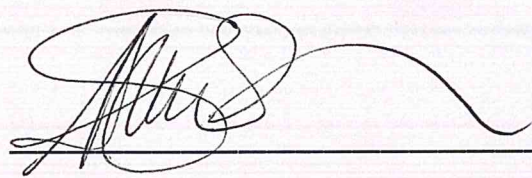


TOP LEVEL SDBIP

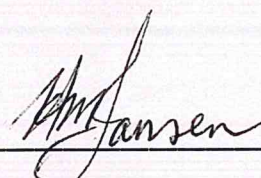
Service Delivery &
Budget Implementation Plan

2018 - 2019



SA MOKWENI
MUNICIPAL MANAGER

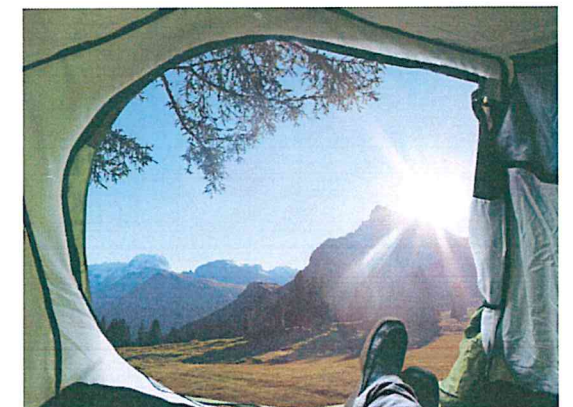
DATE: 08/06/2018



HM JANSEN
EXECUTIVE MAYOR

DATE: 08/06/2018

ashton, bonnievale, mcgregor, montagu, robertson.



LANGEBERG
MUNISIPALITEIT MUNICIPALITY MASIPALA

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The Service Delivery and Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act(MFMA), 2003 (Act 56 of 2003). The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The SDBIP facilitates the process of holding management accountable for their performance. It provides the basis for measuring performance in the delivery of services. The SDBIP is a one-year detailed plan but should include a three-year capital plan.

The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of each source of revenue to be collected.
2. Monthly projections of each vote's expenditure (operating and capital) and revenue.
3. Quarterly projections of each vote's service delivery targets and performance indicators.
4. Information on expenditure and service delivery in each ward.
5. Detailed capital works plans allocated by the wards over three years.

The MFMA requires the Municipality to compile a SDBIP for submission to the Executive Mayor. MFMA Circular No. 13 further states that "...being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by Council..."

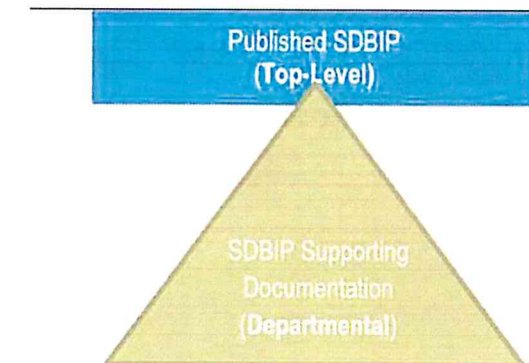
COMPILATION OF THE SDBIP

The SDBIP consists of a Top Layer and Departmental Plan for each department. The top layer of the plan deals with consolidated service delivery targets, in-year deadlines and linking such targets to top management.

The Top Layer SDBIP measures the achievement of performance indicators for the provision of basic services as prescribed in Section 10 of the Local Government Municipal planning and Performance Regulations of 2001, National Key Performance Areas and strategic objectives as detailed in the IDP. The Top Layer SDBIP must be approved by the Mayor and any adjustments to targets will be submitted to Council for the necessary approval.

The Departmental SDBIP measure the achievement of performance indicators that have been determined by the operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans must be approved by the Municipal Manager and any adjustments are approved by the Municipal Manager.

Only the Top layer of the SDBIP will be made public or tabled to Council. It is not required that Council approve the Top Layer. It is merely tabled before Council and made public for monitoring purposes.



Section 39 (3)(a) of the MFMA requires the Accounting Officer to submit a draft SDBIP to the Mayor no later than 14 days after the approval of the budget and draft the performance agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act (MSA) 32 of 2000. The Mayor must then approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii) of the MFMA.

The Municipal Manager is responsible for the preparation of the SDBIP which must be legally submitted to the Mayor for approval once the budget has been approved by Council. The Mayor should approve the final SDBIP and performance agreement within 14 days of the approval of the budget before 1 July.

LEGISLATION:

- The SDBIP is defined in terms of section 1 of the MFMA 56 and the format of the SDBIP is prescribed by the MFMA circular 13
- Section 41 (1) of the MSA, prescribed that a process must be established to report regularly to Council
- In terms of section 46 91)9a)(iii) of the MSA, the municipality must reflect annually in the annual performance report on the measures taken to improve performance on those targets not achieved



CORE VALUES

Integrity

Honesty

Transparency

Accessibility

Accountability

Vision

“to progress and grow from being one of the best municipalities, to be the best municipality”

Mission

“By providing cost effective quality services to the Citizens, exercise good leadership, ensuring sound governance and financial management”

Municipal strategic outcomes

- 1 Housing: Effective approach to human settlement and improved living conditions of all households
- 2 Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens
- 3 Local Economic Development: Create an enabling environment for economic growth and decent employment
- 4 An Efficient, effective, responsive and accountable administration
- 5 Sound financial management: adherence to all laws and regulations applicable to Local Government
- 6 Effective stakeholder engagements: to promote civic education

Toplayer Service Delivery Budget Implementation Plan for 2018/19

| Ref | Directorate [R] | Function [R] | National KPA [R] | Pre-determined Objectives [R] | NDP Objective [R] | IDP Objective [R] | KPI Name [R] | Unit of Measurement | Ward | Area [R] | Baseline | POE | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|-----|--------------------------------|---|--|--|--|--|---|--|------|---|----------|---|-------------|---------------|-----|-----|-----|-----|
| 1 | Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Conduct two (2) formal evaluations of directors in terms of their signed agreements | Number of formal evaluations conducted | All | Municipal Manager | 2 | Evaluation report and signed scoring sheets | Number | 2 | 1 | 0 | 1 | 0 |
| 2 | Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Basic Service Delivery | To provide and maintain the structural civil infrastructure of the Municipality | Economy and Development | SO4: A responsive and accountable administration | The percentage of the municipal capital budget spent on projects as at 30 June 2019 ((Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects)x100) | % of capital budget spent | All | Municipal Manager | 90% | Monthly section 71 reports submitted and annual financial statements | Percentage | 95 | 0 | 40 | 60 | 95 |
| 3 | Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To strive towards a clean, corrupt free and well-managed administration. | Developing a capable and Development State | SO4: A responsive and accountable administration | Develop an Audit Action Plan by 31 January 2019 from the final management report issued by the AG and submit to MM and Audit Committee for approval | Approved Audit Action Plan | All | Municipal Manager | 1 | Approved Audit Action Plan by MM and AC, minutes of the meeting of AC | Number | 1 | 0 | 0 | 1 | 0 |
| 4 | Municipal Manager | Finance and Administration [Core function] - Risk Management | Good Governance and Public Participation | To strive towards a clean, corrupt free and well-managed administration. | Developing a capable and Development State | SO4: A responsive and accountable administration | Develop a Risk Based Audit Plan and submit to the MM and Audit Committee by 30 June 2019 | Risk Based Audit Plan developed and submitted to MM and Audit Committee | All | Municipal Manager | 1 | Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed | Number | 1 | 0 | 0 | 0 | 1 |
| 5 | Strategic & Social Development | Planning and Development [Core function] - Economic Development/Planning | Local Economic Development | To promote economic development in the municipal area | Economy and Development | SO3: Promote an enabling environment for economic growth and decent employment | Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2019 | Number of job opportunities created through EPWP | All | Director: Strategy & Social Development | 400 | Signed appointment contracts | Number | 400 | 50 | 150 | 100 | 100 |
| 6 | Strategic & Social Development | Finance and Administration [Core function] - Information Technology | Municipal Transformation and Institutional Development | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for general ICT needs by June 2019 ((Actual expenditure / by approved budget allocation) x 100) | % of budget spent | All | Director: Strategy & Social Development | 90% | Monthly section 71 reports submitted and annual financial statements | Percentage | 100 | 10 | 20 | 50 | 100 |
| 7 | Strategic & Social Development | Finance and Administration [Core function] - Information Technology | Municipal Transformation and Institutional Development | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the upgrade of ICT infrastructure by June 2019 ((Actual expenditure / by approved budget allocation) x 100) | % of budget spent | All | Director: Strategy & Social Development | 90% | Monthly section 71 reports submitted and annual financial statements | Percentage | 100 | 10 | 20 | 50 | 100 |
| 8 | Strategic & Social Development | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs) | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Submit the final reviewed IDP to Council by 31 May 2019 | Final IDP submitted to Council | All | Director: Strategy & Social Development | 1 | Minutes of council meeting during which reviewed IDP was discussed | Number | 1 | 0 | 0 | 0 | 1 |
| 9 | Strategic & Social Development | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Submit the Mid-Year Performance Report in terms of Sect 72 of the MFMA to Council by 31 January 2019 | Number of reports submitted to Council | All | Director: Strategy & Social Development | 1 | Report and minutes of Council meetings during which the report was discussed | Number | 1 | 0 | 0 | 1 | 0 |
| 10 | Strategic & Social Development | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Submit the draft Annual Report to Council by 31 January 2019 | Number of reports submitted to Council | All | Director: Strategy & Social Development | 1 | Draft Annual Report document and Minutes of council meeting during which report was discussed | Number | 1 | 0 | 0 | 1 | 0 |
| 11 | Strategic & Social Development | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Submit the Oversight Report on the Annual Report to Council by 31 March 2019 | Number of reports submitted to Council | All | Director: Strategy & Social Development | 1 | Oversight Report document and Minutes of council meeting during which report was discussed | Number | 1 | 0 | 0 | 1 | 0 |
| 12 | Strategic & Social Development | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | Good Governance and Public Participation | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Submit the Top Layer SDBIP to the Mayor for approval within 14 days after the annual budget has been approved | Number of Approved Top Layer SDBIP's submitted to the Mayor within 14 days after the annual budget has been approved | All | Director: Strategy & Social Development | 1 | Acknowledgement of receipt from the Mayor and approved Top layer SDBIP | Number | 1 | 0 | 0 | 0 | 1 |
| 13 | Corporate Services | Finance and Administration [Core function] - Human Resources | Municipal Transformation and Institutional Development | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan measured as at 30 June 2019 ((Total Actual Training Expenditure/ Total personnel Budget)x100) | % of municipality's personnel budget actually spent on implementing its workplace skills plan | All | Director: Corporate Services | 1% | PROMUN financial system Annual Budget Variance report(Refer to Promun skills levy vote number) | Percentage | 1 | 0 | 0 | 0 | 1 |
| 14 | Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | Good Governance and Public Participation | To facilitate and strengthen public participation towards deepen democracy | Developing a capable and Development State | SO4: A responsive and accountable administration | Arranged and attend the monthly meetings of ward committees | Number of monthly ward committee meetings held | All | Director: Corporate Services | 120 | Minutes of Ward Committee meetings | Number | 120 | 36 | 24 | 24 | 36 |
| 15 | Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | Good Governance and Public Participation | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the upgrade and alteration of the municipal offices by 30 June 2019 ((Actual expenditure / Approved budget allocation)x100) | % of budget spent | All | Director: Corporate Services | 100% | Report from the Promun financial system | Percentage | 100 | 10 | 20 | 50 | 100 |
| 16 | Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | Good Governance and Public Participation | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the purchase of office equipment by 30 June 2019 ((Actual expenditure / Approved budget allocation)x100) | % of budget spent | All | Director: Corporate Services | 100% | Report from the Promun financial system | Percentage | 100 | 10 | 20 | 50 | 100 |
| 17 | Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | Good Governance and Public Participation | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the alterations/upgrade of Ashton traffic offices by 30 June 2019 ((Actual expenditure / Approved budget allocation)x100) | % of budget spent | 9 | Director: Corporate Services | 100% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 18 | Corporate Services | Finance and Administration [Core function] - Human Resources | Municipal Transformation and Institutional Development | To align and review the performance of the municipality in achieving the strategic objectives of council | Developing a capable and Development State | SO4: A responsive and accountable administration | Number of people from the EE target groups employed in the 3 highest levels of management in compliance with the approved EE plan | Number of people from the EE target groups employed in the highest 3 levels of management | All | Director: Corporate Services | 1 | Appointment letter and approval dates for the filling of the vacancy | Number | 1 | 0 | 0 | 0 | 1 |
| 19 | Corporate Services | Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer | Good Governance and Public Participation | To create and maintain a functional organisation that enables optimal performance by developing and retaining a skilled representative workforce | Developing a capable and Development State | SO4: A responsive and accountable administration | Report monthly to the Municipal Manager on all property contracts | Number of reports submitted to the Municipal Manager | All | Director: Corporate Services | 12 | Proof of submission to the MM | Number | 12 | 3 | 3 | 3 | 3 |
| 20 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO4: A responsive and accountable administration | Limit unaccounted electricity to less than 7.5% as at 30 June 2019 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) X 100) (rolling twelve month average) | % unaccounted electricity captured in the report | All | Director: Engineering Services | 7.5% | Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses | Percentage | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 |

Toplayer Service Delivery Budget Implementation Plan for 2018/19

| Ref | Directorate [R] | Function [R] | National KPA [R] | Pre-determined Objectives [R] | NDP Objective [R] | IDP Objective [R] | KPI Name [R] | Unit of Measurement | Ward | Area [R] | Baseline | POE | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|-----|----------------------|---|--|---|-------------------------|--|--|---|-------|--------------------------------|---------------------------------|---|-------------|---------------|-----|-----|-----|-----|
| 21 | Engineering Services | Waste Management [Core function] - Recycling | Basic Service Delivery | To provide and maintain a waste management service | Economy and Development | SO4: A responsive and accountable administration | Recycle 1200 tons of domestic waste by 30 June 2019 | Number of tons of domestic waste recycled | All | Director: Engineering Services | 960 | Weighbridge Report | Number | 1200 | 300 | 300 | 300 | 300 |
| 22 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the replacement and repair on the electricity network by June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 23 | Engineering Services | Water Management [Core function] - Water Treatment | Basic Service Delivery | To provide and maintain the distribution of water in municipal area | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | 95% of water samples comply with SANS241 micro biological indicators ((Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100) | % of water samples compliant | All | Director: Engineering Services | 95% | Monthly Lab results from AL Abbot | Percentage | 95 | 95 | 95 | 95 | 95 |
| 24 | Engineering Services | Electricity [Core function] - Street Lighting and Signal Systems | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the replacement and repair of street lights by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 25 | Engineering Services | Water Management [Core function] - Water Treatment | Basic Service Delivery | To provide and maintain the distribution of water in municipal area | Economy and Development | SO4: A responsive and accountable administration | Limit unaccounted water to less than 15% as at 30 June 2019 ((Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified _ 100) | % unaccounted water captured in the report | All | Director: Engineering Services | 12% | Water Losses Excel database maintained by the Manager: Civil Engineering Services | Percentage | 15 | 15 | 15 | 15 | 15 |
| 26 | Engineering Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | To provide and maintain the distribution of water in municipal area | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the purchase of water testing equipment by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 27 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for new connections by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 28 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the electrification of Kanana by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 29 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the electrification of McGregor by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 30 | Engineering Services | Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer | Good Governance and Public Participation | To promote economic development in the municipal area | Economy and Development | SO4: A responsive and accountable administration | Complete the review of the SDF and submit to Council for approval by 31 March 2019 | Number of reviewed SDF's submitted to council | All | Director: Engineering Services | Approved SDF | Approved SDF and Agenda of the Council meeting during which SDF was discussed | Number | 1 | 0 | 0 | 1 | 0 |
| 31 | Engineering Services | Waste Water Management [Core function] - Sewerage | Basic Service Delivery | To provide and maintain sewerage services in the municipal area | Economy and Development | SO5: Adherence to all laws and regulations applicable to LG | 80% of effluent samples comply with permit values ((Number of effluent samples that comply with permit values/Number of effluent samples tested)x100) | % of effluent samples compliant | All | Director: Engineering Services | 75% | Lab results from AL Abbot | Percentage | 80 | 80 | 80 | 80 | 80 |
| 32 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to replace safety and test equipment by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 33 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the replacement of pre-paid meters by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 34 | Engineering Services | Road Transport [Core function] - Roads | Basic Service Delivery | To provide and maintain municipal roads and sidewalks | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade/rehabilitation of roads in the Robertson area by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 2;3;6 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 35 | Engineering Services | Road Transport [Core function] - Roads | Basic Service Delivery | To provide and maintain municipal roads and sidewalks | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade/rehabilitation of roads in the Central Business District of Robertson by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 1;2 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 36 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to replace the 11Kv switchgear of Ashton Main Substation by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | All | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 37 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade of the 11Kv Line in Stockwill by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 11 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 38 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the installation of the 11Kv switchgear in Brinks Substation by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 39 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Purchase and Replace 11Kv Oil Insulated Switchgears by 30 June 2019 | Number of Oil Insulated Switchgears purchased | All | Director: Engineering Services | New capital project for 2018/19 | Invoice from service provider | Number | 7 | 0 | 0 | 0 | 7 |

Toplayer Service Delivery Budget Implementation Plan for 2018/19

| Ref | Directorate [R] | Function [R] | National KPA [R] | Pre-determined Objectives [R] | NDP Objective [R] | IDP Objective [R] | KPI Name [R] | Unit of Measurement | Ward | Area [R] | Baseline | POE | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|-----|----------------------|--|------------------------|---|-------------------------|--|--|---|---------|--------------------------------|---------------------------------|---|-------------|---------------|-------|-------|-------|-------|
| 40 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade of the 11kV Line to Poortjieskloof by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 12 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 41 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to upgrade the McGregor/Boesmansrivier 11kV Line by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5; 8 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 42 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to replace the 66kV Switchgear (Goudmyn and Le Chasseur Substations) by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 43 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to upgrade Bonnievale Main Substation by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 4;8 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 44 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to re-route the McGregor 11kV Line at McGregor Sport fields by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5 | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 45 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to upgrade the 11kV Cable Feeder from White Street Substation to Van Zyl Street Hospital Substation by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5 | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 46 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade of the Goedemoed 11kV Line by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 6 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 47 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted to replace the 66kV Transformers at Robertson Main Substation by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 1 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 48 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade of the 11kV Line at Buitekantstraat in McGregor by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the project)x100) | % of budget spent | 5 | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 49 | Engineering Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SOS: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the INEP GRANT electrification projects by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 50 | Engineering Services | Planning and Development [Core function] - Project Management Unit | Basic Service Delivery | To provide and maintain the structural civil infrastructure of the Municipality | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for Installation of Bulk Services by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | 2; 4; 8 | Director: Engineering Services | Roll-over project from 2017/18 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 51 | Engineering Services | Waste Management [Core function] - Recycling | Basic Service Delivery | To provide and maintain a waste management service | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the upgrade of the public drop off (McGregor) by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | 5 | Director: Engineering Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 52 | Engineering Services | Finance and Administration [Core function] - Fleet Management | Basic Service Delivery | To provide and maintain the mechanical assets of the Municipality | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Purchase a Double Axle High Lifter Compactor-Refuse Removal Truck by 30 June 2019 | Number of Refuse Removal Trucks purchased | All | Director: Engineering Services | New capital project for 2018/19 | Delivery note | Number | 1 | 0 | 0 | 0 | 1 |
| 53 | Engineering Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | To provide and maintain the distribution of water in municipal area | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Install two monitoring boreholes at the Ashton landfill site by 30 June 2019 | Number of monitoring boreholes installed | 10 | Director: Engineering Services | New capital project for 2018/19 | Completion certificate | Number | 2 | 0 | 0 | 0 | 2 |
| 54 | Engineering Services | Finance and Administration [Core function] - Fleet Management | Basic Service Delivery | To provide and maintain the mechanical assets of the Municipality | Economy and Development | SOS: Adherence to all laws and regulations applicable to LG | Purchase a new digger loader by 30 June 2019 | Number of digger loaders purchased | All | Director: Engineering Services | New capital project for 2018/19 | Delivery note | Number | 1 | 0 | 0 | 0 | 1 |
| 55 | Engineering Services | Finance and Administration [Core function] - Fleet Management | Basic Service Delivery | To provide and maintain the mechanical assets of the Municipality | Economy and Development | SOS: Adherence to all laws and regulations applicable to LG | Purchase a vehicle to replace the Town Planning vehicle by 30 June 2019 | Number of vehicles purchased | All | Director: Engineering Services | New capital project for 2018/19 | Delivery note | Number | 1 | 0 | 0 | 0 | 1 |
| 56 | Engineering Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | To provide and maintain a waste management service | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the purchase of Wheelie Bins by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Engineering Services | 90% | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 57 | Engineering Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | Basic Service Delivery | To provide and Maintain Recreational, Sporting and community Facilities | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Complete the upgrade of the Nqubela Sportsfield by 30 June 2019 | Project completed | 2 | Director: Engineering Services | Roll-over project from 2017/18 | Completion certificate | Number | 1 | 0 | 0 | 0 | 1 |
| 58 | Financial Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | To provide and maintain the distribution of water in municipal area | Economy and Development | SOS: Adherence to all laws and regulations applicable to LG | Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and which are billed for water or have pre paid meters as at 30 June 2019 | Number of residential properties which are billed for water or have pre paid meters | All | Director: Finance | 15000 | MUN837 report from the Promun financial system | Number | 15000 | 15000 | 15000 | 15000 | 15000 |

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| Ref | Directorate [R] | Function [R] | National KPA [R] | Pre-determined Objectives [R] | NDP Objective [R] | IDP Objective [R] | KPI Name [R] | Unit of Measurement | Ward | Area [R] | Baseline | POE | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|-----|--------------------|---|--|--|--|---|--|---|------|------------------------------|---|--|-------------|---------------|-------|-------|-------|-------|
| 59 | Financial Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide and maintain the continuous supply of basic electricity | Economy and Development | SO5: Adherence to all laws and regulations applicable to LG | Number of formal residential properties connected to the municipal electrical infrastructure network and which are billed for electricity or have pre paid meters as (Excluding Eskom areas) at 30 June 2019 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) | All | Director: Finance | 19000 | MUN837 report from the Promun financial system | Number | 19000 | 19000 | 19000 | 19000 | 19000 |
| 60 | Financial Services | Waste Water Management [Core function] - Sewerage | Basic Service Delivery | To provide and maintain sewerage services in the municipal area | Economy and Development | SO5: Adherence to all laws and regulations applicable to LG | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage as at 30 June 2019 | Number of residential properties which are billed for sanitation/sewerage | All | Director: Finance | 15000 | MUN837 report from the Promun financial system | Number | 15000 | 15000 | 15000 | 15000 | 15000 |
| 61 | Financial Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | To provide and maintain a waste management service | Economy and Development | SO5: Adherence to all laws and regulations applicable to LG | Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2019 | Number of residential properties which are billed for refuse removal | All | Director: Finance | 15000 | MUN837 report from the Promun financial system | Number | 15000 | 15000 | 15000 | 15000 | 15000 |
| 62 | Financial Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | To provide free basic services to qualifying indigent households in municipal area | Social Protection | SO5: Adherence to all laws and regulations applicable to LG | Provide free basic water to indigent households as at 30 June 2019 | Number of indigent households receiving free basic water | All | Director: Finance | 7000 | Mun837 report from the Promun financial system | Number | 5000 | 5000 | 5000 | 5000 | 5000 |
| 63 | Financial Services | Electricity [Core function] - Electricity | Basic Service Delivery | To provide free basic services to qualifying indigent households in municipal area | Social Protection | SO5: Adherence to all laws and regulations applicable to LG | Provide free basic electricity to indigent households as at 30 June 2019 | Number of indigent households receiving free basic electricity | All | Director: Finance | 7000 | Mun837 report from the Promun financial system | Number | 5000 | 5000 | 5000 | 5000 | 5000 |
| 64 | Financial Services | Waste Water Management [Core function] - Sewerage | Basic Service Delivery | To provide free basic services to qualifying indigent households in municipal area | Social Protection | SO5: Adherence to all laws and regulations applicable to LG | Provide free basic sanitation to indigent households as at 30 June 2019 | Number of indigent households receiving free basic sanitation services | All | Director: Finance | 7000 | Mun837 report from the Promun financial system | Number | 5000 | 5000 | 5000 | 5000 | 5000 |
| 65 | Financial Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | To provide free basic services to qualifying indigent households in municipal area | Social Protection | SO5: Adherence to all laws and regulations applicable to LG | Provide free basic refuse removal to indigent households as at 30 June 2019 | Number of indigent households receiving free basic refuse removal services | All | Director: Finance | 7000 | Mun837 report from the Promun financial system | Number | 5000 | 5000 | 5000 | 5000 | 5000 |
| 66 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Municipal Financial Viability and Management | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2019 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) | % of debt coverage | All | Director: Finance | 45% | Annual financial statements | Percentage | 60 | 0 | 0 | 0 | 60 |
| 67 | Financial Services | Finance and Administration [Core function] - Finance | Municipal Financial Viability and Management | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 (Total outstanding service debtors/ revenue received for services) | % of outstanding service debtors | All | Director: Finance | 12% | Annual financial statements | Percentage | 12 | 0 | 0 | 0 | 12 |
| 68 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Municipal Financial Viability and Management | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | Number of months it takes to cover fix operating expenditure with available cash | All | Director: Finance | 2 | Annual financial statements | Number | 2.2 | 2.2 | 2.2 | 2.2 | 2.2 |
| 69 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Good Governance and Public Participation | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Submit the final annual budget to Council by 31 May 2018 | Final budget submitted to Council | All | Director: Finance | 1 | Minutes of council meeting during which the Budget was submitted for approval | Number | 1 | 0 | 0 | 1 | 0 |
| 70 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Good Governance and Public Participation | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Submit monthly reports in terms of Section 71 of the MFMA to Council | Number of reports submitted to Council | All | Director: Finance | 12 | Minutes of council meeting during which report was discussed | Number | 12 | 3 | 3 | 3 | 3 |
| 71 | Financial Services | Finance and Administration [Core function] - Finance | Municipal Financial Viability and Management | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Achieve a debtor payment percentage of 98% as at 30 June 2019 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100 | Payment % achieved | All | Director: Finance | 98% | Annual financial statements | Percentage | 98 | 70 | 80 | 85 | 98 |
| 72 | Financial Services | Finance and Administration [Core function] - Finance | Municipal Financial Viability and Management | To broaden and improve the revenue base of the municipality | Developing a capable and Development State | SO5: Adherence to all laws and regulations applicable to LG | Spend 100% of the total amount budgeted for the implementation of an ERP system by 30 June 2019 ((Total actual expenditure for the project/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Finance | New key performance indicator for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 73 | Community Services | Community and Social Services [Non-core Function] - Disaster Management | Basic Service Delivery | To provide and maintain Firefighting- and Disaster Management services | Economy and Development | SO4: A responsive and accountable administration | Review the Disaster Management Plan and submit for assessment to the District by 31 May 2019 | Plan reviewed and submitted | All | Director: Community Services | Approved Disaster Management Plan | Submission to the District and Agenda of the Council meeting during which report was discussed | Number | 1 | 0 | 0 | 0 | 1 |
| 74 | Community Services | Housing [Core function] - Housing | Basic Service Delivery | To manage and provide access to affordable and low cost housing opportunities to all qualifying citizens within the municipal area | Economy and Development | SO1: Facilitate integrated human settlements and improved living conditions of all households | Submit 200 completed signed offer to purchase contracts to the attorneys for registration of title deeds by 30 June 2019 | Number of completed signed offer to purchase contracts submitted | All | Director: Community Services | 200 | Copies of the signed purchase contracts | Number | 200 | 50 | 50 | 50 | 50 |
| 75 | Community Services | Housing [Core function] - Housing | Basic Service Delivery | To manage and provide access to affordable and low cost housing opportunities to all qualifying citizens within the municipal area | Economy and Development | SO1: Facilitate integrated human settlements and improved living conditions of all households | Submit 30 completed signed offer to purchase contracts for pre 1994 rental housing stock to the attorneys for registration of title deeds by 30 June 2019 | Number of completed signed offer to purchase contracts submitted | All | Director: Community Services | 30 | Copies of the signed purchase contracts | Number | 30 | 0 | 15 | 0 | 15 |
| 76 | Community Services | Housing [Core function] - Informal Settlements | Basic Service Delivery | To manage and provide access to affordable and low cost housing opportunities to all qualifying citizens within the municipal area | Economy and Development | SO1: Facilitate integrated human settlements and improved living conditions of all households | Hold quarterly meetings with each informal settlement committee (7 informal settlement committees) during the 2018/19 financial year | Number of quarterly meetings held | All | Director: Community Services | 24 | Attendance register and minutes of the meetings | Number | 28 | 7 | 7 | 7 | 7 |
| 77 | Community Services | Finance and Administration [Core function] - Fleet Management | Basic Service Delivery | To provide and maintain the mechanical assets of the Municipality | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the purchase of Horticulture equipment by 30 June 2019 ((Total actual expenditure for the projects/Total amount budgeted for the projects)x100) | % of budget spent | All | Director: Community Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |

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| Ref | Directorate [R] | Function [R] | National KPA [R] | Pre-determined Objectives [R] | NDP Objective [R] | IDP Objective [R] | KPI Name [R] | Unit of Measurement | Ward | Area [R] | Baseline | POE | Target Type | Annual Target | Q1 | Q2 | Q3 | Q4 |
|-----|--------------------|---|------------------------|---|-------------------------|--|---|------------------------------------|------|------------------------------|---------------------------------|---|-------------|---------------|----|----|----|-----|
| 78 | Community Services | Finance and Administration [Core function] - Fleet Management | Basic Service Delivery | To provide and maintain the mechanical assets of the Municipality | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Purchase a Digger loader for the Cemeteries Division by 30 June 2019 | Number of Digger loaders purchased | All | Director: Community Services | New capital project for 2018/19 | Delivery note | Number | 1 | 0 | 0 | 0 | 1 |
| 79 | Community Services | Public Safety [Core function] - Fencing and Fences | Basic Service Delivery | To provide and Maintain Recreational, Sporting and community Facilities | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the fencing of community halls by 30 June 2019 {(Total actual expenditure for the projects/Total amount budgeted for the projects)x100} | % of budget spent | All | Director: Community Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |
| 80 | Community Services | Road Transport [Core function] - Roads | Basic Service Delivery | To provide and maintain municipal roads and sidewalks | Economy and Development | SO2: Provide and maintain infrastructure to provide basic services to all citizens | Spend 100% of the total amount budgeted for the paving in front of the pavilion at King Edward Sport Stadium in Montagu by 30 June 2019 {(Total actual expenditure for the projects/Total amount budgeted for the projects)x100} | % of budget spent | 7 | Director: Community Services | New capital project for 2018/19 | Monthly CAPEX report received from the Finance Department | Percentage | 100 | 10 | 20 | 50 | 100 |

Capital Projects for the 2018/19 Financial year

| Assist | Sub-Directorate (R) | | | | Function (R) | | | | Vote Number | | Project name (R) | | Voted (R) | | July 2017 | August 2017 | September 2017 | October 2017 | November 2017 | December 2017 | January 2018 | February 2018 | March 2018 | April 2018 | May 2018 | June 2018 | Total | 2017/2018 | | 2018/2019 | | 2019/2020 | | |
|--------|---------------------|--------------------------------|--|--------|---|---------------|---|--------------------|--------------|--------------|------------------|--------------|--------------|---------------|--------------|--------------|----------------|----------------|----------------|----------------|-----------------|----------------|------------|------------|----------|-----------|-------|-----------|-------|-----------|-------|-----------|-------|-----|
| Ref | Assist | Directorate | List | Assist | List | 40 characters | 200 characters | Mun. Ref separated | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | | CRR | Cover | CRR | Cover | CRR | Cover | |
| 1 | 24 | Financial Services | Director: Financial Services | 67 | Finance and Administration [Core function] - Finance | CAPEX NEW 33 | ERP system | All | R 160 000.00 | R 120 000.00 | R 320 000.00 | R 290 000.00 | R 240 000.00 | R 200 000.00 | R 200 000.00 | R 240 000.00 | R 360 000.00 | R 320 000.00 | R 400 000.00 | R 1 160 000.00 | R 4 000 000.00 | R 4 000 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - |
| 2 | 28 | Financial Services | Revenue Services | 67 | Finance and Administration [Core function] - Finance | CAPEX NEW 35 | Security Equipment Cashes | All | R 10 000.00 | R 7 500.00 | R 20 000.00 | R 17 500.00 | R 15 000.00 | R 12 500.00 | R 12 500.00 | R 15 000.00 | R 22 500.00 | R 20 000.00 | R 25 000.00 | R 72 500.00 | R 250 000.00 | R 250 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 3 | 28 | Financial Services | Revenue Services | 67 | Finance and Administration [Core function] - Finance | CAPEX NEW 34 | New vehicle meter reader | All | R 10 000.00 | R 7 500.00 | R 20 000.00 | R 17 500.00 | R 15 000.00 | R 12 500.00 | R 12 500.00 | R 15 000.00 | R 22 500.00 | R 20 000.00 | R 25 000.00 | R 72 500.00 | R 250 000.00 | R 250 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 4 | 16 | Corporate Services | Traffic Services | 125 | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | CAPEX NEW 2 | Alterations/Upgrading of Ashton Traffic Offices | All | R 22 800.00 | R 17 100.00 | R 45 600.00 | R 39 900.00 | R 34 200.00 | R 28 500.00 | R 28 500.00 | R 34 200.00 | R 51 300.00 | R 45 600.00 | R 57 000.00 | R 165 300.00 | R 570 000.00 | R 570 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 5 | 15 | Corporate Services | Administrative Support | 73 | Finance and Administration [Core function] - Property Services | 900875001 | Alterations/Upgrading of Municipal Offices | All | R 20 000.00 | R 15 000.00 | R 40 000.00 | R 35 000.00 | R 30 000.00 | R 25 000.00 | R 25 000.00 | R 30 000.00 | R 45 000.00 | R 40 000.00 | R 50 000.00 | R 145 000.00 | R 500 000.00 | R 500 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 6 | 10 | Corporate Services | Director: Corporate Services | 64 | Finance and Administration [Core function] - Administrative and Corporate Support | CAPEX NEW 3 | Office Equipment | All | R 20 000.00 | R 15 000.00 | R 40 000.00 | R 35 000.00 | R 30 000.00 | R 25 000.00 | R 25 000.00 | R 30 000.00 | R 45 000.00 | R 40 000.00 | R 50 000.00 | R 145 000.00 | R 500 000.00 | R 500 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 7 | 3 | Strategic & Social Development | Director: Strategic & Social Development | 64 | Finance and Administration [Core function] - Administrative and Corporate Support | 900875048 | Equipment | All | R 20 000.00 | R 15 000.00 | R 40 000.00 | R 35 000.00 | R 30 000.00 | R 25 000.00 | R 25 000.00 | R 30 000.00 | R 45 000.00 | R 40 000.00 | R 50 000.00 | R 145 000.00 | R 500 000.00 | R 500 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 8 | 7 | Strategic & Social Development | IT | 70 | Finance and Administration [Core function] - Information Technology | 900875049 | General ICT Needs | All | R 32 000.00 | R 24 000.00 | R 64 000.00 | R 56 000.00 | R 48 000.00 | R 40 000.00 | R 40 000.00 | R 48 000.00 | R 72 000.00 | R 64 000.00 | R 80 000.00 | R 232 000.00 | R 800 000.00 | R 800 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 9 | 7 | Strategic & Social Development | IT | 70 | Finance and Administration [Core function] - Information Technology | CAPEX NEW 1 | Upgrade ICT Infrastructure | All | R 40 000.00 | R 30 000.00 | R 80 000.00 | R 70 000.00 | R 60 000.00 | R 50 000.00 | R 50 000.00 | R 60 000.00 | R 90 000.00 | R 80 000.00 | R 100 000.00 | R 290 000.00 | R 1 000 000.00 | R 1 000 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 10 | 20 | Engineering Services | Civil Engineering Services | 163 | Water Management [Core function] - Water Distribution | CAPEX NEW 12 | Water Testing Equipment | All | R 8 000.00 | R 6 000.00 | R 16 000.00 | R 14 000.00 | R 12 000.00 | R 10 000.00 | R 10 000.00 | R 12 000.00 | R 18 000.00 | R 16 000.00 | R 20 000.00 | R 58 000.00 | R 200 000.00 | R 200 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 11 | 20 | Engineering Services | Civil Engineering Services | 163 | Water Management [Core function] - Water Distribution | 900875035 | Purchase of New Digger Loader | All | R 37 400.00 | R 28 050.00 | R 74 800.00 | R 65 450.00 | R 56 100.00 | R 46 750.00 | R 46 750.00 | R 56 100.00 | R 84 150.00 | R 74 800.00 | R 93 500.00 | R 271 150.00 | R 935 000.00 | R 935 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 12 | 20 | Engineering Services | Civil Engineering Services | 163 | Water Management [Core function] - Water Distribution | CAPEX NEW 11 | Extend De Hoop Pipeline to Gungahle Dam 800m | 2 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 13 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | 900875004 | Purchase of 2Ade Single Bin Trailer | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 14 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | CAPEX NEW 16 | Purchase of Skips | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 15 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | 900875005 | Purchase of Wheelie Bins | All | R 30 400.00 | R 22 800.00 | R 60 800.00 | R 53 200.00 | R 45 600.00 | R 38 000.00 | R 38 000.00 | R 45 600.00 | R 68 400.00 | R 60 800.00 | R 76 000.00 | R 220 400.00 | R 760 000.00 | R 760 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 16 | 18 | Engineering Services | Solid Waste | 147 | Waste Management [Core function] - Solid Waste Disposal (Landfill Sites) | CAPEX NEW 20 | Install two Groundwater Boreholes at the Ashton Waste Disposal Facility | 9,10 | R 7 200.00 | R 5 400.00 | R 14 400.00 | R 12 600.00 | R 10 800.00 | R 9 000.00 | R 9 000.00 | R 10 800.00 | R 16 200.00 | R 14 400.00 | R 18 000.00 | R 52 200.00 | R 180 000.00 | R 180 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 17 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | CAPEX NEW 21 | Supply and Installation of Concrete Palisade Fencing - Ashton WDF | 9,10 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 18 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | 900875003 | Upgrading of public drop off McGregor | 5 | R 28 000.00 | R 21 000.00 | R 56 000.00 | R 49 000.00 | R 42 000.00 | R 35 000.00 | R 35 000.00 | R 42 000.00 | R 63 000.00 | R 56 000.00 | R 70 000.00 | R 203 000.00 | R 700 000.00 | R 700 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 19 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | CAPEX NEW 17 | Double Ade High Lifter Compactor - Refuse Removal Truck | All | R 96 600.00 | R 72 450.00 | R 193 200.00 | R 169 050.00 | R 144 900.00 | R 120 750.00 | R 120 750.00 | R 144 900.00 | R 217 350.00 | R 193 200.00 | R 241 500.00 | R 700 350.00 | R 2 415 000.00 | R 2 415 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 20 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | 900875033 | Purchase of 2 2t LDV Vehicles | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 21 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | CAPEX NEW 19 | Upgrade Public Toilets in Robertson/Mc Gregor | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 22 | 18 | Engineering Services | Solid Waste | 148 | Waste Management [Core function] - Solid Waste Removal | CAPEX NEW 22 | Supply and Installation of Street Bins | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 23 | 22 | Engineering Services | Town Planning | 113 | Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer | CAPEX NEW 23 | Replacement of Vehicle | All | R 7 200.00 | R 5 400.00 | R 14 400.00 | R 12 600.00 | R 10 800.00 | R 9 000.00 | R 9 000.00 | R 10 800.00 | R 16 200.00 | R 14 400.00 | R 18 000.00 | R 52 200.00 | R 180 000.00 | R 180 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 24 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | CAPEX NEW 10 | Development of Parking Area, Voortrekker Road (La Verne) | 1,2 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 25 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875008 | Rehabilitate Gravel Roads of Bonnievale (PMS) | 4 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 26 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875011 | Rehabilitate Gravel Roads of Montagu (PMS) | 12 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 27 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875007 | Rehabilitate Municipal Roads Ashton (PMS) | 9 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 28 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875009 | Rehabilitate Municipal Roads Bonnievale (PMS) | 4 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 29 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875012 | Rehabilitate Municipal Roads Montagu (PMS) | 12 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 30 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875014 | Rehabilitate Gravel Roads of Ashton (PMS) | 9 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 31 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875013 | Robertson: Upgrading of Roads & Stormwater in Robertson | 1,2,3,6 | R 535 200.00 | R 401 450.00 | R 1 070 530.00 | R 936 710.00 | R 802 890.00 | R 669 080.00 | R 669 080.00 | R 802 890.00 | R 1 204 340.00 | R 1 070 530.00 | R 1 338 160.00 | R 3 880 660.00 | R 13 381 580.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 32 | 20 | Engineering Services | Civil Engineering Services | 133 | Road Transport [Core function] - Roads | 900875006 | Upgrade of roads CBD | 1 | R 110 000.00 | R 82 500.00 | R 220 000.00 | R 192 500.00 | R 165 000.00 | R 137 500.00 | R 137 500.00 | R 165 000.00 | R 247 500.00 | R 220 000.00 | R 275 000.00 | R 797 500.00 | R 2 750 000.00 | R 2 750 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 33 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | CAPEX NEW 5 | Electrification of Kenana | 2 | R 140 000.00 | R 105 000.00 | R 280 000.00 | R 245 000.00 | R 210 000.00 | R 175 000.00 | R 175 000.00 | R 210 000.00 | R 315 000.00 | R 280 000.00 | R 350 000.00 | R 1 015 000.00 | R 3 500 000.00 | R 3 500 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 34 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | 900875020 | Electrification Projects INEP GRANT | All | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 35 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | CAPEX NEW 6 | Electrification Uitsig Bonnievale | 8 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | | |
| 36 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | 900875050 | Install 11kV Switchgear in Brinks Substation | 6,7 | R 34 000.00 | R 25 500.00 | R 68 000.00 | R 59 500.00 | R 51 000.00 | R 42 500.00 | R 42 500.00 | R 51 000.00 | R 76 500.00 | R 68 000.00 | R 85 000.00 | R 246 500.00 | R 850 000.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 37 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | 900875015 | Replace Safety Test Equipment (ladders, jacks, earthing) | All | R 9 470.00 | R 7 100.00 | R 18 940.00 | R 16 570.00 | R 14 200.00 | R 11 840.00 | R 11 840.00 | R 14 200.00 | R 21 300.00 | R 18 940.00 | R 23 670.00 | R 68 630.00 | R 236 700.00 | R 236 700.00 | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | R - | |
| 38 | 19 | Engineering Services | Electrical Engineering | 50 | Electricity [Core function] - Electricity | CAPEX NEW 4 | McGregor Electrification | 5 | R 16 000.00 | R 12 000.00 | R 32 000.00 | R 28 000.00 | R 24 000.00 | R 20 000.00</ | | | | | | | | | | | | | | | | | | | | |

Monthly Cashflow

| | 1 | 1 | 1 | 2 | 2 | 2 | 3 | 3 | 3 | | | |
|-------------------------------|-----------------|------------------|----------------|-----------------|------------------|--------------|-----------------|------------------|----------------|------------------|------------------|-----------------|
| Function [R] | July | | | August | | | September | | | TOTAL | | |
| List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Executive and council | R 1 606 150.00 | R 3 231 890.00 | R - | R 14 480.00 | R 3 231 890.00 | R - | R 14 480.00 | R 3 231 890.00 | R - | R 4 948 700.00 | R 38 781 740.00 | R - |
| Finance and administration | R 67 825 410.00 | R 6 780 400.00 | R 314 800.00 | R 2 512 630.00 | R 6 780 400.00 | R 236 100.00 | R 2 526 260.00 | R 6 780 400.00 | R 629 600.00 | R 121 140 800.00 | R 81 360 210.00 | R 7 870 000.00 |
| Internal audit | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 2 678 090.00 | R - |
| Community and social services | R 956 860.00 | 1899550 | 76760 | 956860 | 1899550 | 57570 | 956860 | 1899550 | 153520 | R 11 482 200.00 | R 22 793 710.00 | R 1 919 000.00 |
| Sport and recreation | R 151 780.00 | R 1 874 410.00 | R 303 660.00 | R 151 780.00 | R 1 874 410.00 | R 227 740.00 | R 151 780.00 | R 1 874 410.00 | R 607 320.00 | R 1 821 400.00 | R 22 492 480.00 | R 7 591 460.00 |
| Public safety | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 112 390.00 | R 5 727 150.00 | R - |
| Housing | R 886 540.00 | R 1 195 620.00 | R 420 000.00 | R 886 540.00 | R 1 195 620.00 | R 315 000.00 | R 886 540.00 | R 1 195 620.00 | R 840 000.00 | R 10 638 390.00 | R 14 347 480.00 | R 10 500 000.00 |
| Planning and development | R 985 250.00 | R 2 245 790.00 | R 44 600.00 | R 985 250.00 | R 2 245 790.00 | R 33 450.00 | R 985 250.00 | R 2 245 790.00 | R 89 200.00 | R 11 822 900.00 | R 26 949 540.00 | R 1 115 000.00 |
| Road transport | R 2 736 410.00 | R 3 790 990.00 | R 645 260.00 | R 2 736 410.00 | R 3 790 990.00 | R 483 950.00 | R 2 736 410.00 | R 3 790 990.00 | R 1 290 530.00 | R 32 836 870.00 | R 45 491 000.00 | R 16 131 580.00 |
| Energy sources | R 20 511 380.00 | R 27 276 480.00 | R 1 111 170.00 | R 22 757 640.00 | R 27 276 480.00 | R 833 390.00 | R 26 474 580.00 | R 27 276 480.00 | R 2 222 350.00 | R 381 577 310.00 | R 327 316 840.00 | R 27 779 440.00 |
| Water management | R 2 669 090.00 | R 3 026 620.00 | R 406 000.00 | R 1 369 460.00 | R 3 026 620.00 | R 304 500.00 | R 3 193 940.00 | R 3 026 620.00 | R 812 000.00 | R 49 524 070.00 | R 36 319 010.00 | R 10 150 000.00 |
| Waste water management | R 6 233 840.00 | R 1 952 520.00 | R - | R 1 942 230.00 | R 1 952 520.00 | R - | R 1 942 230.00 | R 1 952 520.00 | R - | R 36 181 670.00 | R 23 429 210.00 | R - |
| Waste management | R 5 027 740.00 | R 2 694 720.00 | R 202 200.00 | R 1 770 920.00 | R 2 694 720.00 | R 151 650.00 | R 1 770 920.00 | R 2 694 720.00 | R 404 400.00 | R 31 021 470.00 | R 32 336 410.00 | R 5 055 000.00 |
| | 109599820 | 56669450 | 3524450 | 36093570 | 56669450 | 2643350 | 41648620 | 56669450 | 7048920 | 693108170 | 680022870 | 88111480 |

Monthly Cashflow

| | 4 | 4 | 4 | 5 | 5 | 5 | 6 | 6 | 6 | | | |
|-------------------------------|-----------------|------------------|----------------|-----------------|------------------|----------------|-----------------|------------------|----------------|------------------|------------------|-----------------|
| Function [R] | October | | | November | | | December | | | TOTAL | | |
| List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Executive and council | R 14 480.00 | R 3 231 890.00 | R - | R 14 480.00 | R 3 231 890.00 | R - | R 1 606 150.00 | R 3 231 890.00 | R - | R 4 948 700.00 | R 38 781 740.00 | R - |
| Finance and administration | R 2 523 820.00 | R 6 780 400.00 | R 550 900.00 | R 2 526 260.00 | R 6 780 400.00 | R 472 200.00 | R 14 982 660.00 | R 6 780 400.00 | R 393 500.00 | R 121 140 800.00 | R 81 360 210.00 | R 7 870 000.00 |
| Internal audit | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 2 678 090.00 | R - |
| Community and social services | 956860 | 1899550 | 134330 | 956860 | 1899550 | 115140 | 956860 | 1899550 | 95950 | R 11 482 200.00 | R 22 793 710.00 | R 1 919 000.00 |
| Sport and recreation | R 151 780.00 | R 1 874 410.00 | R 531 400.00 | R 151 780.00 | R 1 874 410.00 | R 455 490.00 | R 151 780.00 | R 1 874 410.00 | R 379 570.00 | R 1 821 400.00 | R 22 492 480.00 | R 7 591 460.00 |
| Public safety | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 112 390.00 | R 5 727 150.00 | R - |
| Housing | R 886 540.00 | R 1 195 620.00 | R 735 000.00 | R 886 540.00 | R 1 195 620.00 | R 630 000.00 | R 886 540.00 | R 1 195 620.00 | R 525 000.00 | R 10 638 390.00 | R 14 347 480.00 | R 10 500 000.00 |
| Planning and development | R 985 250.00 | R 2 245 790.00 | R 78 050.00 | R 985 250.00 | R 2 245 790.00 | R 66 900.00 | R 985 250.00 | R 2 245 790.00 | R 55 750.00 | R 11 822 900.00 | R 26 949 540.00 | R 1 115 000.00 |
| Road transport | R 2 736 410.00 | R 3 790 990.00 | R 1 129 210.00 | R 2 736 410.00 | R 3 790 990.00 | R 967 890.00 | R 2 736 410.00 | R 3 790 990.00 | R 806 580.00 | R 32 836 870.00 | R 45 491 000.00 | R 16 131 580.00 |
| Energy sources | R 26 474 580.00 | R 27 276 480.00 | R 1 944 550.00 | R 26 474 580.00 | R 27 276 480.00 | R 1 666 760.00 | R 27 945 230.00 | R 27 276 480.00 | R 1 388 990.00 | R 381 577 310.00 | R 327 316 840.00 | R 27 779 440.00 |
| Water management | R 2 737 820.00 | R 3 026 620.00 | R 710 500.00 | R 3 193 940.00 | R 3 026 620.00 | R 609 000.00 | R 4 949 680.00 | R 3 026 620.00 | R 507 500.00 | R 49 524 070.00 | R 36 319 010.00 | R 10 150 000.00 |
| Waste water management | R 1 942 230.00 | R 1 952 520.00 | R - | R 1 942 230.00 | R 1 952 520.00 | R - | R 6 233 840.00 | R 1 952 520.00 | R - | R 36 181 670.00 | R 23 429 210.00 | R - |
| Waste management | R 1 770 920.00 | R 2 694 720.00 | R 353 850.00 | R 1 770 920.00 | R 2 694 720.00 | R 303 300.00 | R 5 027 740.00 | R 2 694 720.00 | R 252 750.00 | R 31 021 470.00 | R 32 336 410.00 | R 5 055 000.00 |
| | 41190060 | 56669450 | 6167790 | 41648620 | 56669450 | 5286680 | 66471510 | 56669450 | 4405590 | 693108170 | 680022870 | 88111480 |

Monthly Cashflow

| 7 | | | 8 | | | 9 | | | | | | |
|-------------------------------|-----------------|------------------|----------------|-----------------|------------------|----------------|-----------------|------------------|----------------|------------------|------------------|-----------------|
| Function [R] | January | | | February | | | March | | | TOTAL | | |
| List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Executive and council | R 14 480.00 | R 3 231 890.00 | R - | R 14 480.00 | R 3 231 890.00 | R - | R 1 606 150.00 | R 3 231 890.00 | R - | R 4 948 700.00 | R 38 781 740.00 | R - |
| Finance and administration | R 2 515 490.00 | R 6 780 400.00 | R 393 500.00 | R 3 043 760.00 | R 7 054 180.00 | R 472 200.00 | R 15 001 590.00 | R 6 506 620.00 | R 708 300.00 | R 121 140 800.00 | R 81 360 210.00 | R 7 870 000.00 |
| Internal audit | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 2 678 090.00 | R - |
| Community and social services | 956860 | 1899550 | 95950 | 956860 | 1899550 | 115140 | 956860 | 1899550 | 172710 | R 11 482 200.00 | R 22 793 710.00 | R 1 919 000.00 |
| Sport and recreation | R 151 780.00 | R 1 874 410.00 | R 379 570.00 | R 151 780.00 | R 1 874 410.00 | R 455 490.00 | R 151 780.00 | R 1 874 410.00 | R 683 230.00 | R 1 821 400.00 | R 22 492 480.00 | R 7 591 460.00 |
| Public safety | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 112 390.00 | R 5 727 150.00 | R - |
| Housing | R 886 540.00 | R 1 195 620.00 | R 525 000.00 | R 886 540.00 | R 1 195 620.00 | R 630 000.00 | R 886 540.00 | R 1 195 620.00 | R 945 000.00 | R 10 638 390.00 | R 14 347 480.00 | R 10 500 000.00 |
| Planning and development | R 985 250.00 | R 2 245 790.00 | R 55 750.00 | R 985 250.00 | R 2 245 790.00 | R 66 900.00 | R 985 250.00 | R 2 245 790.00 | R 100 350.00 | R 11 822 900.00 | R 26 949 540.00 | R 1 115 000.00 |
| Road transport | R 2 736 410.00 | R 3 790 990.00 | R 806 580.00 | R 2 736 410.00 | R 3 790 990.00 | R 967 890.00 | R 2 736 410.00 | R 3 790 990.00 | R 1 451 840.00 | R 32 836 870.00 | R 45 491 000.00 | R 16 131 580.00 |
| Energy sources | R 30 191 460.00 | R 27 276 480.00 | R 1 388 990.00 | R 33 908 410.00 | R 27 276 480.00 | R 1 666 760.00 | R 39 095 970.00 | R 27 276 480.00 | R 2 500 160.00 | R 381 577 310.00 | R 327 316 840.00 | R 27 779 440.00 |
| Water management | R 457 220.00 | R 3 026 620.00 | R 507 500.00 | R 5 018 400.00 | R 3 026 620.00 | R 609 000.00 | R 6 318 030.00 | R 3 026 620.00 | R 913 500.00 | R 49 524 070.00 | R 36 319 010.00 | R 10 150 000.00 |
| Waste water management | R 1 942 230.00 | R 1 952 520.00 | R - | R 1 942 230.00 | R 1 952 520.00 | R - | R 6 233 840.00 | R 1 952 520.00 | R - | R 36 181 670.00 | R 23 429 210.00 | R - |
| Waste management | R 1 770 920.00 | R 2 694 720.00 | R 252 750.00 | R 1 770 920.00 | R 2 694 720.00 | R 303 300.00 | R 5 027 740.00 | R 2 694 720.00 | R 454 950.00 | R 31 021 470.00 | R 32 336 410.00 | R 5 055 000.00 |
| | 42618010 | 56669450 | 4405590 | 51424410 | 56943230 | 5286680 | 79009530 | 56395670 | 7930040 | 693108170 | 680022870 | 88111480 |

Monthly Cashflow

| | 10 | 10 | 10 | 11 | 11 | 11 | 12 | 12 | 12 | | | |
|-------------------------------|-----------------|------------------|----------------|-----------------|------------------|----------------|-----------------|------------------|----------------|------------------|------------------|-----------------|
| Function [R] | April | | | May | | | June | | | TOTAL | | |
| List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Executive and council | R 14 480.00 | R 3 231 890.00 | R - | R 14 480.00 | R 3 231 890.00 | R - | R 14 410.00 | R 3 230 950.00 | R - | R 4 948 700.00 | R 38 781 740.00 | R - |
| Finance and administration | R 2 549 060.00 | R 6 780 400.00 | R 629 600.00 | R 2 540 310.00 | R 6 780 400.00 | R 787 000.00 | R 2 593 550.00 | R 6 775 810.00 | R 2 282 300.00 | R 121 140 800.00 | R 81 360 210.00 | R 7 870 000.00 |
| Internal audit | R - | R 223 180.00 | R - | R - | R 223 180.00 | R - | R - | R 223 110.00 | R - | R - | R 2 678 090.00 | R - |
| Community and social services | 956860 | 1899550 | 153520 | 956860 | 1899550 | 191900 | 956740 | 1898660 | 556510 | R 11 482 200.00 | R 22 793 710.00 | R 1 919 000.00 |
| Sport and recreation | R 151 780.00 | R 1 874 410.00 | R 607 320.00 | R 151 780.00 | R 1 874 410.00 | R 759 150.00 | R 151 820.00 | R 1 873 970.00 | R 2 201 520.00 | R 1 821 400.00 | R 22 492 480.00 | R 7 591 460.00 |
| Public safety | R 9 370.00 | R 477 280.00 | R - | R 9 370.00 | R 477 280.00 | R - | R 9 320.00 | R 477 070.00 | R - | R 112 390.00 | R 5 727 150.00 | R - |
| Housing | R 886 540.00 | R 1 195 620.00 | R 840 000.00 | R 886 540.00 | R 1 195 620.00 | R 1 050 000.00 | R 886 450.00 | R 1 195 660.00 | R 3 045 000.00 | R 10 638 390.00 | R 14 347 480.00 | R 10 500 000.00 |
| Planning and development | R 985 250.00 | R 2 245 790.00 | R 89 200.00 | R 985 250.00 | R 2 245 790.00 | R 111 500.00 | R 985 150.00 | R 2 245 850.00 | R 323 350.00 | R 11 822 900.00 | R 26 949 540.00 | R 1 115 000.00 |
| Road transport | R 2 736 410.00 | R 3 790 990.00 | R 1 290 530.00 | R 2 736 410.00 | R 3 790 990.00 | R 1 613 160.00 | R 2 736 360.00 | R 3 790 110.00 | R 4 678 160.00 | R 32 836 870.00 | R 45 491 000.00 | R 16 131 580.00 |
| Energy sources | R 41 342 200.00 | R 27 276 480.00 | R 2 222 350.00 | R 37 625 320.00 | R 27 276 480.00 | R 2 777 940.00 | R 48 775 960.00 | R 27 275 560.00 | R 8 056 030.00 | R 381 577 310.00 | R 327 316 840.00 | R 27 779 440.00 |
| Water management | R 4 562 310.00 | R 3 026 620.00 | R 812 000.00 | R 3 650 050.00 | R 3 026 620.00 | R 1 015 000.00 | R 11 404 130.00 | R 3 026 190.00 | R 2 943 500.00 | R 49 524 070.00 | R 36 319 010.00 | R 10 150 000.00 |
| Waste water management | R 1 942 230.00 | R 1 952 520.00 | R - | R 1 942 230.00 | R 1 952 520.00 | R - | R 1 942 310.00 | R 1 951 490.00 | R - | R 36 181 670.00 | R 23 429 210.00 | R - |
| Waste management | R 1 770 920.00 | R 2 694 720.00 | R 404 400.00 | R 1 770 920.00 | R 2 694 720.00 | R 505 500.00 | R 1 770 890.00 | R 2 694 490.00 | R 1 465 950.00 | R 31 021 470.00 | R 32 336 410.00 | R 5 055 000.00 |
| | 57907410 | 56669450 | 7048920 | 53269520 | 56669450 | 8811150 | 72227090 | 56658920 | 25552320 | 693108170 | 680022870 | 88111480 |

Revenue by Source for the 2018/19 financial year

| Line Item (200 chars) | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|
| 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | |
| Property rates | R52 862 690.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R52 862 690.00 |
| Service charges - electricity revenue | R18 582 690.00 | R22 299 230.00 | R26 015 800.00 | R26 015 800.00 | R26 015 800.00 | R26 015 800.00 | R29 732 320.00 | R33 448 900.00 | R37 165 440.00 | R40 881 960.00 | R37 165 440.00 | R48 314 990.00 | R371 654 170.00 |
| Service charges - water revenue | R1 368 360.00 | R1 368 360.00 | R3 192 840.00 | R2 736 720.00 | R3 192 840.00 | R3 648 950.00 | R456 120.00 | R5 017 300.00 | R5 017 300.00 | R4 561 210.00 | R3 648 950.00 | R11 403 000.00 | R45 611 950.00 |
| Service charges - sanitation revenue | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 230.00 | R1 942 300.00 | R23 306 830.00 |
| Service charges - refuse revenue | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 130.00 | R1 684 170.00 | R20 209 600.00 |
| Service charges - other | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 |
| Rental of facilities and equipment | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 680.00 | R395 620.00 | R4 748 100.00 |
| Interest earned - external investments | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 670.00 | R642 740.00 | R7 712 110.00 |
| Interest earned - outstanding debtors | R195 210.00 | R199 450.00 | R213 450.00 | R211 010.00 | R213 450.00 | R215 890.00 | R203 040.00 | R231 680.00 | R235 920.00 | R237 710.00 | R228 600.00 | R282 710.00 | R2 668 120.00 |
| Dividends received | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 | R0.00 |
| Fines, penalties and forfeits | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 780.00 | R859 700.00 | R10 317 280.00 |
| Licences and permits | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 640.00 | R110 490.00 | R1 327 530.00 |
| Agency services | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 340.00 | R473 360.00 | R5 680 100.00 |
| Transfers and subsidies | R26 752 910.00 | R2 388 570.00 | R2 388 570.00 | R2 388 570.00 | R2 388 570.00 | R26 752 910.00 | R2 388 570.00 | R2 888 570.00 | R26 752 910.00 | R2 388 570.00 | R2 388 570.00 | R2 388 710.00 | R102 256 000.00 |
| Other revenue | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 670.00 | R1 134 540.00 | R13 615 910.00 |
| Gains on disposal of PPE | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 230.00 | R116 210.00 | R1 394 740.00 |
| TOTAL | R 107 121 230 | R 33 614 980 | R 39 170 030 | R 38 711 470 | R 39 170 030 | R 63 992 920 | R 40 139 420 | R 48 945 820 | R 76 530 940 | R 55 428 820 | R 50 790 930 | R 69 748 540 | R 663 365 130 |