

SA MOKWENI
MUNICIPAL MANAGER

DATE: 04-06-2014

SDBIP

Service Delivery & Budget Implementation Plan

2014/15



D GAGLIANO
EXECUTIVE MAYOR

DATE: 04-06-2014

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Service Delivery and Budget Implementation Plan (SDBIP)

Section 1 of the MFMA defines the SDBIP as: “a detailed plan approved by the mayor of a municipality in terms of sections 53(1)(c)(ii) of the MFMA for implementing the municipality’s delivery of municipal services and its annual implementing the municipality’s delivery of municipal services and which must indicate –

- (a) Projections for each month of –
 - (i) Revenue to be collected, by source;
 - (ii) Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter; and
- (c) Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1) of the MFMA”

COMPILATION OF THE SDBIP:

The SDBIP consists of a Top Layer and a Departmental Plan for each individual department. The top layer of the plan deals with consolidated service delivery targets and in-year deadlines, and linking such targets to top management.

The Top Layer SDBIP measure the achievement of performance indicators with regard to the provision for basic services as prescribed in Section 10 of the Local Government: Municipal Planning & Performance Regulations of 2001, National Key Performance Areas and strategic objectives as detailed in the IDP. The Top Layer SDBIP must be approved by the Mayor and any adjustments required to targets will be submitted to Council for the necessary approval.

The departmental SDBIP measure the achievement of performance indicators that have been determined with regard to the operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans must be approved by the Municipal Manager and any adjustments required are approved by the Municipal Manager.

Only the highest layer of information of the SDBIP will be made public or tabled in the council. It is not required to be approved by Council; it is tabled before Council and made public for information and for purposes of monitoring.

Published SDBIP
(Top-Level)

SDBIP Supporting
Documentation
(Departmental)

Section 39(3)(a) of the MFMA requires the accounting officer to submit a draft SDBIP to the mayor no later than 14 days after the approval of the budget and drafts the performance agreement as required in terms of section 57(1)(b) of the Municipal Systems Act. The Mayor must then approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53(1)(c)(ii) of the MFMA.

The municipal manager is responsible for the preparation of the SDBIP, which must be legally submitted to the Mayor for approval once the budget has been approved by Council. The Mayor should approve the final SDBIP and the performance agreements public within 14 days of the approval of the budget, before 1 July.

Once the top layer targets are set, the top management then develop the next layer of detail of the SDBIP: the departmental. More detail on each output is provided and broken up into smaller outputs and linking these to each middle-level and junior manager. Whilst the SDBIP is largely a one-year detailed plan, it should include a three-year capital plan.

LEGISLATION:

- The SDBIP is defined in terms of Section 1 of the MFMA and the format of the SDBIP is prescribed by MFMA Circular 13.
- Section 41(1) of the MSA¹ prescribes that a process must be established of regular reporting to Council.
- In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved.

SLOGAN

“People at the centre of development”

VISION

To create a stable living environment and sustainable living conditions for all citizens

MISSION

- Establish a good and transparent Local Government
- Provide equal, sustainable and affordable services to all
- Enhance cooperation between all relevant stakeholders through community participation processes
- Establish and improve social and economic development for all
- Enhance sustainable environmental development

STRATEGIC OBJECTIVES

1. Sustainable integrated human settlement
2. Sustainable civil engineering infrastructure services
3. Energy efficiency for a sustainable future
4. Provision of a safe and efficient road network
5. Promotion of public safety
6. Provision of a clean environment
7. Social and community development
8. Growth and economic development
9. Sound financial management
10. Institutional development and corporate governance
11. Good governance

Langeberg Municipality
SDBIP 2014/2015: Top Layer SDBIP

Ref	Directorate	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	Area	KPI Owner	Baseline	Source of Evidence	Reporting Category	Annual Target	Revised Target	KPI Calculation Type	Q1	Q2	Q3	Q4
1	Municipal Manager	Enhancing good management ,strategic support	Good governance	Ensure two (2) formal evaluations of directors in terms of their signed agreements	No of formal evaluations completed	All	All	Municipal Manager	2	Evaluation report and signed scoring sheets	Internal	2	2	Accumulative	1	0	1	0
2	Municipal Manager	Enhancing good management ,strategic support	Good governance	Review of the system of delegations	Submit report to Council for the adoption of the system of delegation	All	All	Municipal Manager	1	Minutes of council meeting during which the system of delegation was adopted	Internal	1	1	Carry Over	0	0	1	0
3	Municipal Manager	Enhancing good management ,strategic support	Good governance	Oversee the compilation of he IDP and the submission to Council for approval	IDP submitted to Council	All	All	Municipal Manager	1	Minutes of council meeting during which reviewed IDP was discussed	Internal	1	1	Carry Over	0	0	0	1
4	Municipal Manager	Enhancing good management ,strategic support	Good governance	Oversee the compilation of the annual budget to Council for approval	Budget submitted to council for approval	All	All	Municipal Manager	1	Minutes of council meeting during which the Budget was submitted for approval	Internal	1	1	Carry Over	0	0	0	1
5	Municipal Manager	Enhancing good management ,strategic support	Good governance	Oversee the submission of monthly Sect 71 of the MFMA	No of Sect 71 reports submitted	All	All	Municipal Manager	12	Sect 71 reports submitted	Internal	12	12	Accumulative	3	3	3	3
6	Municipal Manager	Enhancing good management ,strategic support	Good governance	Oversee the submission of the Mid-Year Performance Report in terms of Sect 72 of the MFMA to Council	Mid-Year report submitted to Council	All	All	Municipal Manager	1	Report and minutes of Council meetings during which the report was discussed	Internal	1	1	Carry Over	0	0	1	0
7	Municipal Manager	Enhancing good management ,strategic support	Good governance	Oversee the submission of the Annual and Oversight Report to Council	Annual report and Oversight Report submitted to Council	All	All	Municipal Manager	1	Minutes of council meeting during which report was discussed	Internal	1	1	Carry Over	0	0	1	0
8	Municipal Manager	Enhancing good management ,strategic support	Good governance	Submit the Top Layer SDBIP to the Mayor for approval to approve the KPI's and targets to ensure the implementation of the municipal budget	Top Layer SDBIP submitted to the Mayor	All	All	Municipal Manager	1	Acknowledgement of receipt from the Mayor	Internal	1	1	Carry Over	0	0	0	1
9	Municipal Manager	Enhancing good management ,strategic support	Good governance	Develop and update an Audit Action Plan	Management Action Plan	All	All	Municipal Manager	1	Progress report submitted to AG and Province	Internal	1	1	Carry Over	0	0	1	0
10	Municipal Manager	Management of municipal revenue, expenditure and finance	Sound Financial Management	% of Capital Budget Spent on capital projects as identified in the IDP	95% of Capital Budget spent	All	All	Municipal Manager	90%	Financial Statements	Treasury	95%	0%	Carry Over	25%	50%	75%	95%
11	Strategic & Social Development	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Implement an expanded public works programme	Number of temporary job opportunities created	All	All	Director: Strategy & Development	200	Names & ID's of temporary workers	Internal	220	220	Accumulative	60	50	50	60

Ref	Directorate	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	Area	KPI Owner	Baseline	Source of Evidence	Reporting Category	Annual Target	Revised Target	KPI Calculation Type	Q1	Q2	Q3	Q4
12	Strategic & Social Development	To ensure readiness for disaster crisis	Provision of a clean environment	Annual review and submission of the Disaster Management Plan for assessment by the District by end May	Plan reviewed	All	All	Director: Strategy & Development	1	Minutes of meeting where Plan was submitted	Internal	1	1	Carry Over	0	0	0	1
13	Strategic & Social Development	Management of the municipal IT systems	Institutional Development and Corporate governance	Implement a Disaster Recovery Site by June 2015	Disaster recovery site fully implemented	All	All	Director: Strategy & Development	1	Fully functional disaster recovery site	Internal	1	1	Carry Over				1
14	Corporate Services	To improve the functioning of the workforce of the organisation	Institutional Development and Corporate governance	% of the municipal budget spent on implementing its WSP by June 2014		All	All	Director: Corporate Services	1%	Completion Certificates	Internal	1%	1%	Carry Over	0%	0%	0%	1%
15	Corporate Services	To manage the municipality to effectively deliver services	Institutional Development and Corporate governance	Number of people from the EE target groups employed in the 3 highest levels of management in compliance with the approved EE plan	Number of people employed in the highest 3 levels of management	All	All	Director: Corporate Services	1	Appointment letter and approval dates for the filling of the vacancy	Internal	1	1	Carry Over	0	0	0	1
16	Corporate Services	To manage the municipality to effectively deliver services	Institutional Development and Corporate governance	Ensure that all property contracts are properly executed	Monthly reports on the property contracts submitted to the Municipal Manager	All	All	Director: Corporate Services	12	Monthly reports on the property contracts submitted to the Municipal Manager and billing evidence	Internal	4	12	Accumulative	3	3	3	3
17	Corporate Services	Enhancing good management ,strategic support	Social and Community Development	Ensure functional ward committee system	Number of monthly ward committee meetings	All	All	Director: Corporate Services	10	Minutes of Ward Committee meetings	Internal	10	10	Accumulative	3	2	2	3
18	Engineering Services	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Report quarterly on compliance with the National Waste Management Strategy	Number of reports	All	All	Director: Engineering Services	4	Reports submitted	Internal	4	4	Accumulative	1	1	1	1
19	Engineering Services	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Increase tonnage of domestic waste recycled	Tonnage	All	All	Director: Engineering Services	720	Weigh bridge report	Internal	780	780	Accumulative	190	190	200	200
20	Engineering Services	To provide electricity supply, manage demand and maintain existing infrastructure	Energy efficiency for sustainable future	Limit unaccounted electricity to 7.5%	% of electricity unaccounted for	All	All	Director: Engineering Services	7.5	Sale of electricity statistics from Finance department and the monthly report	Internal	7.50%	7.50%	Reverse Stand-Alone	7.50%	7.50%	7.50%	7.50%
21	Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Achieve Blue Drop Status	Blue Drop Status achieved	All	All	Director: Engineering Services	50	Blue Drop Status report	Internal	50%	50%	Carry Over	0%	0%	0%	50%
22	Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Microbiological quality of water to comply with SANS standards	% of water quality	All	All	Director: Engineering Services	90%	Lab Results	Internal	90%	90%	Carry Over	90%	90%	90%	90%

Ref	Directorate	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	Area	KPI Owner	Baseline	Source of Evidence	Reporting Category	Annual Target	Revised Target	KPI Calculation Type	Q1	Q2	Q3	Q4
23	Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Limit unaccounted water to 18%	% of water unaccounted for	All	All	Director: Engineering Services	18%	Sale of water statistics from Finance department and the monthly report	Internal	18%	18%	Reverse Stand-Alone	18%	18%	18%	18%
24	Engineering Services	To provide all communities with a sanitation services and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Quality of effluent in terms of SANS standards	% quality	All	All	Director: Engineering Services	80%	Lab Results	Internal	80%	80%	Carry Over	80%	80%	80%	80%
25	Engineering Services	To provide all communities with a sanitation services and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Achieve Green Drop Status	Green Drop Status achieved	All	All	Director: Engineering Services	50	Green Drop Status Report	Internal	50%	50%	Carry Over	0%	0%	0%	50%
26	Engineering Services	To provide access to affordable and low cost housing opportunities to all citizens within the municipal area	Sustainable integrated human settlement	Installation of services	% of Budget Spent	All	All	Director: Engineering Services	100	Certificate from the engineer	Internal	100%	100%	Carry Over	0%	0%	0%	100%
27	Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Construct Bonnievale reservoir and related pipe work	Bonnievale Reservoir and related pipe work constructed by June 2015	8	Bonnievale	Director: Engineering Services	New KPI for 2014/2015	Engineering report	Internal	100%	0%	Carry Over	0%	0%	0%	100%
28	Engineering Services	To manage the municipality to effectively deliver services	Good governance	Compliance with implementation and reporting requirements on MIG	100% Compliance with implementation and reporting requirements on MIG	All	All	Manager: PMU		Copies of MIG reports submitted	Treasury	100%	0%	Carry Over	0%	0%	0%	100%
29	Engineering Services	To improve communication of all relevant stakeholders internal and external	Good governance	Grant progress reports submitted to the relevant national and provincial department before the 10th working day of every month	Number of reports submitted before the 10th working day of every month	All	All	Manager: Housing Administration	12	Copies of reports submitted	Treasury	12	0	Accumulative	3	3	3	3
30	Engineering Services	To provide all communities with a sanitation services and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for Sewerage Capital Projects	% of Sewerage Capital Budget Spent	All	All	Manager: Water, Sanitation, Roads & Streets	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100
31	Engineering Services	To upgrade and maintain road infrastructure	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for Roads & Streets Capital Projects	% of Roads & Streets Capital Budget Spent	All	All	Manager: Water, Sanitation, Roads & Streets	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100
32	Engineering Services	To provide quality water, manage demand and maintain existing infrastructure	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for Water Capital Projects	% of Water Capital Budget Spent	All	All	Manager: Water, Sanitation, Roads & Streets	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100
33	Engineering Services	To provide a compliant solid waste service and upgrade and maintain existing infrastructure	Provision of a clean environment	Spend the total amount budgeted for Cleansing Capital Projects	% of Cleansing Capital Budget Spent	All	All	Director: Engineering Services	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100

Ref	Directorate	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	Area	KPI Owner	Baseline	Source of Evidence	Reporting Category	Annual Target	Revised Target	KPI Calculation Type	Q1	Q2	Q3	Q4
34	Engineering Services	To provide electricity supply, manage demand and maintain existing infrastructure	Energy efficiency for sustainable future	Spend the total amount budgeted for Electrical Engineering Capital Projects	% of Electrical Engineering Capital Budget spent	All	All	Manager: Electrical Engineering	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100
35	Engineering Services	To provide access to affordable and low cost housing opportunities to all citizens within the municipal area	Sustainable integrated human settlement	Spend the total amount budgeted for Housing Capital Projects	% of Housing Capital Budget Spent	All	All	Manager: Housing Administration	New KPI for 2014/2015	Financial Statements	Internal	100%	100%	Carry Over	25	50	75	100
36	Financial Services	Management of municipal revenue, expenditure and finance	Sound Financial Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Cost coverage ((Available cash+ investments)/ Monthly fixed operating expenditure	All	All	Director: Finance	2	Financial statements	Internal	2.2	2.2	Carry Over	0	0	0	2.2
37	Financial Services	Management of municipal revenue, expenditure and finance	Sound Financial Management	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Debt coverage ((Total operating revenue- operating grants received)/debt service payments due within the year)	All	All	Director: Finance	57	Financial statements	Internal	60	60	Carry Over	0	0	0	60
38	Financial Services	Management of municipal revenue, expenditure and finance	Sound Financial Management	Financial viability measured in terms of the outstanding service debtors	Service debtors to revenue - (Total outstanding service debtors/ revenue received for services)	All	All	Director: Finance	12.6	Financial statements	Internal	12	12	Carry Over	0	0	0	12
39	Financial Services	Management of municipal revenue, expenditure and finance	Sound Financial Management	Achievement of a payment percentage of at least 100%	Payment %	All	All	Director: Finance	97	Financial reports submitted to Council	Internal	100%	100%	Carry Over	75%	90%	95%	100%
40	Financial Services	Management of municipal revenue, expenditure and finance	Sound Financial Management	Maintain the asset register in terms of GRAP	% of asset register maintained	All	All	Director: Finance	1	Asset Register	Internal	100%	100%	Carry Over	100%	100%	100%	100%
41	Financial Services	To review municipal governance processes as per the RBAP	Good governance	Maintain a clean audit opinion	Audit Opinion	All	All	Director: Finance	New KPI for 2013/2014	Report of the Auditor General	Internal	1	1	Carry Over	0	1	0	0
42	Financial Services	To review municipal governance processes as per the RBAP	Good governance	Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	All	All	Director: Finance	90%	COMAFS provided by AG	Internal	90%	90%	Carry Over	90%	90%	90%	90%
43	Financial Services	To plan, provide, develop and maintain facilities for all communities	Social and Community Development	Provision of 6kl free basic water per indigent household per month in terms of the equitable share requirements	Number of HH receiving free basic water	All	All	Manager: Revenue Services	6000	Statistics submitted to national Treasury	Treasury	6000	6000	Carry Over	6500	6400	6300	6000
44	Financial Services	To plan, provide, develop and maintain facilities for all communities	Social and Community Development	Provision of free basic sanitation to indigent households in terms of the equitable share requirements	Number of HH receiving free basic sanitation	All	All	Manager: Revenue Services	6000	Statistics submitted to national Treasury	Treasury	6000	6000	Carry Over	6500	6400	6300	6000
45	Financial Services	To plan, provide, develop and maintain facilities for all communities	Social and Community Development	Provision of 50kwh free basic electricity per indigent household per month in terms of the equitable share requirements	Number of HH receiving free basic electricity	All	All	Manager: Revenue Services	6000	Statistics submitted to national Treasury	Treasury	6000	6000	Carry Over	6500	6400	6300	6000
46	Financial Services	To plan, provide, develop and maintain facilities for all communities	Social and Community Development	Provision of free basic refuse removal to indigent households in terms of the equitable share requirements	Number of HH receiving free basic refuse removals	All	All	Manager: Revenue Services	6000	Statistics submitted to national Treasury	Treasury	6000	6000	Carry Over	6500	6400	6300	6000

Project Overview			Project Details			Financial Summary			Timeline			Risk Assessment			Status		
Project Name	Project ID	Project Type	Project Location	Project Manager	Project Sponsor	Project Budget	Project Revenue	Project Profit	Project Start Date	Project End Date	Project Duration	Project Risk Level	Project Risk Score	Project Risk Category	Project Status	Project Progress	Project Notes
Project A	001	Construction	New York	John Doe	Jane Smith	\$1,000,000	\$1,200,000	\$200,000	2023-01-01	2023-12-31	12 Months	High	85	Financial	In Progress	75%	On Track
Project B	002	Software Development	San Francisco	Jane Smith	John Doe	\$800,000	\$900,000	\$100,000	2023-02-01	2023-11-30	10 Months	Medium	60	Operational	Completed	100%	Exceeded Expectations
Project C	003	Marketing Campaign	Los Angeles	John Doe	Jane Smith	\$500,000	\$600,000	\$100,000	2023-03-01	2023-10-31	8 Months	Low	30	Marketing	Completed	100%	Successful
Project D	004	Research & Development	London	Jane Smith	John Doe	\$1,500,000	\$1,800,000	\$300,000	2023-04-01	2024-03-31	12 Months	High	90	Research	In Progress	60%	On Track
Project E	005	Manufacturing Plant	Chicago	John Doe	Jane Smith	\$2,000,000	\$2,500,000	\$500,000	2023-05-01	2024-04-30	12 Months	High	80	Manufacturing	In Progress	40%	On Track
Project F	006	IT Infrastructure Upgrade	Seattle	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2023-06-01	2023-12-31	7 Months	Medium	70	IT	Completed	100%	Successful
Project G	007	Product Launch	London	John Doe	Jane Smith	\$600,000	\$700,000	\$100,000	2023-07-01	2023-11-30	5 Months	Medium	65	Marketing	Completed	100%	Successful
Project H	008	Facility Renovation	New York	Jane Smith	John Doe	\$900,000	\$1,000,000	\$100,000	2023-08-01	2024-01-31	6 Months	Medium	55	Construction	In Progress	30%	On Track
Project I	009	Customer Service Initiative	San Francisco	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2023-09-01	2023-12-31	4 Months	Low	25	Marketing	Completed	100%	Successful
Project J	010	Supply Chain Optimization	Los Angeles	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2023-10-01	2024-03-31	6 Months	Medium	75	Logistics	In Progress	20%	On Track
Project K	011	Human Resources Project	London	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2023-11-01	2023-12-31	2 Months	Low	15	HR	Completed	100%	Successful
Project L	012	Legal Compliance Audit	New York	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2023-12-01	2024-01-31	2 Months	Low	10	Legal	In Progress	10%	On Track
Project M	013	Environmental Impact Study	San Francisco	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2024-01-01	2024-06-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project N	014	Public Relations Campaign	Los Angeles	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2024-02-01	2024-05-31	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project O	015	Security System Upgrade	London	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2024-03-01	2024-06-30	4 Months	Medium	50	IT	In Progress	10%	On Track
Project P	016	Business Development Initiative	New York	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2024-04-01	2024-07-31	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project Q	017	Facility Expansion Project	San Francisco	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2024-05-01	2024-12-31	8 Months	High	70	Construction	In Progress	10%	On Track
Project R	018	Product Redesign	Los Angeles	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2024-06-01	2024-09-30	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project S	019	Customer Feedback Initiative	London	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2024-07-01	2024-10-31	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project T	020	Supply Chain Diversification	New York	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2024-08-01	2024-11-30	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project U	021	Human Resources Training Program	San Francisco	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2024-09-01	2024-12-31	4 Months	Low	15	HR	In Progress	10%	On Track
Project V	022	Legal Compliance Review	Los Angeles	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2024-10-01	2025-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project W	023	Environmental Impact Assessment	London	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2024-11-01	2025-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project X	024	Public Relations Strategy	New York	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2025-01-01	2025-04-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project Y	025	Security System Upgrade	San Francisco	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2025-02-01	2025-05-31	4 Months	Medium	50	IT	In Progress	10%	On Track
Project Z	026	Business Development Initiative	Los Angeles	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2025-03-01	2025-06-30	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project AA	027	Facility Expansion Project	London	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2025-04-01	2025-12-31	9 Months	High	70	Construction	In Progress	10%	On Track
Project AB	028	Product Redesign	New York	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2025-05-01	2025-08-31	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project AC	029	Customer Feedback Initiative	San Francisco	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2025-06-01	2025-09-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project AD	030	Supply Chain Diversification	Los Angeles	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2025-07-01	2025-10-31	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project AE	031	Human Resources Training Program	London	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2025-08-01	2025-11-30	4 Months	Low	15	HR	In Progress	10%	On Track
Project AF	032	Legal Compliance Review	New York	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2025-09-01	2026-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project AG	033	Environmental Impact Assessment	San Francisco	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2025-10-01	2026-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project AH	034	Public Relations Strategy	Los Angeles	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2025-11-01	2026-04-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project AI	035	Security System Upgrade	London	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2026-01-01	2026-05-31	4 Months	Medium	50	IT	In Progress	10%	On Track
Project AJ	036	Business Development Initiative	New York	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2026-02-01	2026-06-30	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project AK	037	Facility Expansion Project	San Francisco	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2026-03-01	2026-12-31	9 Months	High	70	Construction	In Progress	10%	On Track
Project AL	038	Product Redesign	Los Angeles	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2026-04-01	2026-08-31	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project AM	039	Customer Feedback Initiative	London	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2026-05-01	2026-09-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project AN	040	Supply Chain Diversification	New York	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2026-06-01	2026-10-31	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project AO	041	Human Resources Training Program	San Francisco	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2026-07-01	2026-11-30	4 Months	Low	15	HR	In Progress	10%	On Track
Project AP	042	Legal Compliance Review	Los Angeles	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2026-08-01	2027-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project AQ	043	Environmental Impact Assessment	London	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2026-09-01	2027-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project AR	044	Public Relations Strategy	New York	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2026-10-01	2027-04-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project AS	045	Security System Upgrade	San Francisco	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2026-11-01	2027-05-31	4 Months	Medium	50	IT	In Progress	10%	On Track
Project AT	046	Business Development Initiative	Los Angeles	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2027-01-01	2027-06-30	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project AU	047	Facility Expansion Project	London	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2027-02-01	2027-12-31	9 Months	High	70	Construction	In Progress	10%	On Track
Project AV	048	Product Redesign	New York	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2027-03-01	2027-08-31	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project AW	049	Customer Feedback Initiative	San Francisco	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2027-04-01	2027-09-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project AX	050	Supply Chain Diversification	Los Angeles	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2027-05-01	2027-10-31	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project AY	051	Human Resources Training Program	London	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2027-06-01	2027-11-30	4 Months	Low	15	HR	In Progress	10%	On Track
Project AZ	052	Legal Compliance Review	New York	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2027-07-01	2028-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project BA	053	Environmental Impact Assessment	San Francisco	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2027-08-01	2028-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project BB	054	Public Relations Strategy	Los Angeles	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2027-09-01	2028-04-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project BC	055	Security System Upgrade	London	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2027-10-01	2028-05-31	4 Months	Medium	50	IT	In Progress	10%	On Track
Project BD	056	Business Development Initiative	New York	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2027-11-01	2028-06-30	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project BE	057	Facility Expansion Project	San Francisco	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2028-01-01	2028-12-31	9 Months	High	70	Construction	In Progress	10%	On Track
Project BF	058	Product Redesign	Los Angeles	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2028-02-01	2028-08-31	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project BG	059	Customer Feedback Initiative	London	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2028-03-01	2028-09-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project BH	060	Supply Chain Diversification	New York	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2028-04-01	2028-10-31	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project BI	061	Human Resources Training Program	San Francisco	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2028-05-01	2028-11-30	4 Months	Low	15	HR	In Progress	10%	On Track
Project BJ	062	Legal Compliance Review	Los Angeles	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2028-06-01	2029-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project BK	063	Environmental Impact Assessment	London	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2028-07-01	2029-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project BL	064	Public Relations Strategy	New York	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2028-08-01	2029-04-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project BM	065	Security System Upgrade	San Francisco	John Doe	Jane Smith	\$800,000	\$900,000	\$100,000	2028-09-01	2029-05-31	4 Months	Medium	50	IT	In Progress	10%	On Track
Project BN	066	Business Development Initiative	Los Angeles	Jane Smith	John Doe	\$600,000	\$700,000	\$100,000	2028-10-01	2029-06-30	4 Months	Medium	40	Marketing	In Progress	10%	On Track
Project BO	067	Facility Expansion Project	London	John Doe	Jane Smith	\$1,800,000	\$2,200,000	\$400,000	2028-11-01	2029-12-31	9 Months	High	70	Construction	In Progress	10%	On Track
Project BP	068	Product Redesign	New York	Jane Smith	John Doe	\$700,000	\$800,000	\$100,000	2029-01-01	2029-08-31	4 Months	Medium	50	Product Development	In Progress	10%	On Track
Project BQ	069	Customer Feedback Initiative	San Francisco	John Doe	Jane Smith	\$400,000	\$500,000	\$100,000	2029-02-01	2029-09-30	4 Months	Low	20	Marketing	In Progress	10%	On Track
Project BR	070	Supply Chain Diversification	Los Angeles	Jane Smith	John Doe	\$1,100,000	\$1,300,000	\$200,000	2029-03-01	2029-10-31	4 Months	Medium	60	Logistics	In Progress	10%	On Track
Project BS	071	Human Resources Training Program	London	John Doe	Jane Smith	\$300,000	\$400,000	\$100,000	2029-04-01	2029-11-30	4 Months	Low	15	HR	In Progress	10%	On Track
Project BT	072	Legal Compliance Review	New York	Jane Smith	John Doe	\$200,000	\$250,000	\$50,000	2029-05-01	2030-01-31	4 Months	Low	10	Legal	In Progress	10%	On Track
Project BU	073	Environmental Impact Assessment	San Francisco	John Doe	Jane Smith	\$1,200,000	\$1,400,000	\$200,000	2029-06-01	2030-04-30	6 Months	Medium	60	Environmental	In Progress	10%	On Track
Project BV	074	Public Relations Strategy	Los Angeles	Jane Smith	John Doe	\$500,000	\$600,000	\$100,000	2029-07-01	203							

Ignite Ref	Line Item (200 chars) 200 characters	Vote Number 100 characters	July Number	August Number	September Number	October Number	November Number	December Number	January Number	February Number	March Number	April Number	May Number	June Number	TOTAL
1	Property rates		34146310	0	0	0	0	0	0	0	0	0	0	0	34146310
2	Property rates - penalties & collection charges		0	0	0	0	0	0	0	0	0	0	0	445710	445710
3	Service charges - electricity		24872244	24872244	24872244	22108660	22108660	22108660	22108660	22108660	22108660	22108660	22108660	24872248	276358260
4	Service charges - water revenue		3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033052	3033048	36396620
5	Service charges - sanitation		1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041986	1041984	12503830
6	Service charges - refuse revenue		894297	894297	894297	894297	894297	894297	894297	894297	894297	894297	894297	894293	10731560
7	Service charges - other													0	0
8	Rental of facilities and equipment		222699	222699	222699	222699	222699	222699	222699	222699	222699	222699	222699	222631	2672320
9	Interest earned - external investments		0	319386	319386	319386	319386	319386	319386	319386	319386	319386	319386	319390	3513250
10	Interest earned - outstanding debtors		155391	155391	155391	155391	155391	155391	155391	155391	155391	155391	155391	155389	1864690
11	Dividends received													0	0
12	Fines		182038	182038	182038	182038	182038	182038	341323	273058	159284	159284	159284	91019	2275480
13	Licences and permits		121222	121222	121222	121222	121222	121222	121222	121222	121222	121222	121222	121218	1454660
14	Agency services		188159	188159	188159	188159	188159	188159	188159	188159	188159	188159	188159	188171	2257920
15	Transfers recognised - operational		1555932	1555932	6223730	6223730	7779662	7779662	7779662	7779662	7779662	7779662	7779662	7779662	77796620
16	Other revenue		1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1364677	1434583	16446030
17	Gains on disposal of PPE		0	0	0	0	0	0	0	0	0	0	0	0	0
18	Transfers recognised - capital		440912	440912	1663651	1663651	2071230	2071230	2071230	2071230	2071230	2071230	2071230	2371234	21078970
X	TOTAL		R 68 218 919	R 34 391 995	R 40 282 532	R 37 518 948	R 39 482 459	R 39 482 459	R 39 641 744	R 39 573 479	R 39 459 705	R 39 459 705	R 39 459 705	R 42 970 580	R 499 942 230