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Service Delivery & Budget Implementation Plan 2014/15







SDRID Supporting	(i) Revenue to be collected, by source;
	(a) Projections for each month of –
	nunicipality's delivery of municipal services and its annual implementing the nunicipality's delivery of municipal services and which must indicate –
(Top-Level)	a municipality in terms of sections 53(1)(c)(ii) of the MFMA for implementing the
Published SDBIP	Section 1 of the MFMA defines the SDBIP as: "a detailed plan approved by the mayor of
idget Implementation Plan (SDBIP)	Service Delivery and Budget In

- (b) Service delivery targets and performance indicators for each quarter; and Operational and capital expenditure, by vote;
- <u></u> Any other matters that may be prescribed, and includes any revisions of st
- plan by the mayor in terms of section 54(1) of the MFMA"

COMPILATION OF THE SDBIP:

department. The top layer of the plan deals with consolidated service delivery targets and The SDBIP consists of a Top Layer and a Departmental Plan for each individual in-year deadlines, and linking such targets to top management.

necessary approval by the Mayor and any adjustments required to targets will be submitted to Council for the and strategic objectives as detailed in the IDP. The Top Layer SDBIP must be approved the provision for basic services as prescribed in Section 10 of the Local Government: The Top Layer SDBIP measure the achievement of performance indicators with regard to Municipal Planning & Performance Regulations of 2001, National Key Performance Areas

Municipal Manager approved by die Municipal Manager and any adjustments required are approved by the and have been aligned with the Top Layer SDBIP. The Departmental Plans must be The departmental SDBIP measure the achievement of performance indicators that gave been determined with regard to the operational service delivery within each department

public for information and for purposes of monitoring. Only the highest layer of information of the SDBIP will be made public or tabled in the council. It is not required to be approved by Council; it is tabled before Council and made

> Section 39(3)(a) of the MFMA requires the accounting officer to submit a draft SDBIP to the mayor no later than 14 days after the pertormance agreement as required in terms of Documentation (Departmental)

legally submitted to the Mayor for approval once the budget has been approved by the budget in accordance with section 53(1)(c)(ii) of the MFMA. Act. The Mayor must then approve the SDBIP r The municipal manager is responsible for the preparation of the SDBIP, which must be SDBIP and the performance agreements

Council. The Mayor should approve the final public within 14 days of the approval of the budget, before 1 July.

plan. Once the top layer targets are set, the top management then develop the next layer of detail of the SDBIP: the departmental. More detail on each output is provided and Whilst the SDBIP is largely a one-year detailed broken up into smaller outputs and linking these plan, it should include a three-year capita to each middle-level and junior manager.

The SDBIP is defined in terms of Section 1 of the MFMA and the format of the SDBIP is prescribed by MFMA Circular 13.

- reporting to Council.
- other words targets not achieved

in the Annual Performance Report on measures taken to improve performance, in In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually Section 41(1) of the MSA¹ prescribes that a process must be established of regular

LEGISLATION:

no later than 28 days after the approval of section 57(1)(b) of the Municipal Systems approval of the budget and drafts the

SLOGAN VISION

NISSION

OBJECTIVES STRATEGIC

"People at the centre of development"

To create a stable living environment and sustainable living conditions for

- Establi ish a good and transparent Local Government
- P le equal, sustainable and affordable services to all
- Enhar peoperation between all relevant stakeholders through community participation processes
- Estat lish and improve social and economic development for all
- Enhance sustainable environmental development
- <u>.</u> Sustainable integrated human settlement
- 2 Sustainable civil engineering infrastructure services
- ယ Energy efficiency for a sustainable future
- 4 Provision of a safe and efficient road network
- Ģ Promotion of public safety
- <u>თ</u> Provision of a clean environment
- 7 Social and community development
- ထ Growth and economic development
- ဖ Sound financial management
- 10 Institutional development and corporate governance
- <u>1</u>
- Good governance

all citizens



Langeberg Municipality SDBIP 2014/2015: Top Layer SDBIP

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Strategic & Social Development	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Directorate
To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Management of municipal revenue, expenditure and finance	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Enhancing good management ,strategic support	Pre-determined Objectives
Provision of a clean environment	Sound Financial Management	Good governance	Good governance	Good governance	Good governance	Good governance	Good governance	Good governance	Good governance	Good governance	Strategic Objective
Implement an expanded public works programme	% of Capital Budget Spent on capital projects as identified in the IDP	Develop and update an Audit Action Plan	Submit the Top Layer SDBIP to the Mayor for approval to approve the KPI's and targets to ensure the implementation of the municipal budget	Oversee the submission of the Annual and Oversight Report to Council	Oversee the submission of the Mid- Year Performance Report in terms of Sect 72 of the MFMA to Council	Oversee the submission of monthly Sect 71 of the MFMA	Oversee the compilation of the annual budget to Council for approval	Oversee the compilation of he IDP and the submission to Council for approval	Review of the system of delegations	Ensure two (2) formal evaluations of directors in terms of their signed agreements	KPI
Number of temporary job opportunities created	95% of Capital Budget spent	Management Action Plan	Top Layer SDBIP submitted to the Mayor	Annual report and Oversight Report submitted to Council	Mid-Year report submitted to Council	No of Sect 71 reports submitted	Budget submitted to council for approval	IDP submitted to Council	Submit report to Council for the adoption of the system of delegation	No of format evaluations completed	Unit of Measurement
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A	Ā	AI	A	Ą	₽	A	Ā	A	A	A	Area
Director: Strategy & Development	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	KPI Owner
200	%06	-	-	-	-	12	-	-	-	2	Baseline
Names & ID's of temporary workers	Financial Statements	Progress report submitted to AG and Province	Acknowledgement of receipt from the Mayor	Minutes of council meeting during which report was discussed	Report and minutes of Council meetings during which the report was discussed	Sect 71 reports submitted	Minutes of council meeting during which the Budget was submitted for approval	Minutes of council meeting during which reviewed IDP was discussed	Minutes of council meeting during which the system of delegation was adopted	Evaluation report and signed scoring sheets	Source of Evidence
Internal	Treasury	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Reporting Category
220	95%	-	1	1	-	12	-	-	1	2	Annual Target
220	0%	-	1		-	12	-	1	1	2	Revised Target
Accumulative	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Accumulative	Carry Over	Carry Over	Carry Over	Accumulative	KPI Calculation Type
8	25%	o	o	0	0	ω	0	o	o	-	5
50	50%	0	o	0	0	ω	o	0	o	0	Q2
) 8	75%	<u> </u>	0	-	-	ω	•	•	-	-	ລ
60	95%	0	-	0	0	ω	-		0	0	Q 2

	Ref Directorate	Pre-determined Objectives	Strategic Objective	KP	Unit of Messurement	Warde	Aroa	KDI Ownor	Bacolino						2	3	3	2
	12 Strategic & Social Development	To ensure readiness for disaster crisis		Annual review and submission of the Disaster Management Plan for assessment by the District by end May	Plan reviewed	A	₽	Director: Strategy & Development	-	Pla	Internal		-	Carry Over	0	0	0	!
	13 Strategic & Social Development	Management of the municipal IT systems	Institutional Development and Corporate governance	Implement a Disaster Recovery Site by June 2015	Disaster recovery site fully implemented	≧	Ð	Director: Strategy & Development	-	Fully functional disaster recovery site	Internal	-	-	Carry Over				_
0	14 Corporate Services	To improve the functioning of the workforce of the organisation	Institutional Development and Corporate governance	% of the municipal budget spent on implementing its WSP by June 2014		≧	Ð	Director: Corporate Services	1%	Completion Certificates	Internal	1%	1%	Carry Over	0%	0%	0%	1%
	15 Corporate Services	To manage the municipality to effectively deliver services	Institutional Development and Corporate governance	Number of people from the EE target groups employed in the 3 highest levels of management in compliance with the approved EE plan	Number of people employed in the highest 3 levels of management	A	A	Director: Corporate Services	-	Appointment letter and approval dates for the filling of the vacancy	Internal	-	-	Carry Over	0	٥	0	-
	16 Corporate Services	To manage the municipality to effectively deliver services	Institutional Development and Corporate governance	Ensure that all property contracts are properly executed	Monthly reports on the property contracts submitted to the Municipal Manager	AII	All	Director: Corporate Services	12	Monthly reports on the property contracts submitted to the Municipal Manager and billing evidence	Internal	4	12	Accumulative	ω	ω	ω	ω
	17 Corporate Services	Enhancing good management ,strategic support	Social and Community Development	Ensure functional ward committee system	Number of monthly ward committee meetings	A	Ali	Director: Corporate Services	10	Minutes of Ward Committee meetings	Internal	10	10	Accumulative	ω	22	2	ω
r	18 Engineering Services	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Report quarterly on compliance with the National Waste Management Strategy	Number of reports	AII	All	Director: Engineering Services	4	Reports submitted	Internal	4	4	Accumulative	-	-	-	-
	19 Engineering Services	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Increase tonnage of domestic waste recycled	Tonnage	A	All	Director: Engineering Services	720	Weigh bridge report	Internal	780	780	Accumulative	190	190	200	200
	20 Engineering Services	To provide electricity supply, manage demand and maintain existing infrastructure	Energy efficiency for sustainable future	Limit unaccounted electricity to 7.5%	% of electricity unaccounted for	A	All	Director: Engineering Services	7.5	Sale of electricity statistics from Finance department and the monthly report	Internal	7.50%	7.50%	Reverse Stand-Alone	7.50%	7.50%	7.50%	7.50%
	21 Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Achieve Blue Drop Status	Blue Drop Status achieved	A	A	Director: Engineering Services	S	Blue Drop Status report	Internal	50%	50%	Carry Over	0%	0%	0%	50%
	22 Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Microbiological quality of water to comply with SANS standards	% of water quality	A	A	Director: Engineering Services	%00	Lab Results	Internal	90%	90%	Carry Over	90%	90%	90%	90%
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	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Directorate
	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	To provide quality water, manage demand and maintain existing infrastructure	To upgrade and maintain road infrastructure	To provide all communities with a sanitation services and maintain existing infrastructure	To improve communication of all relevant stakeholders internal and external	To manage the municipality to effectively deliver services	To provide quality water, manage demand and maintain existing infrastructure	To provide access to affordable and low cost housing opportunities to all citizens within the municipal area	To provide all communities with a sanitation services and maintain existing infrastructure	To provide all communities with a sanitation services and maintain existing infrastructure	To provide quality water, manage demand and maintain existing infrastructure	Pre-determined Objectives
	Provision of a clean environment	Sustainable civil engineering infrastructure services	Sustainable civil engineering infrastructure services	Sustainable civil engineering infrastructure services	Good governance	Good governance	Sustainable civil engineering infrastructure services	Sustainable integrated human settlement	Sustainable civil engineering infrastructure services	Sustainable civil engineering infrastructure services	Sustainable civil engineering infrastructure services	Strategic Objective
	Spend the total amount budgeted for Cleansing Capital Projects	Spend the total amount budgeted for Water Capital Projects	Spend the total amount budgeted for Roads & Streets Capital Projects	Spend the total amount budgeted for Sewerage Capital Projects	Grant progress reports submitted to the relevant national and provincial department before the 10th working day of every month	Compliance with implementation and reporting requirements on MIG	Construct Bonnievale reservoir and related pipe work	Installation of services	Achieve Green Drop Status	Quality of effluent in terms of SANS standards	Limit unaccounted water to 18%	KPI
	% of Cleansing Capital Budget Spent	% of Water Capital Budget Spent	% of Roads & Streets Capital Budget Spent	% of Sewerage Capital Budget Spent	Number of reports submitted before the 10th working day of every month	100% Compliance with Implementation and reporting requirements on MIG	Bonnievale Reservoir and related pipe work constructed by June 2015	% of Budget Spent	Green Drop Status achieved	% quality	% of water unaccounted for	Unit of Measurement
	AII	All	A	AI	≧	≧	00	A	≧	≧	A	Wards
	All	AII	A	A	A	<u>P</u>	Bonnievale	≧	A	≧	A	Area
	Director: Engineering Services	Manager: Water, Sanitation, Roads & Streets	Manager: Water, Sanitation, Roads & Streets	Manager: Water, Sanitation, Roads & Streets	Manager: Housing Administration	Manager: PMU	Director: Engineering Services	Director: Engineering Services	Director. Engineering Services	Director: Engineering Services	Director. Engineering Services	KPI Owner
	New KPI for 2014/2015	New KPI for 2014/2015	New KPI for 2014/2015	New KPt for 2014/2015	12		New KPI for 2014/2015	100	55	80%	18%	Baseline
	5 Financial Statements	5 Financial Statements	5 Financial Statements	5 Financial Statements	Copies of reports submitted	Copies of MIG reports submitted	Engineering report	Certificate from the engineer	Green Drop Status Report	Lab Results	Sale of water statistics from Finance department and the monthly report	Source of Evidence
	Internal	Internal	Internal	Internal	Treasury	Treasury	Internal	Internal	Internal	Internal	Internal	Reporting Category
	100%	100%	100%	100%	12	100%	100%	100%	50%	80%	18%	Annual Target
	100%	100%	100%	100%	o	0%	0%	100%	50%	80%	18%	Revised Target
	Carry Over	Carry Over	Carry Over	Carry Over	Accumulative	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Reverse Stand-Alone	KPI Calculation Type
	25	25	25	25	ω	0%	0%	0%	0%	80%	18%	Ð
	50	55	5	g	ω	0%	0%	0%	0%	80%	18%	Q
)	75	75	75	75	ω	0%	0%	0%	0%	80%	18%	ຄູ
	100	100	100	100	ω	100%	100%	100%	50%	80%	18%	2

Ø	46	45	44	43	42	41	40	39	38	37	36	35	34	Ref
£	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Engineering Services	Engineering Services	Directorate
	To plan, provide, develop and maintain facilities for all communities	To plan, provide, develop and maintain facilities for all communities	To plan, provide, develop and maintain facilities for all communities	To plan, provide, develop and maintain facilities for all communities	To review municipal governance processes as per the RBAP	To review municipal governance processes as per the RBAP	Management of municipal revenue, expenditure and finance	Management of municipal revenue, expenditure and finance	Management of municipal revenue, expenditure and finance	Management of municipal revenue, expenditure and finance	Management of municipal revenue, expenditure and finance	To provide access to affordable and low cost housing opportunities to all citizens within the municipal area	To provide electricity supply, manage demand and maintain existing infrastructure	Pre-determined Objectives
	Social and Community Development	Social and Community Development	Social and Community Development	Social and Community Development	Good governance	Good governance	Sound Financial Management	Sound Financial Management	Sound Financial Management	Sound Financial Management	Sound Financial Management	Sustainable integrated human settlement	Energy efficiency for sustainable future	Strategic Objective
	Provision of free basic refuse removal to indigent households in terms of the equitable share requirements	Provision of 50kwh free basic electricity per indigent household per month in terms of the equitable share requirements	Provision of free basic sanitation to indigent households in terms of the equitable share requirements	Provision of 6kl free basic water per indigent household per month in terms of the equitable share requirements	Resolve all audit issues	Maintain a clean audit opinion	Maintain the asset register in terms of GRAP	Achievement of a payment percentage of at least 100%	Financial viability measured in terms of the outstanding service debtors	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Spend the total amount budgeted for Housing Capital Projects	Spend the total amount budgeted for Electrical Engineering Capital Projects	KPI
	Number of HH receiving free basic refuse removals	Number of HH receiving free basic electricity	Number of HH receiving free basic sanitation	Number of HH receiving free basic water	% of audit queries for which an action plan was submitted within 10 working days	Audit Opinion	% of asset register maintained	Payment %	Service debtors to revenue – (Total outstanding service debtors/ revenue received for services)	Debt coverage ((Total operating revenue- operating grants received)/debt service payments due within the year)	Cost coverage ((Available cash+ investments)/ Monthly fixed operating expenditure	% of Housing Capital Budget Spent	% of Electrical Engineering Capital Budget spent	Unit of Measurement
	A	A	AII	A	₽	AI	AII	A	All	A	Al	AII	All	Wards
	AI	₽	AII	A	AI	A∥	A∥	All	All	A	All	All	A	Area
	Manager: Revenue Services	Manager: Revenue Services	Manager: Revenue Services	Manager: Revenue Services	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Director: Finance	Manager: Housing Administration	Manager: Electrical Engineering	KPI Owner
	6000	6000	6000	6000	90%	New KPI for 2013/2014	-	97	12.6	57	2	New KPI for 2014/2015	New KPi for 2014/2015	Baseline
	Statistics submitted to national Treasury	Statistics submitted to national Treasury	Statistics submitted to national Treasury	Statistics submitted to national Treasury	COMAFS provided by AG	Report of the Auditor General	Asset Register	Financial reports submitted to Council	Financial statements	Financial statements	Financial statements	Financial Statements	Financial Statements	Source of Evidence
	Treasury	Treasury	Treasury	Treasury	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Internal	Reporting Category
	6000	6000	6000	6000	%06	-	100%	100%	12	8	2.2	100%	100%	Annual Target
	6000	60000	6000	6000	90%	-	100%	100%	12	8	22	100%	100%	Revised Target
	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	Carry Over	KPI Calculation Type
ŀ	6500	6500	6500	6500	%06	0	100%	75%	o	o	0	25	25	ð
	6400	6400	6400	6400	90%		100%	90%	0	o	o	55	50	R
	6300	6300	6300	6300	90%	0	100%	95%	0	0	0	75	75	ຄູ
	6000	6000	6000	6000	90%	0	100%	100%	12	g	2.2	100	100	Q

	Engineering Services Engineering Services	Engineering Services Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services Engineering Services		Engineering Services	Engineering Services	Engineering Services	Engineering Services	Engineering Services Engineering Services	Englinearing Services	inghoesing Services	ingineering Services	indinaaniina Sanvioaa	rigineering Services	Engineering Services Engineering Services	Engineering Services	Engineering Services		Engineering Services	Engineering Services	Ingineering Services	Ingrinouting Services	inginoaring Services Inginoaring Services	ngmeering Services	remoting Services	ignosting Services	Imporate Services	aparale Services	arparale Services orparale Services	orporale Services	rategy & Social Development aperate l'envices	rategy & Social Development	rategy & Social Development	Fatagy & Social Development	a alogy & Social Development	trategy - Social Development	Strategy & Social Development	arstegy & social Levelopment Indagy & Social Development	steev & Social Development
	Electical Engineering Electrical Engineering	Electrical Engineering Electrical Engineering	Electrical Engineering	Electical Engineering	Electrical Engineering	Electical Engineering	Electrical Englacering	Electrical Engineering	Electrical Engineering Electrical Engineering	second Lighters of	Electrical Englanating	Water	Water	Water	Water Water	Water	Channeling	Cleansing		Cleanadag	Roads & Streets Cleansting	Ronds & Streets	Roads & Streets		Roads & Streets	Roads & Streets	Poods & Streets	Roads & Streets	Severage Roads & Streets	Semirage	Security	Somerage	Lânvies	Lênarles	Property management Property management	Theseong Contra	Disaster Management Corporate Services	18	Local Economic Development	Cematories	Swimming pools & Sport tactities		1 3	LI Spational measurement	Strategy & Social Development
	Electricity Electricity	Eluciticity Eluciticity	Electicity	Electicity	Electicaly	Electricity	Electrichy	Electricky	Electricity Electricity	Subscription	Electricity	Watter	Water	Water	Water	Water	Waste meeeganent	Waste management		Wash management	Road transport Whate memogeneed	Road transport	Road transport	rvati tempini	Road transport	Read transport	Read transport	Road transport	Whathe settlar supergenerat Rand Fransport	Wate wate mangement	Wisso water categories	Whodb water Macanagement	Services Which willer	Services Community & Social	Corporate services Corporate services	Community and socials services	Public safety Corporate vervices	Public safety	Planating and Development	Community and social services	Sport & Repression	Sport & Repression	Carporate services	Corporate services	Services
	Install 11tr cable between Dr To Purrieg substations Upgrade 11tr late Stockwell	CERSO88 Feastive Lighting	Electrical Network Ultrig Bornie Replace Compressor Atlas Copo	substation Main Road	Upgrade 11kv line to PoorQusito	Upgrade 11tv cable teeder from Siteet subscalars to Van Zyf Site Houghal Salestation	Substation	Replace 11by Switchgerr Ashter	site) Robertson New Connections Elucidad Support	Install® 11bv cable feeder and extinctigeer Industrial Area (Old K	of Energy Electrification Low Cost Hussing of Energy	HoGregor Electrification Low Cost Housing	Improve supply to reservoir 1 zor Rabertson	ReplacementsRepairs Heavert Phase 3	Boarievele Raservelt	Registration of services Units Feacing of services Units	Connervente	Parchese of skips Drop off stations for Ashton &	Fancino di McCasoco Inaudio ato	Acquisition of Wheele Bits Purchase of Double Acts high B	Mostings New Londer	Ruhubilization of Gravel Streets Biomainveile Rababilization of Gravel Streets	Science Average, boossevere Rechabilitation of Gravel Streets - Action	Upgrade of storm writer system	Streets as per PMS Upgrade storm water system	Construction of ratalising well in Viscotijn Stragel, Hexpey Valley Researt bygeade/RulaubBalan of	Ubggrußbig of startn weiter system Mitspabete	Upgrading of Storm Water in Robertson	Development of related intractor Monitoge PS1 catcherest Research of Reach	PSJ Catchment asknott upgrade Boardinvele	Upgrade Bonaiovele pursping sta	Purchase of Jat Visc Machine		Bask Detectors	I S	Theorem Centre	Robertson Vetricles	Acquisition of Fire Fighting Vehicl Construction of Fire Facility	Commanity Ward Work Program	Greening of Zoteni and Northern Cemetery in Robertson	Upgrading of McGregor sport land		Site Implementation of Disester Recov	Equipments General ICT needs Instancedation at Discoser Baccos	Equipment
1 1	end install 11br cable between Ou Toil and Paring substations Upgrade 11br line Slockwell	Capoo CERSO88 Festive Lighting	sle Bonsievelle Replace Compressor Atlas	Substation Main Road Electrical Network Ultaig	Upgrade 11kv line to Pronijestibod	Nail Ubgrade 11 Nr cable bander From White Street substitute to Van Zyl Street Hoopital Substitution	Main Subcontion	Clocalical Services Automs Future Development Replace 11 fby Statichgent Achton	KNW sile) Robertson New Connections	which gow industrial Area (Oid	opt of Eaveryy Cost Housing Department Instribution Low Cost Housing Department and of Favory	ann, McGregor Institution Low Cost Housing:	Improve supply to reservoir 1 zone, Robertson	Replacements/Repairs, Natural Place 3	Installations Desailweb Reservel	Installation of services Ublig Francisco of services and secondors	Bonnievelle Rophocednastali Built Water		Facing of McGraper transfer	Acquisition of Wheele Bite Purchase of Double Acle high Bit	Montangu New Loader	Ruhabilitation of Gravel Streets Dominants Ruhabilitation of Gravel Streets	Pashabilitation of Gravel Streets - Autom	Upgrade of storm wollor system	Structs as per PMS Upgrade atoms weler syntem	Construction of retaining well in Viscolifie Singet, Happy Valley Researching selected interferences o	in Ubyrating of starm water system in Nitzubela	Uppeding of Storm Water in Robertson		PS2 Catchened actors appraies, Bornievele Development of middal	Upprade Descriventie pumpleg station				Sing Offices		Robertson Velicies	Adjustation of Fire Facility	Community Ward Work	Greening of Zolani and Northern Cemetary in Robertson			-	Canada Crist General ICT needs Crist Imalementation of Diseater	
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	0.00	000	0.08	0.00	08	8	0.00	80			000	0.00	0.00		00,000,002 1	20000 00 1 000 000.00	0.93		0000000 G0 000 000 000 000 000 000 000	50000.00 350 000.00	0.00 00 730 000.00	9.8	88		-			8	88	8		00,000,006 2		10000 00			00.00 1 00 0000	8		250 000 00		00.000 00	300 700 00	00.000 005 1 00 0000	
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Installation of Besic Services for	Installation of Services	Replace Cleany Pictur	Ubgrade 11 KV leuder Ihne Ihon Estora substation to Montyge Maik substation	Replacement and Repets Street Lights	Street lighting Housing Projects	Upgrade Kilasseroogds 11 KV has	Upgrade Elikadia 11 IV Line	Replace 65 kV Switchgew (plain, Goudaryn and Le Chasseer)	Upgrade Esteam Supplies to Roberthon, Narve, Montage Dosselweek, Mr. Grupor, Astilian,	Install 11 KV Capealitrs	Ubgrade PEP stores minuture substation	Upgrading of Strautights, open space need to Uniperck, Action	Malority Tatiling Explored Ludder - Uals Stats. Earling Explored Existinal Daugs Software and Ua Top In: Metering and Date Collection	Install 11 KV switchgear in Brisis substation	Install 11 KV Primary Sector and substation Robertson North and Extension 9	Replacement and Repairs Network	Upgrade Mic Gregor / Bosernesshier 11 kV fite	Upgrade Ashton 11 IV line	Replacement of Proped meters and Dath Supply Meters to Reduce Every Losses	Rubcation of existing notwork Ubgrading of Route 52 (Ashteon- Montage)	Upgrade of LV lines Robertson	Upgrade of LV lines Montage	Upgrade of LV lines McCragor	Upgrade of LV lines Borstevale	Upgrade of LV lines Aution
Installation of Besic Services for Robertoon Temporary Relocation	Installation of Services CRR	Replace Cherry Picker CRR	Upgrade 11 LV feader lines from Estam substation to Montage Main reductation	Lights COR	Street lighting Housing Projects CRR	Upgrade Klasswoogds 11 kV lave CRR	Upgrade Eillandie 111 IV Line CRR		Ungstele Extorn Sapplies to Robertnen, Norve, Montiger, Bossinvelle, Wr. Gragor, Asthon, CRR	testall 11 tV Capacitans CRR	ł	the Utypeding of Streedights, open special activity of the Utypedia, Ashters CRR	Aldening Testing Espinant. In Laden: Lidk State E aning Espinones, Statetaal Oneja Bollowe and Lap for the Intering and Date Colladion CRR	Install 11 KV savtchgeer is Brieks subsambon CRR	Install 11 IV Primary leader and substation Robertson Horth and Entersion 9	Applecement and Repairs t. Helwork CRR	best Upgrade Mc Caregor / Boestmensprivier 11 IV lase CRR		Replacement of Prepaid meters and Buth Supply Lidem to Reduce Energy Losses	Relocation of existing nativerit Upgrading of Route 62 (Authon- Montage) CRR	Upgrade of LV Innes Robertson CRR	Upgrade of LV lines Montage CRR	Upgrade of LV lines McGregor CRR	Upgrade of LV Innes Bonnievelie CRR	Upgrade of LV innes Astitum CRR
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	0	0	0	0	0	0	0	0	0	0	0	0		17 Gains on disposal of PPE	17
16446030	1434583	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677		16 Other revenue	16
77796620	7779662	7779662	7779662	7779662	7779662	7779662	7779662	7779662	6223730	6223730	1555932	1555932		15 Transfers recognised - operational	15
2257920	188171	188159	188159	188159	188159	188159	188159	188159	188159	188159	188159	188159		14 Agency services	14
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2275480	91019	159284	159284	159284	273058	341323	182038	182038	182038	182038	182038	182038		12 Fines	12
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1864690	155389	155391	155391	155391	155391	155391	155391	155391	155391	155391	155391	155391		Interest earned - outstanding 10 debtors	10
3513250	319390	319386	319386	319386	319386	319386	319386	319386	319386	319386	319386	0		Interest earned - external 9 investments	9
2672320	222631	222699	222699	222699	222699	222699	222699	222699	222699	222699	222699	222699		8 Rental of facilities and equipment	8
	0													7 Service charges - other	
10731560	894293	894297	894297	894297	894297	894297	894297	894297	894297	894297	894297	894297		6 Service charges - refuse revenue	6
12503830	1041984	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986		Service charges - sanitation revenue	വ
36396620	3033048	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052		4 Service charges - water revenue	4
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445710	445710	0	0	0	0	0	0	0	0	0	0	0		Property rates - penalties & 2 collection charges	N
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