engineering     | Electricity              | Replace Crane Truck   | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 1 000 000 | -         | -         | -         | -         | -     | -         | -     | - |
| 91                  | Engineering Services | Electrical Engineering     | Electricity              | Replace Mobile Compressor   | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 250 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 92                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade Wakkerstroom - East 11kV line   | CRR                       | 2013/07/01                  | 2014/06/30 | 8                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 200 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 93                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade 11 kV line to farm Uithuylt, McGregor   | CRR                       | 2013/07/01                  | 2014/06/30 | 5                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 200 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 94                  | Engineering Services | Electrical Engineering     | Electricity              | Reroute McGregor 11kV line at Sportfields   | CRR                       | 2013/07/01                  | 2014/06/30 | 5                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 300 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 95                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade Goedemoed 11kV line   | CRR                       | 2013/07/01                  | 2014/06/30 | 11                   | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 300 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 96                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrading of Streetlights, open space next to Unipack, Ashton   | CRR                       | 2013/07/01                  | 2014/06/30 | 9                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 100 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 97                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade PEP stores miniature substation, Robertson  | CRR                       | 2013/07/01                  | 2014/06/30 | 2                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 530 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 98                  | Engineering Services | Electrical Engineering     | Electricity              | Build vehicle storage Muiskraalkop  | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2;3;5;6;9;11       | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 300 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 99                  | Engineering Services | Electrical Engineering     | Electricity              | Upgrade 11kV line Buitekant Street, McGregor  | CRR                       | 2013/07/01                  | 2014/06/30 | 5                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 400 000   | -         | -         | -         | -         | -     | -         | -     | - |
| 100                 | Engineering Services | Electrical Engineering     | Electricity              | Upgrade of Eskom Supplies   | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2;3;6;9;11;5;8     | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | 1 500 000 | -         | -         | -         | -         | -     | -         | -     | - |
| 101                 | Engineering Services | Electrical Engineering     | Electricity              | Install 11 kV Capacitors  | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 100 000   | -         | -         | -     | -         | -     | - |
| 102                 | Engineering Services | Electrical Engineering     | Electricity              | Install voltage regulator Koningsrivier   | CRR                       | 2013/07/01                  | 2014/06/30 | 5                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 30 000    | -         | -         | -     | -         | -     | - |
| 103                 | Engineering Services | Electrical Engineering     | Electricity              | Upgrade Eskom Supplies to Robertson, Noree, Montagu, Bonnievale, Mc Gregor, Ashton,   | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2;3;4;5            | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 1 500 000 | -         | -         | -     | -         | -     | - |
| 104                 | Engineering Services | Electrical Engineering     | Electricity              | High Mast Ekuthumleni ; Emlanjani (Open space behide informal houses)   | CRR                       | 2013/07/01                  | 2014/06/30 | 2                    | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 200 000   | -         | -         | -     | -         | -     | - |
| 105                 | Engineering Services | Electrical Engineering     | Electricity              | Exchange CFL Lamps, Install Geyser Blankets, Solar Geysers  | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 170 000   | -         | -         | -     | -         | -     | - |
| 106                 | Service Integration  | Housing Administration     | Electricity              | Installation of Services  | CRR                       | 2013/07/01                  | 2014/06/30 | Various Wards        | 0           | 0              | 400000       | 0             | 0             | 400000       | 0             | 0          | 600000     | 0        | 600000    | 0      | 2000000.00 | 2 000 000 | -         | 4 000 000 | -         | 4 000 000 | -         | -     | -         | -     | - |
| 107                 | Service Integration  | Housing Administration     | Housing                  | Bonnievale Reservoir  | Provincial Grant/ Housing | 2013/07/01                  | 2014/06/30 | 4 ; 8                | 0           | 0              | 740000       | 0             | 0             | 740000       | 0             | 0          | 1110000    | 0        | 1110000   | 0      | 3700000.00 | -         | 3 700 000 | -         | -         | -         | -         | -     | -         | -     | - |
| 108                 | Service Integration  | Parks & Reserves           | Environmental protection | Purchase 1 Blower Mower   | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 13000        | 0             | 0             | 13000        | 0             | 0          | 19500      | 0        | 19500     | 0      | 65000.00   | 65 000    | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 109                 | Service Integration  | Parks & Reserves           | Environmental protection | Purchase ; install 3 Polywood benches ; Polywood rubbish bins   | CRR                       | 2013/07/01                  | 2014/06/30 | 4                    | 0           | 0              | 4000         | 0             | 0             | 4000         | 0             | 0          | 6000       | 0        | 6000      | 0      | 20000.00   | 20 000    | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 110                 | Service Integration  | Parks & Reserves           | Environmental protection | Acquisition of a Sod Cutter   | CRR                       | 2013/07/01                  | 2014/06/30 | All                  | 0           | 0              | 12000        | 0             | 0             | 12000        | 0             | 0          | 18000      | 0        | 18000     | 0      | 60000.00   | 60 000    | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 111                 | Service Integration  | Parks & Reserves           | Public safety            | Purchase of new light truck   | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2,3,5              | 0           | 0              | 100000       | 0             | 0             | 100000       | 0             | 0          | 150000     | 0        | 150000    | 0      | 500000.00  | 500 000   | -         | -         | -         | -         | -         | -     | -         | -     | - |
| 112                 | Engineering Services | Fire & Disaster Management | Public safety            | Acquisition of Fire Fighting Vehicle  | CRR                       | 2013/07/01                  | 2014/06/30 | Various Wards        | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        | 0         | 0.00   | -          | -         | -         | -         | 2 100 000 | -         | -         | -     | -         | -     | - |
| 113                 | Engineering Services | Fire & Disaster Management | Sport and recreation     | Construction of Fire Facility - Robertson   | CRR                       | 2013/07/01                  | 2014/06/30 | 1,2,3,6              | 0           | 0              | 0            | 0             | 0             | 0            | 0             | 0          | 0          | 0        |           |        |            |           |           |           |           |           |           |       |           |       |   |

| Sub-Directorate (R)            | List                           | Line Item (R)                           | GPS Classification (R)        | Unit/Number    | July     |                  | August       |          | September        |              | October  |                  | November     |          | December         |              | January  |                  | February     |          | March            |              | April    |                  | May          |          | June             |              | TOTAL    |                  |              |          |          |         |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
|--------------------------------|--------------------------------|---|-------------------------------|----------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|------------------|--------------|----------|----------|---------|----------|----------|---------|----------|----------|---------|----------|----------|---------|-----------|-----------|----------|----------|----------|---------|-----------|-----------|----------|
| Directorate                    | List                           | 200 characters                          | List                          | 100 characters | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. | Revenue  | Operational Exp. | Capital Exp. |          |          |         |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Municipal Manager              | Municipal Manager              | Municipal governance and administration | Executive and council         |                | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 18806    | 2211988          | 83333        | 225672   | 26543856         | 999996       |          |          |         |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Financial Services             | Budget Office                  | Municipal governance and administration | Budget and treasury office    |                | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 5885828  | 1574913          |              | 70629936 | 18888956         | 0            |          |          |         |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Director - Corporate Services  | Director - Corporate Services  | Municipal governance and administration | Executive and council         |                | 0        | 70803            | 0            | 70803    | 0                | 70803        | 0        | 70803            | 0            | 70803    | 0                | 70803        | 0        | 70803            | 0            | 70803    | 0                | 70803        | 0        | 70803            | 0            | 70803    | 0                | 70803        | 0        | 849636           | 0            | 0        |          |         |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Director - Corporate Services  | Director - Corporate Services  | Municipal governance and administration | Corporate services            |                | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 54342    | 1166288          | 180000       | 652104   | 13995456 | 2160000 |          |          |         |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Director - Corporate Services  | Director - Corporate Services  | Community and public safety             | Community and social services |                | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410           | 247992       | 707663   | 723410   | 247992  | 8491956  | 8880920  | 2975904 |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Director - Corporate Services  | Director - Corporate Services  | Community and public safety             | Public safety                 |                | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640          | 2500         | 407158   | 1031640  | 2500    | 4885806  | 12379680 | 30000   |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Strategic & Social Development | IT                             | Municipal governance and administration | Corporate services            |                | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951           | 170833       | 54826    | 442951   | 170833  | 657900   | 5315412  | 2049996 |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Strategic & Social Development | Social Projects                | Municipal governance and administration | Executive and council         |                | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404           |              | 27083    | 246404   |         | 324096   | 2966848  | 0       |          |          |         |          |          |         |           |           |          |          |          |         |           |           |          |
| Strategic & Social Development | Strategic & Social Development | Economic and environmental services     | Planning and development      |                | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244           | 50000        | 83333    | 230244   | 50000   | 83333    | 230244   | 50000   | 999996   | 2762928  | 600000  |          |          |         |           |           |          |          |          |         |           |           |          |
| Strategic & Social Development | Strategic & Social Development | Community and public safety             | Community and social services |                |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210          |              |          | 1027210  |         |          | 1027210  |         |          | 1027210  |         | 0        | 12326520 | 0       |           |           |          |          |          |         |           |           |          |
| Engineering Services           | Cemeteries                     | Community and public safety             | Community and social services |                | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498            |              | 27036    | 92498    |         | 27036    | 92498    |         | 27036    | 92498    |         | 324432   | 1109676  | 0       |           |           |          |          |          |         |           |           |          |
| Engineering Services           | Housing Administration         | Community and public safety             | Housing                       |                | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444          | 475000       | 1862263  | 1795444  | 475000  | 1862263  | 1795444  | 475000  | 1862263  | 1795444  | 475000  | 22587158 | 21542928 | 5700000 |           |           |          |          |          |         |           |           |          |
| Strategic & Social Development | Swimming Pools                 | Community and public safety             | Sport and recreation          |                | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873           | 82500        | 57507    | 269873   | 82500   | 57507    | 269873   | 82500   | 57507    | 269873   | 82500   | 57507    | 269873   | 82500   | 690084    | 3238476   | 990000   |          |          |         |           |           |          |
| Strategic & Social Development | Parks & Reserves               | Economic and environmental services     | Environmental protection      |                | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321          | 53750        | 19149    | 1131321  | 53750   | 19149    | 1131321  | 53750   | 19149    | 1131321  | 53750   | 19149    | 1131321  | 53750   | 229788    | 13575852  | 645000   |          |          |         |           |           |          |
| Engineering Services           | Town Planning                  | Economic and environmental services     | Planning and development      |                | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784           |              | 155358   | 352784   |         | 155358   | 352784   |         | 155358   | 352784   |         | 155358   | 352784   |         | 1864296   | 4233408   | 0        |          |          |         |           |           |          |
| Strategic & Social Development | Strategic & Social Development | Municipal governance and administration | Executive and council         |                |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600           |              |          | 212600   |         |          | 212600   |         |          | 212600   |         |          | 212600   |         | 0         | 2551200   | 0        |          |          |         |           |           |          |
| Engineering Services           | Solid Waste                    | Trading services                        | Water                         |                | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704          | 1369632      | 4531950  | 2413704  | 1369632 | 4531950  | 2413704  | 1369632 | 4531950  | 2413704  | 1369632 | 4531950  | 2413704  | 1369632 | 54383400  | 28964448  | 16436584 |          |          |         |           |           |          |
| Engineering Services           | Solid Waste                    | Trading services                        | Waste management              |                | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693          | 419187       | 1493629  | 1515693  | 419187  | 1493629  | 1515693  | 419187  | 1493629  | 1515693  | 419187  | 1493629  | 1515693  | 419187  | 1493629   | 1515693   | 419187   | 17903448 | 18186316 | 5030024 |           |           |          |
| Strategic & Social Development | Fire & Disaster Management     | Community and public safety             | Public safety                 |                | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941           | 0            | 4753     | 348941   | 0       | 4753     | 348941   | 0       | 4753     | 348941   | 0       | 4753     | 348941   | 0       | 57036     | 4187292   | 0        |          |          |         |           |           |          |
| Engineering Services           | Electrical Engineering         | Trading services                        | Electricity                   |                | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118          | 669000       | 22437688 | 1868118  | 669000  | 22437688 | 1868118  | 669000  | 22437688 | 1868118  | 669000  | 22437688 | 1868118  | 669000  | 269252076 | 226417476 | 8028000  |          |          |         |           |           |          |
| Engineering Services           | Mechanical Workshop            | Community and public safety             | Corporate services            |                | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939           | 0            | 44000    | 126939   | 0       | 44000    | 126939   | 0       | 44000    | 126939   | 0       | 44000    | 126939   | 0       | 528000    | 1523268   | 0        |          |          |         |           |           |          |
| Engineering Services           | Roads, Transport & Stormwater  | Economic and environmental services     | Road transport                |                | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857          | 375000       | 16783    | 1358857  | 375000  | 16783    | 1358857  | 375000  | 16783    | 1358857  | 375000  | 16783    | 1358857  | 375000  | 201196    | 16306284  | 4500000  |          |          |         |           |           |          |
| Engineering Services           | Water & Sanitation             | Trading services                        | Waste water management        |                | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663           | 287104       | 2201296  | 788663   | 287104  | 2201296  | 788663   | 287104  | 2201296  | 788663   | 287104  | 2201296  | 788663   | 287104  | 2201296   | 788663    | 287104   | 26415552 | 9463956  | 3445248 |           |           |          |
| Engineering Services           | Water & Sanitation             | Trading services                        | Waste water management        |                | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086         | 4465811      | 40110430 | 38001086 | 4465811 | 40110430 | 38001086 | 4465811 | 40110430 | 38001086 | 4465811 | 40110430 | 38001086 | 4465811 | 40110430  | 38001086  | 4465811  | 40110430 | 38001086 | 4465811 | 481325180 | 466013032 | 53689732 |



| Line Item (200 chars)                           | Vote Number    | July         | August       | September    | October      | November     | December     | January      | February     | March        | April        | May          | June         |   | TOTAL       |
|---|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|-------------|
| 200 characters                                  | 100 characters | Number       | Number       | Number       | Number       | Number       | Number       | Number       | Number       | Number       | Number       | Number       | Number       |   |             |
| Property rates                                  |                | 25 292 654   | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      | 648 530      |   | 32426480    |
| Property rates - penalties & collection charges |                |              |              |              |              |              |              |              |              |              |              |              |              |   | 0           |
| Service charges - electricity revenue           |                | 23 429 507   | 26 032 785   | 23 429 507   | 23 429 507   | 15 619 671   | 15 619 671   | 39 049 178   | 39 049 178   | 15 619 671   | 15 619 671   | 15 619 671   | 7 809 836    |   | 260327850   |
| Service charges - water revenue                 |                | 1 709 499    | 1 709 499    | 1 709 499    | 1 709 499    | 1 709 499    | 5 128 497    | 5 128 497    | 5 128 497    | 5 128 497    | 1 709 499    | 1 709 499    | 1 709 499    |   | 34189980    |
| Service charges - sanitation revenue            |                | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      | 975 542      |   | 11706500    |
| Service charges - refuse revenue                |                | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      | 817 491      |   | 9809890     |
| Service charges - other                         |                | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            | -            |   | 0           |
| Rental of facilities and equipment              |                | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      | 150 831      |   | 1809970     |
| Interest earned - external investments          |                | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      | 351 133      |   | 4213600     |
| Interest earned - outstanding debtors           |                | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      | 142 560      |   | 1710720     |
| Dividends received                              |                |              |              |              |              |              |              |              |              |              |              |              |              |   | 0           |
| Fines   |                | 130 057      | 130 057      | 216 761      | 216 761      | 216 761      | 216 761      | 216 761      | 216 761      | 216 761      | 130 057      | 130 057      | 130 057      |   | 2167610     |
| Licences and permits                            |                | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      | 117 889      |   | 1414670     |
| Agency services                                 |                | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      | 105 424      |   | 1265090     |
| Transfers recognised - operational              |                | -            | -            | 20 253 935   | -            | -            | 20 253 935   | -            | -            | 20 253 935   | -            | -            | 20 253 935   |   | 81015740    |
| Other revenue                                   |                | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    | 1 183 483    |   | 14201790    |
| Gains on disposal of PPE                        |                |              |              |              |              |              |              |              |              |              |              |              |              |   | 0           |
| Transfers recognised - capital                  |                | -            | -            | 6 266 315    | -            | -            | 6 266 315    | -            | -            | 6 266 315    | -            | -            | 6 266 315    |   | 25065260    |
| TOTAL   |                | R 54 406 069 | R 32 365 223 | R 56 368 899 | R 29 848 649 | R 22 038 813 | R 51 978 061 | R 48 887 318 | R 48 887 318 | R 51 978 061 | R 21 952 109 | R 21 952 109 | R 40 662 523 | R | 481 325 150 |