

2022/2023

AMENDED

TOP LEVEL SDBIP

**SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN**



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SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The Service Delivery and Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act (MFMA), 2003 (Act 56 of 2003). The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The SDBIP facilitates the process of holding management accountable for their performance. It provides the basis for measuring performance in the delivery of services. The SDBIP is a one-year detailed plan but should include a three-year capital plan.

The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of each source of revenue to be collected.
2. Monthly projections of each vote's expenditure (operating and capital) and revenue.
3. Quarterly projections of each vote's service delivery targets and performance indicators.
4. Information on expenditure and service delivery in each ward.
5. Detailed capital works plans allocated by the wards over three years.

The MFMA requires the Municipality to compile a SDBIP for submission to the Executive Mayor. MFMA Circular No. 13 further states that "...being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by Council..."

COMPILATION OF THE SDBIP

The SDBIP consists of a Top Layer and Departmental Plan for each department. The top layer of the plan deals with consolidated service delivery targets, in-year deadlines and linking such targets to top management.

The Top Layer SDBIP measures the achievement of performance indicators for the provision of basic services as prescribed in Section 10 of the Local Government Municipal planning and Performance Regulations of 2001, National Key Performance Areas and strategic objectives as detailed in the IDP. The Top Layer SDBIP must be approved by the Mayor and any adjustments to targets will be submitted to Council for the necessary approval.

The Departmental SDBIP measure the achievement of performance indicators that have been determined by the operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans must be approved by the Municipal Manager and any adjustments are approved by the Municipal Manager.

Only the Top layer of the SDBIP will be made public or tabled to Council. It is not required that Council approve the Top Layer. It is merely tabled before Council and made public for monitoring purposes.



Section 39 (3)(a) of the MFMA requires the Accounting Officer to submit a draft SDBIP to the Mayor no later than 14 days after the approval of the budget and draft the performance agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act (MSA) 32 of 2000. The Mayor must then approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii) of the MFMA.

The Municipal Manager is responsible for the preparation of the SDBIP which must be legally submitted to the Mayor for approval once the budget has been approved by Council. The Mayor should approve the final SDBIP and performance agreement within 14 days of the approval of the budget before 1 July.

LEGISLATION:

- The SDBIP is defined in terms of section 1 of the MFMA 56 and the format of the SDBIP is prescribed by the MFMA circular 13
- Section 41 (1) of the MSA, prescribed that a process must be established to report regularly to Council
- In terms of section 46 91)9a)(iii) of the MSA, the municipality must reflect annually in the annual performance report on the measures taken to improve performance on those targets not achieved



Ashton | Bonnievale | McGregor | Montagu | Robertson

CORE VALUES

Integrity

Honesty

Transparency

Accessibility

Accountability



Vision

"to progress and grow from being one of the best municipalities,
to be the best municipality"

Mission

"By providing cost effective quality services to the Citizens,
exercise good leadership, ensuring sound governance and
financial management"

Municipal strategic outcomes

- 1 Housing: Effective approach to human settlement and improved living conditions of all households
- 2 Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens
- 3 Local Economic Development: Create an enabling environment for economic growth and decent employment
- 4 An Efficient, effective, responsive and accountable administration
- 5 Sound financial management: adherence to all laws and regulations applicable to Local Government
- 6 Effective stakeholder engagements: to promote civic education

KEY PERFORMANCE INDICATORS TO BE AMENDED – TOP LEVEL SDBIP (2022 / 2023) (DIRECTOR: STRATEGY & SOCIAL DEVELOPMENT)**Purpose of the Report**

To submit a report to Council to consider the amendment of KPIs to the 2022 / 2023 Top Level SDBIP (Service Delivery Budget Implementation Plan).

Background

The adjustment budget was compiled and submitted to Council on for consideration.

Legal Framework

Section 28 of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) stipulates as follows:

Municipal adjustments budgets

28. (1) A municipality may revise an approved annual budget through an adjustments budget.
- (2) An adjustments budget —
- (a) must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the budget year;
 - (b) may appropriate additional revenues that have become available, over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for;
 - (c) may, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality;
 - (d) may authorise the utilisation of projected savings in one vote towards spending under another vote;
 - (e) may authorise the spending of funds that were unspent at the end of the financial year preceding the budget year, where the under-spending could not reasonably have been foreseen at the time when the annual budget for the budget year was approved by the council;
 - (f) may correct any errors in the annual budget; and
 - (g) may provide for any other expenditure within a prescribed framework.

S54 “Budgetary Control and early identification of financial problems”

On receipt of a statement or report submitted by the Accounting Officer of the municipality in terms of S71 and 72 the Mayor must:-

- (a) Consider the report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) **Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;**
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;

Comments

The 2022/23 TOP LAYER SDBIP was approved by the Executive Mayor on 02 June 2022.

The rollover projects from the previous financial year need to be included as part of the approved SDBIP, please see the amended TL SDBIP for 2022/2023.

Recommendation

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2022/2023 Top layer SDBIP.

This item served before the Executive Mayoral Committee on 21 September 2022

Hierdie item het voor die Uitvoerende Burgemeesterskomitee gedien op 21 September 2022

Aanbeveling / Recommendation

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2022/2023 Top layer SDBIP.

This item served before an Ordinary Meeting of Council on 27 September 2022

Hierdie item het gedien voor 'n Gewone Vergadering van die Raad op 27 September 2022

Eenparig Besluit / Unanimously Resolved

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2022/2023 Top layer SDBIP.

Amended 2022/2023 Top layer SDBIP															
Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
1	Community Services	SO1: Housing: Effective approach to integrated human settlements and improved living conditions of all households	Complete the construction of 112 IRDP units (top structures) for Phase 2 Nkqubela (erf 136) by 30 June 2023	Number of IRDP units constructed	2	Director: Community Services	60 Phase 1	Practical completion certificate	112		0	0	0	112	
2	Community Services	SO4: An efficient, effective, responsive and accountable administration	Develop a preventative maintenance plan for community facilities and submit to Council for approval by 30 November 2022	Maintenance plan developed and submitted for approval	All	Director: Community Services	New KPI	Maintenance Plan and the minutes of the Council meeting during which the document was discussed	1		0	1	0	0	
3	Community Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Complete the construction of the boundary wall for the Van Zyl Street Sport Facility by 30 June 2023	Project completed by 30 June 2023	1	Director: Community Services	New KPI	Completion certificate	1		0	0	0	1	
4	Community Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budget allocated to construct a Fire Station in Robertson by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the approved capital budget spent	11	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	0,00%	60,00%	95,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
5	Community Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budget allocated for the expansion of the silo cemetery in Ashton by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the approved capital budget spent	1, 10	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	
New KPI	Community Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the resurface of the netball courts by 30 June 2023 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	Percentage (%) of the approved capital budget spent	9,10	Director: Community Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	The project was rolled over from 2021-2022 financial year
6	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Percentage of municipality's training budget actually spent on implementing its workplace skills plan measured as at 30 June 2023 ((Total Actual Training Expenditure/Total training Budget)x100	Percentage (%) of municipality's training budget actually spent	All	Director: Corporate Services	1,00%	PROMUN financial system Annual Budget Variance report (Refer to Promun skills levy vote number)	1,00%		0,00%	0,00%	0,00%	1,00%	
7	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Limit vacancy rate to 15% of budgeted posts by 30 June 2023 [(Number of funded posts vacant/ budgeted posts)x100)	Percentage (%) of vacancy rate	All	Director: Corporate Services	New KPI	Advertisement Process Excel Sheet	15%		15,00%	15,00%	15,00%	15,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
8	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Number of people from the EE target groups employed by 30 June 2023 in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management by 30 June 2023	All	Director: Corporate Services	1	Appointment letter and approval dates for the filling of the vacancy	1		0	0	0	1	
9	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Develop a preventative maintenance plan for all administrative offices and submit to Council for approval by 30 November 2022	Plan developed and submitted for approval	All	Director: Corporate Services	New KPI	Maintenance Plan and the minutes of the Council meeting during which the document was discussed	1		0	1	0	0	
10	Corporate Services	SO6: Effective stakeholder engagements to promote civic education	Develop a Safety and Security Plan and submit to Council for approval by 30 September 2022	Plan developed and submitted for approval	All	Director: Corporate Services	New KPI	Safety and Security Plan and the minutes of the Council meeting during which the document was discussed	1		1	0	0	0	
11	Corporate Services	SO6: Effective stakeholder engagements to promote civic education	Develop a Service Charter and submit to Council for approval by 31 March 2023	Service Charter developed and submitted for approval	All	Director: Corporate Services	New KPI	Service Charter and Minutes of the Council meeting during which the document was discussed	1		0	0	1	0	
12	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Review staff establishment and submit to Council for approval by 31 January 2023	Reviewed staff establishment submitted for approval	All	Director: Corporate Services	New KPI	Reviewed staff establishment and Minutes of the Council meeting during which the document was discussed	1		0	0	1	0	
13	Corporate Services	SO4: An efficient, effective, responsive and accountable administration	Develop an HR Strategy and submit to Council for approval by 31 March 2023	Strategy developed and submitted for approval	All	Director: Corporate Services	New KPI	HR Strategy and Minutes of the Council meeting during which the document was discussed	1		0	0	1	0	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
14	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Limit unaccounted electricity to less than 7.5% as at 30 June 2023 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100}	Percentage (%) unaccounted electricity captured in the report	All	Director: Engineering Services	7,50%	Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses	7,50%		7,50%	7,50%	7,50%	7,50%	
15	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	95% of Water samples comply with SANS241 micro biological indicators on a monthly basis {(Number of water samples that comply with SANS241 indicators/Number of water samples tested) x 100}	Percentage (%) compliance of samples tested	All	Director: Engineering Services	95,00%	Monthly Lab results	95,00%		95,00%	95,00%	95,00%	95,00%	
16	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Limit unaccounted water to less than 15% as at 30 June 2023 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified) x 100}	Percentage (%) of unaccounted water captured in the report	All	Director: Engineering Services	15,00%	Water Losses Excel database maintained by the Manager: Civil Engineering Services	15,00%		15,00%	15,00%	15,00%	15,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
17	Engineering Services	SO4: An efficient, effective, responsive and accountable administration	Develop a Municipal Spatial Development Framework (SDF) and submit to Council for approval by 31 March 2023	Spatial Development Framework developed and submitted for approval	All	Director: Engineering Services	0	Approved SDF and Council meeting minutes where SDF was discussed	1		0	0	1	0	
18	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	80% of Effluent samples comply with permit values on a monthly basis {(Number of effluent samples that comply with permit values/Number of effluent samples tested) x 100}	Percentage (%) compliance of samples	All	Director: Engineering Services	75,00%	Monthly Lab results	80,00%		80,00%	80,00%	80,00%	80,00%	
19	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budget allocated for the upgrade of the Waste Water Treatment Works in Robertson by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the budget spent	1, 2, 3, 6, 11	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		10,00%	30,00%	60,00%	95,00%	
20	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budget allocated to rehabilitate roads in the municipal area by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the budget spent	1,3,6,4,7,11,12, 9	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
21	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the grant allocated for the construction of a second entrance in Nkqubela by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the grant spent	2	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	
New KPI	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budgeted amount for construction of reservoir at Robertson Heights by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the budget spent	2	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	Funds were rolled over for phase two construction of the project
22	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Complete the reconstruction of the MRF in Ashton by 30 June 2023	Project completed	10	Director: Engineering Services	New KPI	Completion certificate	1		0	0	0	1	
23	Engineering Services	SO4: An efficient, effective, responsive and accountable administration	Develop preventative maintenance plans for water, electricity, sanitation and solid waste and submit to Council for approval by 30 November 2022	Number of plans developed and submitted for approval	All	Director: Engineering Services	New KPI	Maintenance plans and minutes of the Council meeting during which the plans were discussed	4		0	4	0	0	
24	Engineering Services	SO4: An efficient, effective, responsive and accountable administration	Review Streets By-law and Solid Waste Management By-law and submit to Council for approval by 30 June 2023	Number of By-laws reviewed and submitted for approval	All	Director: Engineering Services	New KPI	Reviewed Streets By-law and Solid Waste Management By-law, minutes of the Council meeting during which the By-laws were discussed	2		0	0	0	2	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
25	Engineering Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Spend 95% of the capital budget allocated to the electrical engineering department by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the approved capital budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	
26	Engineering Services	SO4: An efficient, effective, responsive and accountable administration	Purchase fleet for the municipality in terms of the approved budget by 30 June 2023	Number of vehicles purchased	All	Director: Engineering Services	New KPI	Order and delivery note	17		0	0	0	17	
27	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide water to the formal residential properties that are connected to the municipal water infrastructure network as at 30 June 2023	Number of formal residential properties connected to the water infrastructure network and provided with water	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500		14500	14500	14500	14500	
28	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network as at 30 June 2023	Number of formal residential properties connected to the electrical infrastructure network and provided with electricity	All	Director: Financial Services	19000	MUN837 report from the Promun financial system	16800		16800	16800	16800	16800	
29	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide waste water services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service as at 30 June 2023, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage	Number of formal residential properties connected to the municipal waste water (sanitation/sewerage) services and are provided with sanitation/sewerage services	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500		14500	14500	14500	14500	
30	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide refuse removal once per week to formal residential properties which are billed for refuse removal as at 30 June 2023	Number of residential properties which are billed for refuse removal	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	14500		14500	14500	14500	14500	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
31	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide free basic water to indigent households as at 30 June 2023	Number of indigent households provided with free basic water	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000		7000	7000	7000	7000	
32	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide free basic electricity to indigent households as at 30 June 2023	Number of indigent households provided with free basic electricity	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000		7000	7000	7000	7000	
33	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide free basic sanitation to indigent households as at 30 June 2023	Number of indigent households provided with free basic sanitation services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000		7000	7000	7000	7000	
34	Financial Services	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	Provide free basic refuse removal to indigent households as at 30 June 2023	Number of indigent households provided with free basic refuse removal services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	7000		7000	7000	7000	7000	
35	Financial Services	SO5: Sound Financial Management: Adherence to all laws and regulations applicable to LG	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant)	Percentage (%) of debt coverage	All	Director: Financial Services	45,00%	Annual financial statements	25,00%		0,00%	0,00%	0,00%	25,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
36	Financial Services	SO5: Sound Financial Management: Adherence to all laws and regulations applicable to LG	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 (Total outstanding service debtors, including property rates/revenue received for services, including property rates and rental from fixed assets) x 100)	Percentage (%) of outstanding service debtors	All	Director: Financial Services	12,00%	Annual financial statements	12,00%		0,00%	0,00%	0,00%	12,00%	
37	Financial Services	SO5: Sound Financial Management: Adherence to all laws and regulations applicable to LG	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months operational expenditure covered by available cash	All	Director: Financial Services	2	Annual financial statements	2,2		2,2	2,2	2,2	2,2	
38	Financial Services	SO5: Sound Financial Management: Adherence to all laws and regulations applicable to LG	Submit the Annual Financial Statements to the Auditor-General by 31 August 2022	Annual Financial Statements submitted to Auditor-General	All	Director: Financial Services	1	Acknowledgement of receipt by Auditor General	1		1	0	0	0	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
39	Financial Services	SO5: Sound Financial Management: Adherence to all laws and regulations applicable to LG	Achieve a debtor payment percentage of 95% as at 30 June 2023 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100}	Payment % achieved	All	Director: Financial Services	95,00%	Annual financial statements	95,00%		35,00%	80,00%	85,00%	95,00%	
40	Municipal Manager	SO2: Basic Service Delivery: Maintain infrastructure to provide basic services to all citizens	The percentage of the municipal capital budget spent on projects as at 30 June 2023 {(Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects) x 100}	Percentage (%) of capital budget spent	All	Municipal Manager	90,00%	Monthly section 71 reports submitted and annual financial statements	95,00%		0,00%	20,00%	60,00%	95,00%	
41	Municipal Manager	SO4: An efficient, effective, responsive and accountable administration	Develop a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2023	Developed and submitted Plan	All	Municipal Manager	1	Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed	1		0	0	0	1	
42	Strategic & Social Development	SO3: Local Economic Development: Create an enabling environment for economic growth and decent employment	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2023	Number of job opportunities created through EPWP	All	Director: Strategy & Social Development	400	Signed appointment contracts	400		150	50	150	50	
43	Strategic & Social Development	SO6: Effective stakeholder engagements to promote civic education	Compile the 5th Generation IDP and submit to Council for consideration by 31 March 2023	IDP compiled and submitted for consideration	All	Director: Strategy & Social Development	1	Draft IDP and Minutes of Council meeting during which IDP was discussed	1		0	0	1	0	
44	Strategic & Social Development	SO4: An efficient, effective, responsive and accountable administration	Submit the draft Annual Report to Council by 31 January 2023	Draft annual report submitted to Council by 31 January 2023	All	Director: Strategy & Social Development	1	Draft Annual Report and Minutes of Council meeting during which report was discussed	1		0	0	1	0	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
45	Strategic & Social Development	SO4: An efficient, effective, responsive and accountable administration	Review the Communication Strategy and submit to Council for approval by 31 March 2023	Reviewed Strategy submitted for approval	All	Director: Strategy & Social Development	1	Reviewed communication strategy and minutes of the Council meeting during which the document was discussed	1		0	0	1	0	
46	Strategic & Social Development	SO3: Local Economic Development: Create an enabling environment for economic growth and decent employment	Develop a Local Economic Development Strategy and submit to Council for approval by 31 March 2023	Developed Strategy submitted for approval	All	Director: Strategy & Social Development	1	Strategy and minutes of the Council meeting during which the document was discussed	1		0	0	1	0	
47	Strategic & Social Development	SO3: Local Economic Development: Create an enabling environment for economic growth and decent employment	Sign service level agreements (SLA's) with 3 Local Tourism Associations (LTA's) for their annual tourism operational expenditure by 30 September 2022	Number of signed service level agreements (SLA's)	All	Director: Strategy & Social Development	3	Signed service level agreements (SLA's)	3		3	0	0	0	
48	Strategic & Social Development	SO4: An efficient, effective, responsive and accountable administration	Purchase three two generators (Montagu and Bonnievale) by 30 June 2023	Number of generators purchased	All	Director: Strategy & Social Development	New KPI	Order and delivery note	2 3		0	0	0	2 3	The municipality will prioritise the Robertson water treatment plant, Ashton office and Ashton traffic
49	Strategic & Social Development	SO4: An efficient, effective, responsive and accountable administration	Spend 95% of the budget allocated to purchase security cameras by 30 June 2023 (Total actual expenditure for the project/Total amount budgeted for the project) x 100	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95,00%	Monthly capital expenditure report	95,00%		0,00%	30,00%	60,00%	95,00%	

Ref	Directorate [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Annual Target		Q1	Q2	Q3	Q4	Motivation for amendments
50	Strategic & Social Development	SO3: Local Economic Development: Create an enabling environment for economic growth and decent employment	Complete the upgrade of the informal trading areas in Bonnievale and Montagu by 30 June 2023	Number of upgrades completed	11	Director: Strategy & Social Development	New KPI	Completion certificate	2		0	0	0	2	
New KPI	Strategic & Social Development	SO4: An efficient, effective, responsive and accountable administration	Spend 95% of the total amount budgeted to upgrade ICT infrastructure and General ICT needs by 30 June 2023 {{Actual expenditure/ Approved budget allocation} x 100}	Percentage (%) of the approved budget spent	All	Director: Strategy & Social Development	95,00%	Monthly capital expenditure report	95%		0,00%	30,00%	60,00%	95,00%	The project was rolled over from 2021-2022 Financial year

17

96	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities	9/154-53967-434	Vehicles - CRR	Fund: Capital - Transfer from Operational Revenue				285 650,00			2 787,00	2 787,00	2 787,00	2 787,00	2 787,00	2 787,00	2 787,00	2 787,00	2 787,00	2 783,00	33 440,00	33 440,00		-		-		
97	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44325-207	Sportsfield Boundary Wall: Zolani	Fund:Capital:Transfer from Operational Revenue				347 036,00			-	-	-	-	-	-	-	-	-	-	-	-	-		-		-	
98	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44326-208	Sportsfield Boundary Wall: Ashton Cogmanskloof	Fund:Capital:Transfer from Operational Revenue				-	500 000,00		-	-	-	-	-	-	-	-	-	-	-	-	-		-		-	
106	Vote 5 - Engineering Services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity	9/132-20641-247	Upgrade Goedemoed 11kv Line	Fund: Capital - Transfer from Operational Revenue				-	93 210,00		-	-	-	-	-	-	-	-	-	-	-	-	-		1 400 000,00		-	
107	Vote 5 - Engineering Services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity	9/132-30637-245	Replace 11kv Oil Insulated Switchgear	Fund: Capital - Transfer from Operational Revenue				-	1 094 000,00		50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 335,00	50 332,00	604 017,00	604 017,00		1 400 000,00		3 800 000,00	
108	Vote 5 - Engineering Services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity	9/132-30706-128	Electrification Houses erf 136 Nkqubela	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Integrated National Electrification Programme Grant				755 659,00			-	-	-	-	-	-	-	-	-	-	-	-	-		2 608 696,00		2 726 087,00	
114	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33125-372	Install New Pipeline Reservoir Robertson Heights	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Water Services Infrastructure Grant				-	1 983 500,00		-	-	-	-	-	-	-	-	-	-	-	-	-		7 583 478,00		-	
117	Vote 5 - Engineering Services	5.6 - Roads	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/135-38905-137	Reconstruction of Bonnievale Stores	Fund: Capital - Transfer from Operational Revenue				-	4 127 335,00		-	-	-	-	-	-	-	-	-	-	-	-	-		11 650 000,00		-	
118	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/137-53802-139	Purchase Of Skips For Transfer Stations - Whole of Municipality	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		600 000,00		-	
121	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/150-44350-336	Boundary wall Happy Valley sportsground completion with precast walling	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		500 000,00		-	
122	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/150-44351-337	Boundary wall Happy Valley sportsground completion with precast walling	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		1 310 000,00		-	
123	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/150-50444-269	Sportsground Boundary wall King Edward	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		300 000,00		-	
124	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/150-50445-271	Cogmanskloof sportsground roof replacement	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		200 000,00		-	
125	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50452-338	New Spectator Ablution Cogmanskloof Sport field (Behind pavillion)	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		750 000,00		-	
126	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive	9/150-50453-339	New Spectator Ablution Zolani Sportfield (Behind pavillion)	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		750 000,00		-	
128	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Waste Management:Core Function:Solid Waste Removal	9/154-52107-318	Furniture - Fire Station	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		30 000,00		25 000,00	
129	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Sport and Recreation:Core Function:Recreational Facilities	9/154-53802-160	Air Conditioners - Fire Services	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		30 000,00		31 200,00	
130	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Water Management:Core Function:Water Distribution	9/154-53803-161	3 X PPE (Protective Personal Ensemble)	Fund: Capital - Transfer from Operational Revenue						25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 812,00	25 808,00	309 740,00	309 740,00		103 795,00		55 032,00	
131	Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Function:Water Management:Core Function:Water Distribution	9/154-53805-181	Small equipment - Fire Services	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		374 000,00		50 000,00	
146	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-32827-423	New sump and pumps at Breede River pump station (Ashton)	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		-		3 400 000,00	
149	Vote 5 - Engineering Services	5.9 - Landfill Site	Function:Waste Water Management:Core Function:Sewerage	9/138-31007-423	New cell at Landfillsite Ashton - MIG	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant							-	-	-	-	-	-	-	-	-	-	-	-	-		-		5 662 457,00	
150	Vote 5 - Engineering Services	5.9 - Landfill Site	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/138-31008-424	New cell at Landfillsite Ashton - CRR	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		-		6 722 000,00	
153	Vote 5 - Engineering Services	5.17 - Water treatment works	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/146-32906-421	New WTW McGregor - MIG	Fund: Capital - Transfers and Subsidies - Monetary Allocations - National Government - Municipal Infrastructure Grant							-	-	-	-	-	-	-	-	-	-	-	-	-		-		5 340 040,00	
154	Vote 5 - Engineering Services	5.17 - Water treatment works	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/146-32907-422	New WTW McGregor - CRR	Fund: Capital - Transfer from Operational Revenue							-	-	-	-	-	-	-	-	-	-	-	-	-		-		2 700 000,00	
155	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-38255-352	Resurfacing and Construction of netball courts	Fund:Capital:Transfers and Subsidies:Monetary Allocations:Provincial Government:Western Cape:Capacity Building and Other:Specify (Add grant description)							66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 667,00	66 663,00	800 000,00	-	800 000,00				
156	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53838-263	NkqubelaSportsground MachineryforSyntheticSurfaceMaintenance	Fund: Capital - Transfer from Operational Revenue							19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 167,00	19 163,00	230 000,00	230 000,00					
157	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44334-258	Upgrading floodlights Cogmanskloof Sportsfield	Fund: Capital - Transfer from Operational Revenue							16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 667,00	16 663,00	200 000,00	200 000,00					
158	Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50437-262	Happy Valley Sportsground Soccer Field High Mast Lighting	Fund: Capital - Transfer from Operational Revenue							29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 167,00	29 163,00	350 000,00	350 000,00					
159	Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Function:Sport and Recreation:Core Function:Recreational Facilities	9/156-48123-381	Community Halls Camera System	Fund:Capital:Transfers and Subsidies:Monetary Allocations:District Municipalities:Western Cape:DC 02 - Cape Winelands:Capacity Building and Other:Specify (Add grant description)							20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	20 000,00	240 000,00	240 000,00					
160	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-53825-315	Equipment	Fund: Capital - Transfer from Operational Revenue							5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 966,00	5 963,00	71 589,00	71 589,00					
161	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-53901-392	Vehicles - EFF	Fund: Capital - Borrowing - Non-current - Annuity and Bullet Loans - Banks - Unspecified - Specify							216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 667,00	216 663,00	2 600 000,00	2 600 000,00					
162	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53812-313	Equipment	Fund: Capital - Transfer from Operational Revenue							2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 709,00	2 703,00	32 502,00	32 502,00					
163	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-53916-388	2 x 1600 LDV base petrol	Fund: Capital - Transfer from Operational Revenue							38 333,00	38 333,00	38 333,00	38 333,00	38 333,00	38 333,00	38 333,00	38 333,00	38 333,00	38 337,00	460 000,00	460 000,00						
164	Vote 5 - Engineering Services	5.14 - Town Planning, Building Regulations and Enforcement, and City Engineer	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/143-53917-389	2 x 1600 LDV	Fund: Capital - Transfer from Operational Revenue							31 6																	

Revenue by source

Assist	Line Item (200 chars)	44 378	44 409	44 440	44 470	44 501	44 531	44 562	44 593	44 621	44 652	44 682	44 713	TOTAL	Budget	Budget
Ref	200 characters	July	August	Sept.	October	November	December	January	February	March	April	May	June	2022/23	2023/24	2024/25
1	Property rates	8 087 616	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	8 087 606	3 117 786	92 081 462	111 962 375	117 992 203
2	Service charges - electricity revenue	49 145 595	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	49 145 610	30 261 747	570 863 442	615 166 300	658 504 317
3	Service charges - water revenue	4 604 308	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	4 604 307	12 481 299	63 128 677	66 916 397	70 931 379
4	Service charges - sanitation revenue	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	2 278 309	7 520 320	32 581 719	34 536 623	36 608 821
5	Service charges - refuse revenue	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	2 015 710	7 688 858	29 861 668	32 250 599	34 830 648
6	Rental of facilities and equipment	222 165	222 198	222 198	222 198	222 198	222 198	222 198	222 198	222 198	222 198	222 198	197 034	2 641 179	2 773 239	2 911 901
7	Interest earned - external investments	1 377 921	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	1 377 911	286 783	15 443 814	16 091 518	16 774 265
8	Interest earned - outstanding debtors	292 999	292 991	292 991	292 991	292 991	292 991	292 991	292 991	292 991	292 991	292 991	226 874	3 449 783	3 601 714	3 763 914
9	Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10	Fines, penalties and forfeits	741 499	741 498	741 498	741 498	741 498	741 498	741 498	741 498	741 498	741 498	741 498	3 749 462	4 407 017	4 627 368	4 858 735
11	Licences and permits	67 553	67 562	67 562	67 562	67 562	67 562	67 562	67 562	67 562	67 562	67 562	59 912	803 085	843 238	885 400
12	Agency services	513 265	513 276	513 276	513 276	513 276	513 276	513 276	513 276	513 276	513 276	513 276	455 167	6 101 192	9 151 788	9 609 379
13	Transfers and subsidies	12 410 429	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	12 410 447	4 721 579	141 236 478	162 583 886	133 302 947
14	Other revenue	460 988	461 014	461 014	461 014	461 014	461 014	461 014	461 014	461 014	461 014	461 014	1 158 533	6 229 661	5 822 424	6 113 543
15	Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	5 912 840	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	5 912 825	38 483 568	26 557 522	72 420 582	39 511 503
17	Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
X	TOTAL	88 131 197	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	88 131 264	25 942 862	995 386 699	1 138 748 051	1 136 598 955

Sub-Structure [R]				Monthly cash flow																														TOTAL 2022/23			TOTAL 2023/24			TOTAL 2024/25												
Directorate	List	200 characters	Function [R]	Vote Number	Jul-22			Aug-22			Sep-22			Oct-22			Nov-22			Dec-22			Jan-23			Feb-23			Mar-23			Apr-23			May-23			Jun-23			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.			
Vote 1 - Financial Services	1.3 - Budget Office	Label Maker	Function Finance and Administration Core Function Finance		-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	500	-	-	6 000	-	-	-	-	-	-
Vote 1 - Financial Services	1.3 - Budget Office	Fold up Ladder	Function Finance and Administration Core Function Finance		-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	333	-	-	4 000	-	-	-	-	-	-
Vote 1 - Financial Services	1.3 - Budget Office	Vehicles - EFF	Function Finance and Administration Core Function Finance	9/203-53907-381	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	210 000	-	-	-	-	-	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Furniture	Function Executive and Council Core Function Municipal Manager, Town Secretary and Chief Executive		-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	1 667	-	-	20 000	-	-	-	-	-	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Vehicles	Function Executive and Council Core Function Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Equipment	Function Executive and Council Core Function Municipal Manager, Town Secretary and Chief Executive	9/110-52101-183	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	48 750	-	-	585 000	-	-	600 000	-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Informal Trading area	Function Planning and Development Core Function Corporate Wide Strategic Planning (DPLs, LED)		-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	30 375	-	-	354 500	-	-	-	-	-	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Upgrading of Informal Trading area	Function Planning and Development Core Function Corporate Wide Strategic Planning (DPLs, LED)		-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 708	-	-	154 712	-	-	1 856 500	-	-	-	-	-	-			
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Fencing at Informal Trading areas	Function Planning and Development Core Function Corporate Wide Strategic Planning (DPLs, LED)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	General ICT Needs	Function Finance and Administration Core Function Information Technology	9/113-52001-104	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	47 200	-	-	566 402	-	-	2 200 000	-	-	700 000
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Upgrade ICT Infrastructure	Function Finance and Administration Core Function Information Technology	9/113-52003-105	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	208 333	-	-	2 500 000	-	-	4 500 000	-	-	2 000 000			
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Security Cameras	Function Finance and Administration Core Function Information Technology		-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 667	-	-	166 663	-	-	166 663	-	-	2 000 000	-	-	-	-	-	-			
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	AMR system	Function Finance and Administration Core Function Information Technology		-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	-	-	41 663	-	-	500 000	-	-	-	-	-	-			
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Machinery and Equipment Generator	Function Finance and Administration Core Function Information Technology	9/113-53804-213	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	167 500	-	-	2 010 000	-	-	-	-	-	2 000 000			
Vote 4 - Corporate Services	4.2 - Administrative Support	Office Furniture Equipment	Function Finance and Administration Core Function Administrative and Corporate Support		-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 667	-	-	16 663	-	-	16 663	-	-	200 000	-	-	-	-	-	220 000			
Vote 4 - Corporate Services	4.2 - Administrative Support	Vehicles - EFF Admin	Function Finance and Administration Core Function Administrative and Corporate Support	9/120-53927-413	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 4 - Corporate Services	4.5 - Traffic Services	Alterations of Robertson Offices	Function Public Safety Core Function Police Forces, Traffic and Street Parking Control		-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 667	-	-	66 663	-	-	66 663	-	-	800 000	-	-	-	-	-	-			
Vote 4 - Corporate Services	4.5 - Traffic Services	Vehicles - EFF	Function Public Safety Core Function Police Forces, Traffic and Street Parking Control	9/123-53923-354	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	70 000	-	-	840 000	-	-	-	-	-	-
Vote 4 - Corporate Services	4.6 - Governance Support	Vehicles - EFF	Function Finance and Administration Core Function Administrative and Corporate Support	9/124-53908-362	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	17 500	-	-	210 000	-	-	-	-	-	-			
Vote 4 - Corporate Services	4.7 - Property Management	Alterations / Upgrading Municipal Offices	Function Finance and Administration Core Function Property Services	9/203-52004-235	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 196	-	-	101 192	-	-	101 192	-	-	1 214 348	-	-	250 000	-	-	250 000			
Vote 4 - Corporate Services	4.11 - Law Enforcement	Vehicles - EFF	Function Public Safety Core Function Police Forces, Traffic and Street Parking Control	9/129-53913-383	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 667	-	-	91 663	-	-	91 663	-	-	1 100 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Move Existing 66/11 kV 33mva Main Substation	Function Energy Sources Core Function Electricity		-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	275 000	-	-	3 300 000	-	-	200 000	-	-	-
Vote 5 - Engineering Services	5.3 - Electricity	CRR: Additional Transformer	Function Energy Sources Core Function Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade McGregor/Boesmansi 11kV Line	Function Energy Sources Core Function Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 5 - Engineering Services	5.3 - Electricity	Upgrade Goedemoed 11kV Line	Function Energy Sources Core Function Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Rameville Boekenhoutsof	Function Energy Sources Core Function Electricity		-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	1 500 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Replace 11kV Oil Insulated Switchgear	Function Energy Sources Core Function Electricity	9/132-30947-345	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 335	-	-	50 332	-	-	50 332	-	-	604 017	-	-	1 400 000	-	-	3 800 000			
Vote 5 - Engineering Services	5.3 - Electricity	Electrification Kerna	Function Energy Sources Core Function Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	New Elect Connections	Function Energy Sources Core Function Electricity		-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 333	-	-	33 337	-	-	33 337	-	-	400 000	-	-	-	-	-	400 000			
Vote 5 - Engineering Services	5.3 - Electricity	Replacements and Repairs Network	Function Energy Sources Core Function Electricity		-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	125 000	-	-	1 500 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Replacements and Repairs Street Light	Function Energy Sources Core Function Electricity		-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 833	-	-	20 837	-	-	20 837	-	-	250 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Prepaid Meters, Bulk Supply Meters to Retail	Function Energy Sources Core Function Electricity		-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 667	-	-	116 663	-	-	116 663	-	-	1 400 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Electrification DF 136 Nqubela	Function Energy Sources Core Function Electricity		-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 667	-	-	41 663	-	-	41 663	-	-	500 000	-	-	-	-	-	-			
Vote 5 - Engineering Services	5.3 - Electricity	Electrification of Mandela Square	Function Energy Sources Core Function Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-</										

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Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Inventory consumed	Function:Public Safety:Core Function:Fire Fighting and Protection			-	34 982	-	-	34 982	-	-	34 982	-	-	34 982	-	-	34 982	-	-	34 982	-	-	34 982	-	-	34 986	-	TRUE	419 788	-	-	412 158	-	-	430 705	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Other expenditure	Function:Public Safety:Core Function:Fire Fighting and Protection			-	87 739	-	-	87 739	-	-	87 739	-	-	87 739	-	-	87 739	-	-	87 739	-	-	87 739	-	-	87 735	-	TRUE	1 052 864	-	-	875 289	-	-	914 243	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Transfers and subsidies	Function:Public Safety:Core Function:Fire Fighting and Protection			-	6 933	-	-	6 933	-	-	6 933	-	-	6 933	-	-	6 933	-	-	6 933	-	-	6 933	-	-	6 937	-	TRUE	83 200	-	-	86 861	-	-	90 770	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Inventory consumed	Function:Community and Social Services:Non-core Function:Disaster Management			-	34 182	-	-	34 182	-	-	34 182	-	-	34 182	-	-	34 182	-	-	34 182	-	-	34 182	-	-	34 174	-	TRUE	410 176	-	-	428 224	-	-	447 494	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Transfers and subsidies	Function:Community and Social Services:Non-core Function:Disaster Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-	-	-	-	-	
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Finance charges	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums			-	331	-	-	331	-	-	331	-	-	331	-	-	331	-	-	331	-	-	331	-	-	331	-	TRUE	3 972	-	-	4 147	-	-	4 334	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Contracted services	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums			-	34 303	-	-	34 303	-	-	34 303	-	-	34 303	-	-	34 303	-	-	34 303	-	-	34 303	-	-	34 294	-	TRUE	411 627	-	-	429 739	-	-	449 076	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Inventory consumed	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums			-	5 783	-	-	5 783	-	-	5 783	-	-	5 783	-	-	5 783	-	-	5 783	-	-	5 783	-	-	5 774	-	TRUE	69 387	-	-	72 441	-	-	75 701	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Other expenditure	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums			-	3 488	-	-	3 488	-	-	3 488	-	-	3 488	-	-	3 488	-	-	3 488	-	-	3 488	-	-	3 486	-	TRUE	41 854	-	-	43 675	-	-	45 612	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Finance charges	Function:Community and Social Services:Core Function:Community Halls and Facilities			-	1 456	-	-	1 456	-	-	1 456	-	-	1 456	-	-	1 456	-	-	1 456	-	-	1 456	-	-	1 450	-	TRUE	17 466	-	-	18 235	-	-	19 056	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Inventory consumed	Function:Community and Social Services:Core Function:Community Halls and Facilities			-	7 751	-	-	7 751	-	-	7 751	-	-	7 751	-	-	7 751	-	-	7 751	-	-	7 751	-	-	7 761	-	TRUE	93 022	-	-	97 115	-	-	101 485	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Other expenditure	Function:Community and Social Services:Core Function:Community Halls and Facilities			-	32 888	-	-	32 888	-	-	32 888	-	-	32 888	-	-	32 888	-	-	32 888	-	-	32 888	-	-	32 871	-	TRUE	394 639	-	-	411 886	-	-	430 267	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Contracted services	Function:Sport and Recreation:Core Function:Recreational Facilities			-	92 020	-	-	92 020	-	-	92 020	-	-	92 020	-	-	92 020	-	-	92 020	-	-	92 020	-	-	92 020	-	TRUE	1 104 237	-	-	282 520	-	-	295 233	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Inventory consumed	Function:Sport and Recreation:Core Function:Recreational Facilities			-	11 457	-	-	11 457	-	-	11 457	-	-	11 457	-	-	11 457	-	-	11 457	-	-	11 457	-	-	11 462	-	TRUE	137 489	-	-	143 538	-	-	149 997	-
Vote 4 - Corporate Services	4.5 - Traffic Services	Debt impairment	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control			-	222 179	-	-	222 179	-	-	222 179	-	-	222 179	-	-	222 179	-	-	222 179	-	-	222 179	-	-	222 175	-	TRUE	2 666 144	-	-	2 783 454	-	-	2 908 709	-
Vote 1 - Financial Services	1.1 - Director Financial Services	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Finance			-	12 592	-	-	12 592	-	-	12 592	-	-	12 592	-	-	12 592	-	-	12 592	-	-	12 592	-	-	12 594	-	TRUE	151 106	-	-	167 917	-	-	174 633	-
Vote 1 - Financial Services	1.2 - Finance	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Finance			-	11 285	-	-	11 285	-	-	11 285	-	-	11 285	-	-	11 285	-	-	11 285	-	-	11 285	-	-	11 275	-	TRUE	135 410	-	-	41 202	-	-	42 849	-
Vote 1 - Financial Services	1.3 - Budget Office	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Finance			-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	TRUE	204	-	-	331	-	-	344	-
Vote 1 - Financial Services	1.4 - Supply Chain Management	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Supply Chain Management			-	337	-	-	337	-	-	337	-	-	337	-	-	337	-	-	337	-	-	337	-	-	344	-	TRUE	4 051	-	-	7 895	-	-	8 211	-
Vote 1 - Financial Services	1.5 - Income Services	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Finance			-	1 453	-	-	1 453	-	-	1 453	-	-	1 453	-	-	1 453	-	-	1 453	-	-	1 453	-	-	1 450	-	TRUE	17 433	-	-	1 404	-	-	1 460	-
Vote 1 - Financial Services	1.6 - Expenditure Services	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Finance			-	56	-	-	56	-	-	56	-	-	56	-	-	56	-	-	56	-	-	56	-	-	54	-	TRUE	670	-	-	134	-	-	139	-
Vote 2 - Executive & Council	2.1 - Mayor & Council	Depreciation & asset impairment	Function:Executive and Council:Core Function:Mayor and Council			-	416	-	-	416	-	-	416	-	-	416	-	-	416	-	-	416	-	-	416	-	-	406	-	TRUE	4 982	-	-	4 908	-	-	5 104	-
Vote 2 - Executive & Council	2.2 - Municipal Manager's Office	Depreciation & asset impairment	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			-	3 822	-	-	3 822	-	-	3 822	-	-	3 822	-	-	3 822	-	-	3 822	-	-	3 822	-	-	3 832	-	TRUE	45 874	-	-	124 075	-	-	129 036	-
Vote 2 - Executive & Council	2.3 - Audit Services	Depreciation & asset impairment	Function:Internal Audit:Core Function:Governance Function			-	603	-	-	603	-	-	603	-	-	603	-	-	603	-	-	603	-	-	603	-	-	598	-	TRUE	7 231	-	-	7 514	-	-	7 814	-
Vote 3 - Strategy & Social Development	3.1 - Director Strategy & Social Development	Depreciation & asset impairment	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			-	3 637	-	-	3 637	-	-	3 637	-	-	3 637	-	-	3 637	-	-	3 637	-	-	3 637	-	-	3 638	-	TRUE	43 645	-	-	47 259	-	-	49 149	-
Vote 3 - Strategy & Social Development	3.2 - Local Economic Development	Depreciation & asset impairment	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (DPL, LED)			-	4 908	-	-	4 908	-	-	4 908	-	-	4 908	-	-	4 908	-	-	4 908	-	-	4 908	-	-	4 891	-	TRUE	58 879	-	-	20 475	-	-	21 295	-
Vote 3 - Strategy & Social Development	3.3 - Social Development	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Administrative and Corporate Support			-	6 061	-	-	6 061	-	-	6 061	-	-	6 061	-	-	6 061	-	-	6 061	-	-	6 061	-	-	6 054	-	TRUE	72 725	-	-	153 824	-	-	159 978	-
Vote 3 - Strategy & Social Development	3.4 - Information & Communication Technology	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Information Technology			-	202 694	-	-	202 694	-	-	202 694	-	-	202 694	-	-	202 694	-	-	202 694	-	-	202 694	-	-	202 687	-	TRUE	2 432 321	-	-	2 039 994	-	-	2 121 594	-
Vote 3 - Strategy & Social Development	3.5 - Integrated Development Planning	Depreciation & asset impairment	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (DPL, LED)			-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	12	-	-	8	-	TRUE	138	-	-	-	-	-	-	
Vote 3 - Strategy & Social Development	3.6 - Tourism	Depreciation & asset impairment	Function:Other:Core Function:Tourism			-	13	-	-	13	-	-	13	-	-	13	-	-	13	-	-	13	-	-	13	-	-	15	-	TRUE	158	-	-	170	-	-	177	-
Vote 3 - Strategy & Social Development	3.7 - Strategic Services	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Administrative and Corporate Support			-	9	-	-	9	-	-	9	-	-	9	-	-	9	-	-	9	-	-	9	-	-	13	-	TRUE	112	-	-	-	-	-	-	
Vote 3 - Strategy & Social Development	3.8 - Communication	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Administrative and Corporate Support			-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	4	-	-	6	-	TRUE	50	-	-	54	-	-	56	-
Vote 4 - Corporate Services	4.1 - Director Corporate Services	Depreciation & asset impairment	Function:Executive and Council:Core Function:Municipal Manager, Town Secretary and Chief Executive			-	264	-	-	264	-	-	264	-	-	264	-	-	264	-	-	264	-	-	264	-	-	257	-	TRUE	3 161	-	-	35 794	-	-	37 226	-
Vote 4 - Corporate Services	4.2 - Administrative Support	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Administrative and Corporate Support			-	22 165	-	-	22 165	-	-	22 165	-	-	22 165	-	-	22 165	-	-	22 165	-	-	22 165	-	-	22 144	-	TRUE	265 959	-	-	506 310	-	-	526 562	-
Vote 4 - Corporate Services	4.3 - Human Resources	Depreciation & asset impairment	Function:Finance and Administration:Core Function:Human Resources			-	167	-	-	167	-	-	167	-	-	167	-	-	167	-																		

Vote 4 - Corporate Services	4.6 - Governance Support	Depreciation & asset impairment	Function Finance and Administration Core Function Administrative and Corporate Support			-	495	-	-	495	-	-	495	-	-	495	-	-	495	-	-	495	-	-	495	-	-	499	-	TRUE	-	5 944	-	-	-	3 599	-	-	3 743	-
Vote 4 - Corporate Services	4.7 - Property Management	Depreciation & asset impairment	Function Finance and Administration Core Function Property Services			-	143 261	-	-	143 261	-	-	143 261	-	-	143 261	-	-	143 261	-	-	143 261	-	-	143 261	-	-	143 232	-	TRUE	-	1 719 103	-	-	-	2 119 344	-	-	2 204 118	-
Vote 4 - Corporate Services	4.8 - Labour Relations	Depreciation & asset impairment	Function Finance and Administration Core Function Human Resources			-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	17	-	-	16	-	TRUE	-	203	-	-	-	100	-	-	104	-
Vote 4 - Corporate Services	4.9 - Thusing Centre	Depreciation & asset impairment	Function Finance and Administration Core Function Administrative and Corporate Support			-	292	-	-	292	-	-	292	-	-	292	-	-	292	-	-	292	-	-	292	-	-	285	-	TRUE	-	3 497	-	-	-	2 158	-	-	2 244	-
Vote 4 - Corporate Services	4.10 - Ward committees	Depreciation & asset impairment	Function Finance and Administration Core Function Administrative and Corporate Support			-	8 230	-	-	8 230	-	-	8 230	-	-	8 230	-	-	8 230	-	-	8 230	-	-	8 230	-	-	8 234	-	TRUE	-	98 764	-	-	-	106 831	-	-	111 104	-
Vote 4 - Corporate Services	4.11 - Law Enforcement	Depreciation & asset impairment	Function Public Safety Core Function Police Forces, Traffic and Street Parking Control			-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	223	-	-	220	-	TRUE	-	2 673	-	-	-	2 891	-	-	3 007	-
Vote 5 - Engineering Services	5.1 - Director Engineering Services	Depreciation & asset impairment	Function Planning and Development Core Function Town Planning, Building Regulations and Enforcement, and City Engineer			-	118	-	-	118	-	-	118	-	-	118	-	-	118	-	-	118	-	-	118	-	-	117	-	TRUE	-	1 415	-	-	-	1 420	-	-	1 477	-
Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Depreciation & asset impairment	Function Planning and Development Core Function Town Planning, Building Regulations and Enforcement, and City Engineer			-	26 034	-	-	26 034	-	-	26 034	-	-	26 034	-	-	26 034	-	-	26 034	-	-	26 034	-	-	26 015	-	TRUE	-	312 389	-	-	-	260 798	-	-	271 230	-
Vote 5 - Engineering Services	5.3 - Electricity	Depreciation & asset impairment	Function Energy Sources Core Function Electricity			-	435 492	-	-	435 492	-	-	435 492	-	-	435 492	-	-	435 492	-	-	435 492	-	-	435 492	-	-	435 494	-	TRUE	-	5 225 906	-	-	-	6 136 306	-	-	6 381 759	-
Vote 5 - Engineering Services	5.4 - Water Distribution	Depreciation & asset impairment	Function Water Management Core Function Water Distribution			-	482 417	-	-	482 417	-	-	482 417	-	-	482 417	-	-	482 417	-	-	482 417	-	-	482 417	-	-	482 426	-	TRUE	-	5 789 013	-	-	-	5 723 930	-	-	5 952 888	-
Vote 5 - Engineering Services	5.5 - Water Storage	Depreciation & asset impairment	Function Water Management Core Function Water Storage			-	82 721	-	-	82 721	-	-	82 721	-	-	82 721	-	-	82 721	-	-	82 721	-	-	82 721	-	-	82 726	-	TRUE	-	992 657	-	-	-	241 868	-	-	251 543	-
Vote 5 - Engineering Services	5.6 - Roads	Depreciation & asset impairment	Function Road Transport Core Function Roads			-	714 796	-	-	714 796	-	-	714 796	-	-	714 796	-	-	714 796	-	-	714 796	-	-	714 796	-	-	714 788	-	TRUE	-	8 577 544	-	-	-	8 050 887	-	-	8 372 922	-
Vote 5 - Engineering Services	5.7 - Stormwater	Depreciation & asset impairment	Function Waste Water Management Core Function Storm Water Management			-	139 519	-	-	139 519	-	-	139 519	-	-	139 519	-	-	139 519	-	-	139 519	-	-	139 519	-	-	139 532	-	TRUE	-	1 674 241	-	-	-	-	-	-	-	-
Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Depreciation & asset impairment	Function Waste Management Core Function Solid Waste Removal			-	8 524	-	-	8 524	-	-	8 524	-	-	8 524	-	-	8 524	-	-	8 524	-	-	8 524	-	-	8 525	-	TRUE	-	102 289	-	-	-	153 810	-	-	159 963	-
Vote 5 - Engineering Services	5.9 - Landfill Site	Depreciation & asset impairment	Function Waste Management Core Function Solid Waste Disposal (Landfill Site)			-	199 193	-	-	199 193	-	-	199 193	-	-	199 193	-	-	199 193	-	-	199 193	-	-	199 193	-	-	199 179	-	TRUE	-	2 390 302	-	-	-	2 402 787	-	-	2 498 897	-
Vote 5 - Engineering Services	5.11 - Sewerage	Depreciation & asset impairment	Function Waste Water Management Core Function Sewerage			-	418 077	-	-	418 077	-	-	418 077	-	-	418 077	-	-	418 077	-	-	418 077	-	-	418 077	-	-	418 096	-	TRUE	-	5 016 943	-	-	-	4 674 057	-	-	4 861 019	-
Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Depreciation & asset impairment	Function Finance and Administration Core Function Fleet Management			-	2 043	-	-	2 043	-	-	2 043	-	-	2 043	-	-	2 043	-	-	2 043	-	-	2 043	-	-	2 036	-	TRUE	-	24 509	-	-	-	22 471	-	-	23 371	-
Vote 5 - Engineering Services	5.14 - Town Planning	Depreciation & asset impairment	Function Planning and Development Core Function Town Planning, Building Regulations and Enforcement, and City Engineer			-	4 806	-	-	4 806	-	-	4 806	-	-	4 806	-	-	4 806	-	-	4 806	-	-	4 806	-	-	4 809	-	TRUE	-	57 475	-	-	-	17 112	-	-	17 797	-
Vote 5 - Engineering Services	5.15 - Project Management	Depreciation & asset impairment	Function Planning and Development Core Function Project Management			-	446	-	-	446	-	-	446	-	-	446	-	-	446	-	-	446	-	-	446	-	-	448	-	TRUE	-	5 384	-	-	113	-	-	118	-	
Vote 5 - Engineering Services	5.17 - Water treatment works	Depreciation & asset impairment	Function Water Management Core Function Water Treatment			-	33 498	-	-	33 498	-	-	33 498	-	-	33 498	-	-	33 498	-	-	33 498	-	-	33 498	-	-	33 496	-	TRUE	-	401 974	-	-	-	1 081	-	-	1 124	-
Vote 5 - Engineering Services	5.18 - Irrigation Water	Depreciation & asset impairment	Function Water Management Core Function Water Distribution			-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	1	-	-	3	-	TRUE	-	8	-	-	-	9	-	-	9	-
Vote 5 - Engineering Services	5.19 - Street Lighting	Depreciation & asset impairment	Function Energy Sources Core Function Street Lighting and Signal Systems			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	TRUE	-	-	-	-	-	16 329	-	-	16 982	-
Vote 6 - COMMUNITY SERVICES	6.2 - Community Services	Depreciation & asset impairment	Function Community and Social Services Core Function Community Halls and Facilities			-	513	-	-	513	-	-	513	-	-	513	-	-	513	-	-	513	-	-	513	-	-	519	-	TRUE	-	6 162	-	-	-	2 149	-	-	2 235	-
Vote 6 - COMMUNITY SERVICES	6.3 - Community facilities	Depreciation & asset impairment	Function Sport and Recreation Core Function Recreational Facilities			-	115 461	-	-	115 461	-	-	115 461	-	-	115 461	-	-	115 461	-	-	115 461	-	-	115 461	-	-	115 447	-	TRUE	-	1 385 518	-	-	-	1 420 666	-	-	1 477 493	-
Vote 6 - COMMUNITY SERVICES	6.4 - Libraries	Depreciation & asset impairment	Function Community and Social Services Non-core Function Libraries and Archives			-	54 992	-	-	54 992	-	-	54 992	-	-	54 992	-	-	54 992	-	-	54 992	-	-	54 992	-	-	54 987	-	TRUE	-	609 879	-	-	-	715 501	-	-	744 120	-
Vote 6 - COMMUNITY SERVICES	6.5 - Housing	Depreciation & asset impairment	Function Housing Non-core Function Housing			-	6 691	-	-	6 691	-	-	6 691	-	-	6 691	-	-	6 691	-	-	6 691	-	-	6 691	-	-	6 691	-	TRUE	-	80 292	-	-	-	86 518	-	-	89 978	-
Vote 6 - COMMUNITY SERVICES	6.6 - Parks & Amenities	Depreciation & asset impairment	Function Sport and Recreation Core Function Community Parks (including Recreation)			-	54 169	-	-	54 169	-	-	54 169	-	-	54 169	-	-	54 169	-	-	54 169	-	-	54 169	-	-	54 185	-	TRUE	-	600 044	-	-	-	692 957	-	-	720 676	-
Vote 6 - COMMUNITY SERVICES	6.7 - Fire services	Depreciation & asset impairment	Function Public Safety Core Function Fire Fighting and Protection			-	40 984	-	-	40 984	-	-	40 984	-	-	40 984	-	-	40 984	-	-	40 984	-	-	40 984	-	-	40 979	-	TRUE	-	491 803	-	-	-	370 870	-	-	385 705	-
Vote 6 - COMMUNITY SERVICES	6.8 - Cemeteries	Depreciation & asset impairment	Function Community and Social Services Core Function Cemeteries, Funeral Parlours and Crematoriums			-	8 049	-	-	8 049	-	-	8 049	-	-	8 049	-	-	8 049	-	-	8 049	-	-	8 049	-	-	8 013	-	TRUE	-	96 592	-	-	-	84 432	-	-	87 831	-
Vote 6 - COMMUNITY SERVICES	6.9 - Community Halls	Depreciation & asset impairment	Function Community and Social Services Core Function Community Halls and Facilities			-	23 074	-	-	23 074	-	-	23 074	-	-																									

