### SUBMISSION OF THE 2016/2017 TO 2018/2019 OPERATING AND CAPITAL BUDGET, IDP AND POLICY DOCUMENTS (5/1/1–2016/2017) (CHIEF FINANCIAL OFFICER)

### Purpose of the report

To submit the 2016/2017 to 2018/2019 Operating and Capital Budget, IDP and Policy Documents and comments received on these documents, to Council for approval.

### Legal Framework

Section 16 - 18 of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) stipulates as follows:

### Annual budgets

- 16. (1) The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.
  - (2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.
  - (3) Subsection (1) does not preclude the appropriation of money for capital expenditure for a period not exceeding three financial years, provided a separate appropriation is made for each of those financial years.

### Contents of annual budgets and supporting documents

- 17. (1) An annual budget of a municipality must be a schedule in the prescribed format
  - (a) setting out realistically anticipated revenue for the budget year from each revenue source;
  - (b) appropriating expenditure for the budget year under the different votes of the municipality;
  - (c) setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;
  - (d) setting out -
    - (i) estimated revenue and expenditure by vote for the current year; and
    - (ii) actual revenue and expenditure by vote for the financial year preceding the current year; and

- (e) a statement containing any other information required by section 215 (3) of the Constitution or as may be prescribed.
- (2) An annual budget must generally be divided into a capital and an operating budget in accordance with international best practice, as may be prescribed.
- (3) When an annual budget is tabled in terms of section 16 (2), it must be accompanied by the following documents:
  - (a) draft resolutions -
    - (i) approving the budget of the municipality;
    - (ii) imposing any municipal tax and setting any municipal tariffs as may be required for the budget year;
    - (iii) approving the budgets for the relevant financial year of each municipal entity under the sole or shared control of the municipality; and
    - (iv) approving any other matter that may be prescribed;
  - (b) measurable performance objectives for each vote in the budget, taking into account the municipality's integrated development plan;
  - (c) a projection of cash flow for the budget year by revenue source, broken down per month;
  - (d) any proposed amendments to the municipality's integrated development plan following the annual review of the integrated development plan in terms of section 34 of the Municipal Systems Act;
  - (e) any proposed amendments to the budget-related policies of the municipality;
  - (f) particulars of the municipality's investments;
  - (g) any prescribed budget information on municipal entities under the sole or shared control of the municipality;
  - (h) particulars of all proposed new municipal entities which the municipality intends to establish or in which the municipality intends to participate;
  - (i) particulars of any proposed service delivery agreements, including material amendments to existing service delivery agreements;
  - (j) particulars of any proposed allocations or grants by the municipality to -
    - (i) other municipalities;
    - (ii) any municipal entities and other external mechanisms assisting the municipality in the exercise of its functions or powers;
    - (iii) any other organs of state;
    - (iv) any organisations or bodies referred to in section 67 (1);
  - (k) the proposed cost to the municipality for the budget year of the salary, allowances and benefits of-
    - (i) each political office-bearer of the municipality;
    - (ii) councillors of the municipality; and
    - (iii) the municipal manager, the chief financial officer, each senior manager of

the municipality and any other official of the municipality at a remuneration package at least equal to that of a senior manager;

- (I) the proposed cost for the budget year to a municipal entity under the sole or shared control of the municipality of the salary, allowances and benefits of –
  - (i) each member of the entity's board of directors; and
- (ii) the chief executive officer and each senior manager of the entity; and (m) any other supporting documentation as may be prescribed.

Section 23 of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) stipulates as follows:

### Consultations on tabled budgets.

- (1) When the annual budget has been tabled, the municipal council must consider any views of-
  - (a) the local community; and
  - (b) the National Treasury, the relevant provincial treasury and any provincial or national organs of state or municipalities which made submissions on the budget.
- (2) After considering all budget submissions, the council must give the mayor an opportunity-
  - (a) to respond to the submissions; and
  - (b) if necessary, to revise the budget and table amendments for consideration by the council.

### Background

The Budget documents and IDP were tabled by the Mayor at the Council Meeting of 29 March 2016, where after it was advertised. Information and question sessions with regard to the IDP and the 2016/2017 budget were held with ward committees as well as the Business Chamber, but unfortunately no representative from the Business Chamber attended.

The IDP and the Budget have been discussed at the LGMTEC 3 meeting on 26 April 2016 and the Municipality responded on the Provincial Treasury Assessment. The assessment did indicate that the budget is responsive, credible and sustainable over the MTREF period.

The inputs received as part of the public participation process are included. The inputs were considered by the Budget Steering Committee (Mayoral Committee & Directors) on 05 May 2016.

Comments/objections were received from the following individuals / organisations:

### 1. PROVINCIAL TREASURY (LGMTEC ASSESSMENT)

2. PUBLIC

### **Comments**

A summary of the comments received and the response thereto are discussed below.

### 1) <u>LGMTEC</u>

### **Finding**

Below are only the main findings as it relates to the Budget and not that of the IDP.

### **Budget Responsiveness**

Langeberg Municipality has tabled a balanced budget with a strong focus on maintaining basic service delivery and creates an enabling environment for employment and poverty eradication through economic development.

The capital budget is demonstrating the Municipality's commitment towards investing in economic and environmental services and trading services (specifically water and sanitation) which are the areas that will optimise municipal own revenue and likely to create a conducive economic climate together with stable delivery of services.

In general, the budget of the Municipality is responsive to its current socio-economic reality over the 2016/17 MTREF as it addresses most of the key challenges that are facing the Municipality. However, the Municipality must ensure that it allocates funding to housing as it is facing backlogs.

The priorities afforded to electricity, waste management and water is in line with the 2015 National Medium Term Budget Policy Statement's call to invest in key sectors such as water, waste management and electricity.

### Credibility and sustainability of the Budget

The Langeberg 2016/17 MTREF budget was framed within the context of the ongoing economic and fiscal constraints, with further risks to the municipal fiscus. The current economic climate does not bode well for revenue and debt collection as continued slow economic growth means lower revenue.

From an expenditure perspective, the need for infrastructure investment to improve the ability to raise sufficient revenue to respond to the growing infrastructure challenges. Langeberg Municipality is encouraged to apply fiscal discipline and practice prudent financial management in order to ensure long term financial sustainability and resilience.

The overall cash flow planning of the Municipality does however contribute towards the sustainability of the budget, and in terms of cash flow planning, the budget is funded.

### Municipal Response

• The municipality made a presentation based on the findings and has taken it in account with the tabling of the budget for approval among other:

- The budget for waste management was revised.
- Audited figures of previous years were adjusted that it corresponds with the audited Annual Financial Statements of previous years.

#### 2) <u>Public</u>

Two inputs received from the public relates to electricity charges.

#### INPUT:

#### 1. Mr Oosthuizen

From: Ernie Oosthiuzen [mailto:ernieo@telkomsa.net] Sent: 25 April 2016 09:27 AM To: MM Subject: Comments - Budget Review 2016 / 2017 Att : The Municipal Manager.

Good day,

Electricity saving is a priority for the country.

Solar panels is a reality and the installation of panels will increase in future.

Currently the tariff structure of the Langeberg Municipality does not make provision for nett metering of electricity. No credit is given for surplus electricity generated by residents of the Municipality.

Request :

Include nett metering in the electricity tariff structure.

Kind regards, EG Oosthuizen 88 Bath street , Montagu.

#### 2. Mr Van Heerden

From: Ludwig van Heerden <vhscon@mweb.co.za> Date: 25 April 2016 08:27:58 GMT+2 To: "mm@langeberg.gov.za" <mm@langeberg.gov.za> Cc: Ludwig van Heerden <lvhsolar@gmail.com> Subject: Grid-tied connections

Dear Sir/Madam,

Regarding grid-tied connections.

I do not understand why the Langeberg Municipality have not yet started with dual metering for grid-tied connections.

This meter simply measure both the power used by the client and the power put back into the grid by the client.

(Currently is is not at all cost-effective for anybody to put more power into the grid therefore the systems should be designed to supply about 70 to 80% of the power used by the client.)

The client pays for the meter well for the installation of the meter as it is in Cape Town Metropole and the client also pay a fee of R35-00 per month for the meter to be read bytes he Municipality

Currently the kWatt/hour rate is about R1-72 per kWatt hour used.

If a client of yours install a 4,0kWatt solar powered grid-tied system with a Sunnyboy grid-tied inverter and generates more power than used then there is extra power send into the grid.

If you pay that client R0-50 per kWatt hour for the rotal amount of power put into the grid the Langeberg Municipality "sells" that power to the neighbour next door or any other user in the network for R1-72 per kWatt hour!

There is absolutely nothing to loose, but everything to win for both parties. The client does all the capital layout and the Langeberg Municipality is able to "sell" the extra power generated by the grid-tied system of the client for double the price to other users.

Therefore if you are able to allow dual meters for grid-tied systems more clients will install bigger grid-tied systems that will allow them to generate more power and Langeberg Municipality to "sell" power to other clients that the municipality get for free!

Langeberg Municipality could even consider to lower such a clients kWatt hour rate if he/she supply more power via a grid-tied solar power system over a longer period.

If you have any further queries, please do not hesitate to contact Ludwig van Heerden at 082 574 0005.

Regards Ludwig Van Heerden Solar Power CC vhscon@mweb.co.za www.vanheerdensolarpower.co.za Cell: 082 574 0005 Int: + 27 82 574 0005 Tel/fax: 023 614 2983 Int: +27 23 614 2983

#### **MUNICIPAL RESPONSE**

The municipality will investigate the requests for implementation in the future budget years to ascertain the revenue and cost implication, but currently the municipality does not have the necessary infrastructure to implement the requests.

### 3) AMENDMENTS TO TABLED BUDGET

### Sundry Tariffs

The following tariffs are adjusted downwards to reflect the below after consultation with the council on the budget on 11 April 2016:

2016/2017											
INFORMAL TRADERS	VAT excl	VAT incl									
HAWKERS AREAS											
Hawkers application fee	8.77	10.00									
Business application fee	21.93	25.00									
Plot per day	37.72	43.00									
Plot per month	185.96	212.00									

SWIMMING POOLS	VAT excl	VAT incl
Entrance fee per adult	17.54	20.00
Entrance fee per child	11.40	13.00

MUNICIPAL HALLS - 2016/2017												
						VAT INCLUDED						
	ASH	TON	BONNI	BONNIEVALE MONTA				ROBE	RTON		McGREGOR	
	TOWN HALL	BARNARD	CHRIS	HAPPY	HOFMEYR	CIVIC	TOWN HALL	CALLIE	NKQUBELA	CIVIC	TOWN HALL	
		& ZOLANI	VAN ZYL	VALLEY		HALL		DE WET		HALL		
DEPOSITO'S												
Large Hall (All functions)	910.00	268.00	910.00	910.00	268.00	910.00	910.00	910.00	268.00	910.00	910.00	

The following tariffs are included:

2016/2017										
TOWN PLANNING	VAT excl	VAT incl								
PLANNING APPLICATION FEES										
Applicaion for extended liquor trading days and hours	664.04	757.00								

### Service Tariffs

The following tariffs are included under Electricity:

# FEES: BULK CONSUMERS PERMANENTLY EXCEEDING THEIR NOTIFIED MAXIMUM DEMAND (NMD)

Excess Network Access Charge (E-NAC) after exceeding for more than two months = (Number of times the NMD is exceeded based on a rolling 12 months) x (the portion of the demand exceeding the NMD) x (Network Access Charge).

### Capital Budget

Based on the nature of the ward projects it will be shifted to the relevant departments. The below amendments are proposed on the Capital Budget:

Amendments on Capital Budget	2016/2017	Reason
Capital Expenditure		
Tabled 29 March 2016	51 971 010	
Amendments		
Construction of the Ashbury Library-Montagu	1 265 120	To spend resources optimally on needs identified.
Fencing for Robertson Cummunity Hall	-20 000	To spend resources optimally on needs identified.
Paving at the Montagu Community Hall	-30 000	To spend resources optimally on needs identified.
Fencing for the Barnard Hall	-50 000	To spend resources optimally on needs identified.
Upgrading of Road to Zolani Cemetery	160 000	To spend resources optimally on needs identified.
Alterations/Upgrading of Municipal Offices	300 000	To spend resources optimally on needs identified.
Public Facilities Ashton	-300 000	To spend resources optimally on needs identified.
Upgrade Gravel Roads	-2 000 000	To spend resources optimally on needs identified.
Installation/Upgrading of Bulk Services for Housing Projects	2 000 000	To spend resources optimally on needs identified.
Equipment Montagu Hall		To spend resources optimally on needs identified.
Capital Expenditure Budget for Approval	53 236 130	

### **Operating Budget**

No adjustments are made on the operating budget, but the budget will be monitored on a monthly basis and if there are any indications that the expected revenues will not be generated an adjustments budget will be recommended after the evaluation of the mid-year performance in 2016/2017.

#### The new budget and IDP documentation will reflect the mentioned adjustments \*.

#### **RECOMMENDATION**

- That the consolidated Operating budget of R 644 316 320, Capital budget of 53 236 130, and budgeted cash flows, as set out in the Municipal Budget (attach as Annexure 1) be adopted and approved by Council and that it constitute the Budget of the Council for 2016/2017 financial year as well as medium term (indicative) budgets for the 2017/2018 and 2018/2019 financial years
- 2. That the Integrated Development Plan and any amendments thereto, be approved.
- 3. That the tariffs for property rates be approved.
- 4. That the tariffs for water, electricity and other municipal services be approved.
- 5. That all other matters prescribed in sections 17(1)(a-e); 17(2) and 17(3)(a-m) of the Municipal Finance Management Act that are included or accompany the budget document be approved.
- 6. That the Tariff, Rates, Cash Management & Investment, Credit Control & Debt Collection, Virement, Supply Chain Management, Asset Management, Budget and Funding and Reserves Policy be approved.
- 7. That the measurable performance objectives for 2016/2017 for operating revenue by source and by vote be approved.
- 8. That MFMA Circular No.82 on Cost Containment Measures be adopted in principle with the approval of the budget.

#### <u>Hierdie item het voor 'n Statutêre Vergadering van die Raad gedien op 16 Mei 2016</u> <u>This item served before a Statutory Meeting of Council on 16 May 2016</u> <u>Eenparig Besluit / Unanimously Resolved</u>

- That the consolidated Operating budget of R 644 316 320, Capital budget of 53 236 130, and budgeted cash flows, as set out in the Municipal Budget (attached as Annexure 1) be adopted and approved by Council and that it constitutes the Budget of the Council for 2016/2017 financial year as well as medium term (indicative) budgets for the 2017/2018 and 2018/2019 financial years
- 2. That the Integrated Development Plan and any amendments thereto, be approved.
- 3. That the tariffs for property rates be approved.
- 4. That the tariffs for water, electricity and other municipal services be approved.
- 5. That all other matters prescribed in sections 17(1)(a-e); 17(2) and 17(3)(a-m) of the Municipal Finance Management Act that are included or accompany the budget document be approved.
- 6. That the Tariff, Rates, Cash Management & Investment, Credit Control & Debt Collection, Virement, Supply Chain Management, Asset Management, Budget and Funding and Reserves Policy be approved.
- 7. That the measurable performance objectives for 2016/2017 for operating revenue by source and by vote be approved.
- 8. That MFMA Circular No.82 on Cost Containment Measures be noted in principle with the approval of the budget, but that this Municipality will adopt the most cost effective measures for Langeberg Municipality.
- 9. That the tariff for the deposit for McGregor Hall also be reduced to R268
- 10. That a fixed rate for the hiring of halls instead of an hourly tariff will be considered after a full investigation on the cost implication for the 2017/2018 budget cycle
- 11. That for the 2017/2018 budget process, the high cost of graves be investigated , with possible recommendation that assistance be provided to Indigent cases

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL1	Municipal Manager	Good governance	Conduct two (2) formal evaluations of directors in terms of their signed agreements	No of formal evaluations completed	All	Municipal Manager	2	Accumulative	1	0	1	0
TL2	Municipal Manager	Good governance	Oversee the compilation of he IDP and the submission to Council for approval by end of May 2016	IDP submitted to Council	All	Municipal Manager	1	Carry Over	0	0	0	1
TL3	Municipal Manager	Good governance	Oversee the compilation of the annual budget and the submission to Council for approval by end of May 2016	Budget submitted to council for approval	All	Municipal Manager	1	Carry Over	0	0	0	1
TL4	Municipal Manager	Good governance	Oversee the submission of monthly reports in terms of Sect 71 of the MFMA before the 10th of the following month	No of Sect 71 reports submitted	All	Municipal Manager	12	Accumulative	3	3	3	3
TL5	Municipal Manager	Good governance	Oversee the submission of the Mid-Year Performance Report in terms of Sect 72 of the MFMA by end of January	Mid-Year report submitted to Council	All	Municipal Manager	1	Carry Over	0	0	1	0
TL6	Municipal Manager	Good governance	Oversee the submission of the Annual and Oversight Report to Council by March 2016	Annual report and Oversight Report submitted to Council	All	Municipal Manager	1	Carry Over	0	0	1	0

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	KPI	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL7	Municipal Manager	Good governance	Submit the Top Layer SDBIP to the Mayor for approval within 14 days after the annual budget has been approved	Top Layer SDBIP submitted to the Mayor	All	Municipal Manager	1	Carry Over	0	0	0	1
TL8	Municipal Manager	Good governance	Develop an Audit Action Plan by end of January 2016	Management Action Plan developed and updated	All	Municipal Manager	1	Carry Over	0	0	1	0
TL9	Municipal Manager	Sound Financial Management	% of Capital Budget Spent on capital projects as identified in the SDBIP	95% of Capital Budget spent excl orders	All	Municipal Manager	95%	Carry Over	10%	20%	50%	95%
TL10	Strategic & Social Development	Social and Community Development	Create job opportunities through Implementing an expanded public works programme	Number of temporary job opportunities created	All	Director: Strategy & Social Development	400	Accumulative	100	100	100	100
TL11	Strategic & Social Development	Promote public safety	Review and submit the Disaster Management Plan for assessment by the District by end May annually	Plan reviewed	All	Director: Strategy & Social Development	1	Carry Over	0	0	0	1
TL12	Strategic & Social Development	Institutional Development and Corporate governance	Spend the total amount budgeted for the Upgrade of the ICT Infrastructure by June 2016	Total amount budgeted for the upgrade of the ICT Infrastructure spent	All	Director: Strategy & Social Development	100%	Carry Over	0%	0%	0%	100%
TL13	Strategic & Social Development	Institutional Development and Corporate governance	Spend the total amount budgeted for the purchasing of general ICT equipment by June 2016	% of budget spent on the purchasing of ICT equipment	All	Senior Network Administrator	100%	Carry Over	10%	20%	50%	100%

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	KPI	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL14	Strategic & Social Development	Institutional Development and Corporate governance	Acquisition of 3 ton truck by June 2016	2 x 3 ton trucks purchased	All	Director: Strategy & Social Development	2	Accumulative	0	1	1	0
TL15	Strategic & Social Development	Social and Community Development	Facilitate Ward Committee projects	Number of ward committee projects facilitated	All	Director: Strategy & Social Development	12	Accumulative	3	3	3	3
TL16	Strategic & Social Development	Institutional Development and Corporate governance	Spend the total amount budgeted for the purchase of equipment by June 2016	100% of the Capital budget for Equipment spent	All	Director: Strategy & Social Development	100%	Carry Over	10%	20%	50%	100%
TL17	Corporate Services	Institutional Development and Corporate governance	% of the municipal budget spent on implementing its WSP by June 2016	100 % of the municipal budget spent on implementing its WSP by June 2016	All	Director: Corporate Services	95%	Carry Over	10%	20%	50%	95%
TL18	Corporate Services	Institutional Development and Corporate governance	Number of people from the EE target groups employed in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management	All	Director: Corporate Services	1	Accumulative	0	0	0	1
TL19	Corporate Services	Institutional Development and Corporate governance	Report monthly to the Municipal Manager on all property contracts	Monthly reports on the property contracts submitted to the Municipal Manager	All	Director: Corporate Services	12	Accumulative	3	3	3	3
TL20	Corporate Services	Social and Community Development	Conduct monthly ward committee meetings to ensure a functional ward committee system	Number of monthly ward committee meetings	All	Director: Corporate Services	120	Accumulative	36	24	24	36

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL21	Corporate Services	Social and Community Development	Build a new Library: Ashbury (Montagu) by 30 June 2016	New library built by 30 June 2016	7; 12	Director: Corporate Services	1	Carry Over	0	0	0	1
TL22	Corporate Services	Institutional Development and Corporate governance	Spend the total amount budgeted for upgrading and alternating the municipal offices	100% of the budgeted amount spent (R300 000)	All	Manager: Administrative Support	100%	Carry Over	25%	50%	75%	100%
TL23	Corporate Services	Institutional Development and Corporate governance	Spend the total amount budgeted for the purchase of office equipment	100% of the budgeted amount spent (R300 000)	All	Manager: Administrative Support	100%	Carry Over	25%	50%	75%	100%
TL24	Engineering Services	Provision of a clean environment	Report quarterly on compliance with the National Waste Management Strategy	Number of reports submitted	All	Director: Engineering Services	1	Carry Over	0	0	0	1
TL25	Engineering Services	Provision of a clean environment	Increase tonnage of domestic waste recycled	Tonnage of domestic waste recycled	All	Director: Engineering Services	900	Accumulative	225	225	225	225
TL26	Engineering Services	Energy efficiency for sustainable future	Limit unaccounted electricity to 7%	% of electricity unaccounted for	All	Director: Engineering Services	7.50%	Reverse Stand- Alone	7.50%	7.50%	7.50%	7.50%
TL28	Engineering Services	Sustainable civil engineering infrastructure services	Microbiological quality of water comply with SANS standards	% of water quality	All	Director: Engineering Services	90%	Last Value	90%	90%	90%	90%
TL29	Engineering Services	Sustainable civil engineering infrastructure services	Limit unaccounted water to 18%	% of water unaccounted for	All	Director: Engineering Services	18%	Reverse Stand- Alone	18%	18%	18%	18%

		Strategic				Ť.	Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL30	Engineering Services	Sustainable civil engineering infrastructure services	Quality of effluent in terms of SANS standards	% quality	All	Director: Engineering Services	80%	Last Value	80%	80%	80%	80%
TL32	Engineering Services	Sustainable integrated human settlement	Spend 100% of budget on the installation of services : Uitsig	% of Budget Spent on the installation of services - Uitsig (R1 000 000)	All	Director: Engineering Services	100%	Carry Over	0%	25%	50%	100%
TL33	Engineering Services	Good governance	Report monthly on the implementation according to the reporting requirements on MIG funds spending	12 Reports submitted according MIG requirements on implementation and spending of MIG funds.	All	Manager: PMU	12	Accumulative	3	3	3	3
TL34	Engineering Services	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for Sewerage Capital Projects	% of Sewerage Capital Budget Spent	All	Manager: Civil Engineering Services	100%	Carry Over	10%	20%	50%	100%
TL35	Engineering Services	Provision of a safe and efficient road network	Spend the total amount budgeted for the maintenance / rehabilitation /upgrading of existing roads	% of Budget spent on the maintenance / rehabilitation /upgrading of existing roads	All	Manager: Civil Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL36	Engineering Services	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for Water Capital Projects	% of Water Capital Budget Spent	All	Manager: Civil Engineering Services	100%	Carry Over	10%	20%	50%	100%
TL37	Engineering Services	Provision of a clean environment	Spend the total amount budgeted for Solid Waste Capital Projects	% of Cleansing Capital Budget Spent	All	Manager: Solid Waste Management	100%	Carry Over	10%	20%	50%	100%

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL38	Engineering Services	Energy efficiency for sustainable future	Spend the total amount budgeted for Electrical Engineering Capital Projects	% of Electrical Engineering Capital Budget spent	All	Manager: Electrical Engineering Services	100%	Carry Over	10%	20%	50%	100%
TL39	Engineering Services	Sustainable integrated human settlement	Spend the total amount budgeted for Housing Capital Projects	% of Housing Capital Budget Spent	All	Manager: Housing Administration	100%	Carry Over	10%	20%	50%	100%
TL40	Engineering Services	Sustainable civil engineering infrastructure services	Purchase Sewerage Tanker by 30 June 2016	1 new sewerage tanker purchased	All	Director: Engineering Services	1	Carry Over	0	0	0	1
TL42	Engineering Services	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for the upgrade of the storm water system Bonnievale Phase 1	% of budget spent for the upgrade of the storm water system in Bonnievale Phase 1 (R3 230 000)	4; 8	Director: Engineering Services	100%	Carry Over	10%	20%	50%	100%
TL43	Engineering Services	Provision of a safe and efficient road network	Reconstruct 3 bridges by June 2016	% of the Budget spent	All	Director: Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL44	Engineering Services	Sustainable civil engineering infrastructure services	Fence the water and sewerage installations by June 2016	Water and sewerage installations fenced	All	Director: Engineering Services	1	Carry Over	0	0	0	1
TL45	Engineering Services	Sustainable civil engineering infrastructure services	Spend the total amount budgeted for the supply bulk water to Nkqubela by June 2016	% of budget spent for the supply of bulk water to Nkqubela (R2 368430)	2	Director: Engineering Services	100%	Carry Over	10%	20%	50%	100%
TL46	Engineering Services	Energy efficiency for sustainable future	Construct a new Transfer Station Ashton by June 2016	New transfer station in Ashton constructed by June 2016	9; 11	Director: Engineering Services	1	Carry Over	0	0	0	1

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL48	Engineering Services	Sustainable integrated human settlement	Spend the total amount budgeted for the installation of basic services for Robertson TRA by June 2016	100% of budget spent for the installation of basic services for Robertson TRA	1; 2; 3	Manager: Housing	100%	Carry Over	10%	20%	50%	100%
TL49	Engineering Services	Energy efficiency for sustainable future	Spend the total amount budgeted for new connections by June 2016	100% of budget spent for new connections	All	Director: Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL50	Engineering Services	Energy efficiency for sustainable future	Spend the total amount budgeted for the replacement of prepaid and bulk supply meters to reduce energy losses by June 2016	100% of budget spent for the replacement of prepaid and bulk supply meters replaced (R400 000)	All	Director: Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL51	Engineering Services	Energy efficiency for sustainable future	Spend the total amount budgeted for the replacement and repairs: street lights by June 2016	100% of budget spent on the replacement and repairs of street lights (R1 500 000)	All	Director: Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL52	Engineering Services	Energy efficiency for sustainable future	Spend the total amount budgeted for the replacement and repairs on the network by June 2016	% of budget spent on the replacement and repairs on the network	All	Director: Engineering Services	100%	Carry Over	0%	0%	0%	100%
TL53	Engineering Services	Energy efficiency for sustainable future	Purchase metering testing equipment June 2016	Metering testing equipment purchased	All	Director: Engineering Services	1	Carry Over	0	0	0	1

		Strategic					Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	KPI	Unit of Measurement	Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL54	Financial Services	Sound Financial Management	Maintain the asset register in terms of GRAP	Quarterly reports submitted to CFO on the progress / maintenance of the asset register	All	Director: Finance	3	Accumulative	0	1	1	1
TL55	Financial Services	Good governance	Maintain a clean audit opinion	Clean Audit Opinion	All	Director: Finance	1	Carry Over	0	1	0	0
TL56	Financial Services	Good governance	Resolve all audit issues	% of audit queries for which an action plan was submitted	All	Director: Finance	100%	Carry Over	100%	100%	100%	100%
TL57	Financial Services	Social and Community Development	Provide free basic water to indigent households as defined in the municipality's credit control and debt collection policy	Number of indigent households receiving free basic water	All	Manager: Revenue Services	6,000	Last Value	6,500	6,400	6,300	6,000
TL58	Financial Services	Social and Community Development	Provide free basic sanitation to indigent households as defined in the municipality's credit control and debt collection policy	Number of indigent households receiving free basic sanitation	All	Manager: Revenue Services	6,000	Last Value	6,500	6,400	6,300	6,000
TL59	Financial Services	Social and Community Development	Provide free basic electricity to indigent households as defined in the municipality's credit control and debt collection policy	Number of indigent households receiving free basic electricity	All	Manager: Revenue Services	6,000	Last Value	6,500	6,400	6,300	6,000

	Directorate	Strategic Objective	КРІ	Unit of Measurement	Wards	KPI Owner	Annual Target	KPI Calculation Type	Sep-15	Dec-15	Mar-16	Jun-16
Ref									Target	Target	Target	Target
TL60	Financial Services	Social and Community Development	Provide free basic refuse removal to indigent households as defined in the municipality's credit control and debt collection policy	Number of indigent households receiving free basic refuse removal	All	Manager: Revenue Services	6,000	Last Value	6,500	6,400	6,300	6,000
TL61	Financial Services	Sustainable civil engineering infrastructure services	Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2016	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2016	All	Director: Finance	14,800	Last Value	14,600	14,700	14,750	14,800
TL62	Financial Services	Sustainable civil engineering infrastructure services	Number of formal residential properties connected to the municipal waste water sanitation/ sewerage network for sewerage service, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage as at 30 June 2016	Number of residential properties which are billed for sanitation/sewerage at 30 June 2016	All	Director: Finance	14,950	Last Value	14,930	14,935	14,940	14,950

	Directorate	Strategic Objective	КРІ				Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref				Unit of Measurement	ent Wards	KPI Owner	Target	Calculation Type	Target	Target	Target	Target
TL63	Financial Services	Energy efficiency for sustainable future	Number of formal residential properties connected to the municipal electrical infrastructure network and which are billed for water or have pre-paid meters as (excluding Eskom areas) at 30 June 2016	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Eskom areas) at 30 June 2016	All	Director: Finance	17,500	Last Value	17,100	17,200	17,300	17,500
TL64	Financial Services	Sustainable civil engineering infrastructure services	Number of formal residential properties for which refuse removal is removed once per week and which are billed for refuse removal as at 30 June 2016	Number of residential properties which are billed for refuse removal at 30 June 2016	All	Director: Finance	17,500	Last Value	17,100	17,200	17,300	17,500
TL69	Financial Services	Sound Financial Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Cost coverage (Available cash+ investments)/ Monthly fixed operating expenditure	A 11	Director: Finance	2.2	Last Value	0	0	0	2.2
TL70	Financial Services	Sound Financial Management	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Debt coverage (Total operating revenue- operating grants received)/debt service payments due within the year)	All	Director: Finance	60	Last Value	0	0	0	60

		Strategic				Vards KPI Owner Annual Calculation Target Type	Annual	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards		Target	Target	Target	Target		
TL71	Financial Services	Sound Financial Management	Financial viability measured in terms of the outstanding service debtors	Service debtors to revenue – (Total outstanding service debtors/ revenue received for services)	All	Director: Finance	12	Reverse Last Value	0	0	0	12
TL72	Financial Services	Sound Financial Management	Achievement of a debtors payment percentage of at least 100%	Payment %	All	Director: Finance	100%	Last Value	75%	90%	95%	100%
TL73	Engineering Services	Sustainable integrated human settlement	100% Spent of the total roll-over capital amount budgeted for the upgrade of the McGregor Sport Facilities by 30 June 2016	% of roll-over capital amount budgeted spent by 30 June 2016	5	Director: Engineering Services	0%	Carry Over	0%	0%	0%	100%
TL74	Engineering Services	Sustainable civil engineering infrastructure services	100% spent of the total roll-over capital amount budgeted for the new Sewer Pump Station in Main Road by 30 June 2016	% of roll-over capital amount budgeted spent by 30 June 2016	4; 8	Director: Engineering Services	0%	Carry Over	0%	0%	0%	100%
TL75	Engineering Services	Sustainable civil engineering infrastructure services	Purchase of Jet Vac machine by 31 March 2016	Jet Vac machine purchased	All	Director: Engineering Services	0	Carry Over	0	0	1	0
TL76	Engineering Services	Sustainable civil engineering infrastructure services	Purchase of a new high pressure jetting SPUIT by 31 March 2016	New high pressure jetting SPUIT purchased	All	Director: Engineering Services	0	Carry Over	0	0	1	0

		Strategic				rds KPI Owner	Annual Target	KPI	Sep-15	Dec-15	Mar-16	Jun-16
Ref	Directorate	Objective	КРІ	Unit of Measurement	Wards			Calculation Type	Target	Target	Target	Target
TL77	Corporate Services	Sustainable civil engineering infrastructure services	100% Spent of total roll- over capital amount budgeted for bakkies by 30 June 2016	% of roll-over capital amount budgeted spent by 30 June 2016	All	Director: Corporate Services	0%	Carry Over	0%	0%	0%	100%
TL78	Strategic & Social Development	Social and Community Development	Purchasing of Nissan UD35A Truck	% of roll-over capital amount budgeted spent by 30 June 2016	All	Manager: Parks & Amenities	0%	Carry Over	0%	0%	0%	100%
TL80	Engineering Services	Sustainable civil engineering infrastructure services	Construct the waste water treatment works in Montagu	% of budget spent	7; 12	Director: Engineering Services	0%	Carry Over	0%	0%	0%	100%