

**EXPENDITURE OF THE 2016/2017 BUDGET MEASURED BY THE TOP LEVEL SDBIP FOR THE FIRST QUARTER (5/1/3) (DIRECTOR: STRATEGY AND SOCIAL DEVELOPMENT)**

**Purpose of report**

To submit a report to Council regarding the expenditure on the 2016/ 2017 budget for the first quarter as measured by the approved Top level SDBIP

**Background**

Section 52 (d) of the Municipal Finance Management Act, 56 of 2003, requires that a Mayor must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

This report informs Council on a quarterly basis of the expenditure and performance in the Budget.

**Comments:**

The relevant documentation **will be supplied separately.**

**Recommendation/ Aanbeveling**

That Council notes the contents of the report

*Dat die Raad kennis neem van die inhoud van die verslag*

**Hierdie item het voor 'n Statutêre Vergadering van die Raad gedien op 25 Oktober 2016**

**This item served before a Statutory Meeting of Council on 25 October 2016**

**Eenparig Besluit / Unanimously Resolved**

1. That Council notes the contents of the report

*Dat die Raad kennis neem van die inhoud van die verslag.*

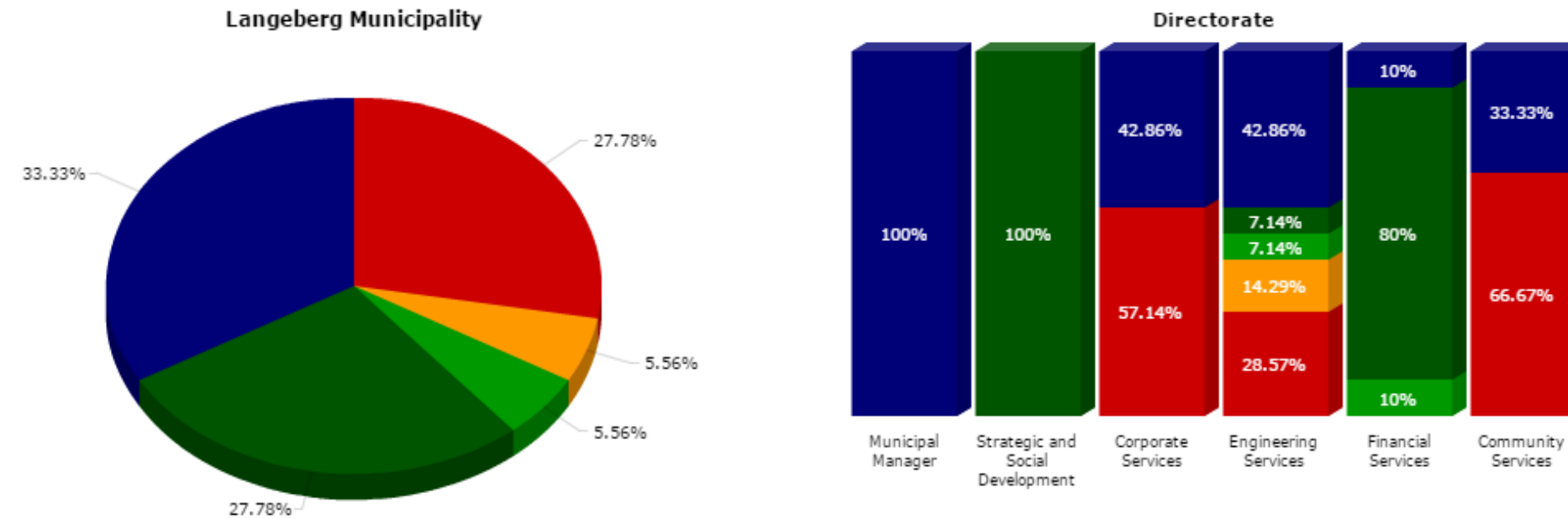
2. That the Director Financial Services in future reports include explanations of the areas marked in red.

*Dat die Direkteur Finansiële Dienste in toekomstige verslae verduidelikings sal insluit van die gedeeltes wat in rooi gemerk is.*

# LANGEBERG MUNICIPALITY

## SDBIP 2016-2017: TOP LAYER SDBIP REPORT

### 1<sup>ST</sup> QUARTER (JULY 2016 – SEPTEMBER 2016)



|                        | Langeberg Municipality     | Directorate              |                                  |                           |                           |                         |                           |
|------------------------|----------------------------|--------------------------|----------------------------------|---------------------------|---------------------------|-------------------------|---------------------------|
|                        |                            | Municipal Manager        | Strategic and Social Development | Corporate Services        | Engineering Services      | Financial Services      | Community Services        |
| KPI Not Met            | <a href="#">10 (27.8%)</a> | -                        | -                                | <a href="#">4 (57.1%)</a> | <a href="#">4 (28.6%)</a> | -                       | <a href="#">2 (66.7%)</a> |
| KPI Almost Met         | <a href="#">2 (5.6%)</a>   | -                        | -                                | -                         | <a href="#">2 (14.3%)</a> | -                       | -                         |
| KPI Met                | <a href="#">2 (5.6%)</a>   | -                        | -                                | -                         | <a href="#">1 (7.1%)</a>  | <a href="#">1 (10%)</a> | -                         |
| KPI Well Met           | <a href="#">10 (27.8%)</a> | -                        | <a href="#">1 (100%)</a>         | -                         | <a href="#">1 (7.1%)</a>  | <a href="#">8 (80%)</a> | -                         |
| KPI Extremely Well Met | <a href="#">12 (33.3%)</a> | <a href="#">1 (100%)</a> | -                                | <a href="#">3 (42.9%)</a> | <a href="#">6 (42.9%)</a> | <a href="#">1 (10%)</a> | <a href="#">1 (33.3%)</a> |
| <b>Total:</b>          | <b>36</b>                  | <b>1</b>                 | <b>1</b>                         | <b>7</b>                  | <b>14</b>                 | <b>10</b>               | <b>3</b>                  |

MUNICIPAL MANAGER

| Ref  | KPI  | Unit of Measurement   | KPI Owner         | Annual Target | KPI Calculation Type | Sep-16 |        |     |   |                     |
|------|--|---|-------------------|---------------|----------------------|--------|--------|-----|---|---------------------|
|      |  |   |                   |               |                      | Target | Actual | R   | Comments  | Corrective Measures |
| TL10 | Appointments in 3 highest levels of management that comply with the Employment Equity Plan   | Number of appointments made in 3 highest levels of management | Municipal Manager | 4             | Accumulative         | 0      | 0      | N/A |   |                     |
| TL15 | The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2017 (Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects)X100 | % of capital budget spent                                     | Municipal Manager | 90%           | Last Value           | 10%    | 17.90% | B   | 17.90 % actual expenditure by the end of the first quarter (July-Sep) of the 2016-2017 financial year. This excludes orders<br><br>(Outstanding orders =21.68 % ) |                     |
| TL22 | Conduct two (2) formal evaluations of directors in terms of their signed agreements  | Number of formal evaluations completed                        | Municipal Manager | 2             | Accumulative         | 0      | 0      | N/A |   |                     |
| TL23 | Develop Risk Based Audit Plan and submit to MM and Audit Committee by 30 June 2017   | Risk Based Audit Plan submitted to MM and Audit Committee     | Municipal Manager | 1             | Carry Over           | 0      | 0      | N/A |   |                     |
| TL32 | Develop Audit Action Plan by 31 January 2017 from the final management report issued by the AG   | Audit Action Plan developed                                   | Municipal Manager | 1             | Carry Over           | 0      | 0      | N/A |   |                     |

| Summary of Results |                        |   |
|--------------------|------------------------|---|
|                    | KPI Not Yet Measured   | 4 |
|                    | KPI Not Met            | 0 |
|                    | KPI Almost Met         | 0 |
|                    | KPI Met                | 0 |
|                    | KPI Well Met           | 0 |
|                    | KPI Extremely Well Met | 1 |
| Total KPIs         |                        | 5 |

STRATEGY AND SOCIAL DEVELOPMENT

| Ref  | KPI   | Unit of Measurement   | KPI Owner                               | Annual Target | KPI Calculation Type | Sep-16 |        |     |   |                     |
|------|---|---|---|---------------|----------------------|--------|--------|-----|---|---------------------|
|      |   |   |   |               |                      | Target | Actual | R   | Comments  | Corrective Measures |
| TL9  | Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2017                                       | Number of Job opportunities created through the Expanded Public Works Programme (EPWP)          | Director: Strategy & Social Development | 400           | Accumulative         | 100    | 145    | G2  | 145 job opportunities created for the 1 <sup>st</sup> quarter of the 2016-2017 financial year |                     |
| TL16 | 90% spent of the total amount budgeted for ICT capital projects by June 2017 (Actual expenditure / by approved budget allocation) | % of budget spent   | Director: Strategy & Social Development | 90%           | Last Value           | 0%     | 0%     | N/A |   |                     |
| TL17 | Submit the final IDP to Council by 31 May 2017  | Final IDP submitted to Council  | Director: Strategy & Social Development | 1             | Carry Over           | 0      | 0      | N/A |   |                     |
| TL18 | Submit the Mid-Year Performance Report in terms of Sect 72 of the MFMA to Council by 31 January 2017                              | Number of reports submitted to Council  | Director: Strategy & Social Development | 1             | Carry Over           | 0      | 0      | N/A |   |                     |
| TL19 | Submit the Annual Report to Council by 31 January 2017  | Number of reports submitted to Council  | Director: Strategy & Social Development | 1             | Carry Over           | 0      | 0      | N/A |   |                     |
| TL20 | Submit the Oversight Report to Council by 31 March 2017   | Number of reports submitted to Council  | Director: Strategy & Social Development | 1             | Carry Over           | 0      | 0      | N/A |   |                     |
| TL21 | Submit the Top Layer SDBIP to the Mayor for approval within 14 days after the annual budget has been approved                     | Top Layer SDBIP submitted to the Mayor within 14 days after the annual budget has been approved | Director: Strategy & Social Development | 1             | Carry Over           | 0      | 0      | N/A |   |                     |

| Summary of Results |                        |   |
|--------------------|------------------------|---|
|                    | KPI Not Yet Measured   | 6 |
|                    | KPI Not Met            | 0 |
|                    | KPI Almost Met         | 0 |
|                    | KPI Met                | 0 |
|                    | KPI Well Met           | 1 |
|                    | KPI Extremely Well Met | 0 |
| Total KPIs         |                        | 7 |

CORPORATE SERVICES

| Ref  | KPI   | Unit of Measurement   | KPI Owner                    | Annual Target | KPI Calculation Type | Sep-16 |        |   |  |  |
|------|---|---|------------------------------|---------------|----------------------|--------|--------|---|--|--|
|      |   |   |                              |               |                      | Target | Actual | R | Comments   | Corrective Measures  |
| TL11 | Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan measured as at 30 June 2017 ((Total Actual Training Expenditure/ Total personnel Budget)x100)) | % of municipality's personnel budget actually spent on implementing its workplace skills plan | Director: Corporate Services | 1%            | Last Value           | 0%     | 50.73% | B | 50.73 actually spent and 25.60% committed  |  |
| TL24 | Facilitate the quarterly meeting of ward committees   | Number of quarterly ward committee meetings held  | Director: Corporate Services | 48            | Accumulative         | 12     | 0      | R | Ward committees are not yet established  | As soon as ward committees are established, meetings will take place |
| TL25 | 90% spent of the total amount budgeted for the upgrading and alteration of the municipal offices by 30 June 2017 (Actual expenditure / by approved budget allocation)                                 | % of budget spent   | Director: Corporate Services | 90%           | Last Value           | 10%    | 17%    | B | 17% spent of actual budget on the upgrading and alteration of municipal offices by the first quarter (July-Sept) of the 2016-2017 financial year. This excludes orders |  |
| TL26 | 90% spent of the total amount budgeted for the purchase of office equipment by 30 June 2017 (Actual expenditure / by approved budget allocation)  | % of budget spent   | Director: Corporate Services | 90%           | Last Value           | 10%    | 55%    | B | 55% spent of actual budget for purchasing of office equipment by the first quarter (July-Sept) of the 2016-2017 financial year. This excludes orders.                  |  |
| TL27 | 90% spent of the total amount budgeted for vehicles by 30 June 2017   | % of budget spent   | Director: Corporate Services | 90%           | Last Value           | 10%    | 0%     | R | No spending on the budget for vehicles. Tender documents has been finalized and tender will be advertised in September or October 2016                                 | Once tender has been awarded , spending will increase                |
| TL28 | 90% spent of the total amount budgeted for the upgrade of the driver's license testing yard in Ashton by 30 June 2017   | % of budget spent   | Director: Corporate Services | 90%           | Last Value           | 10%    | 0%     | R | No spending yet on the budget for the upgrade of the driver's licence testing yard in Ashton   | All funds will be spent by 30 June 2017                              |
| TL29 | 90% spent of the total amount budgeted for the upgrading of the Traffic Offices by 30 June 2017   | % of budget spent   | Director: Corporate Services | 90%           | Last Value           | 10%    | 0%     | R | No spending yet on the budget for the upgrading of the Traffic Offices   | All funds will be spent by 30 June 2017                              |

| Summary of Results |                        |   |
|--------------------|------------------------|---|
| <div></div>        | KPI Not Yet Measured   | 0 |
| <div></div>        | KPI Not Met            | 4 |
| <div></div>        | KPI Almost Met         | 0 |
| <div></div>        | KPI Met                | 0 |
| <div></div>        | KPI Well Met           | 0 |
| <div></div>        | KPI Extremely Well Met | 3 |
| Total KPIs         |                        | 7 |

# ENGINEERING SERVICES

| Ref  | KPI  | Unit of Measurement                       | KPI Owner                      | Annual Target | KPI Calculation Type | Sep-16 |        |    |   |  |
|------|--|---|--------------------------------|---------------|----------------------|--------|--------|----|---|--|
|      |  |   |                                |               |                      | Target | Actual | R  | Comments  | Corrective Measures  |
| TL40 | Recycle 900 tons of domestic waste by 30 June 2017   | Number of tons of domestic waste recycled | Director: Engineering Services | 900           | Accumulative         | 225    | 434.69 | B  | 434.69 Ton for the first quarter (July-Sept) of the 2016-2017 financial year  |  |
| TL41 | Limit unaccounted electricity to less than 7.5% as at 30 June 2017 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) × 100} | % unaccounted electricity                 | Director: Engineering Services | 7.50%         | Reverse Last Value   | 7.50%  | 6.06%  | B  | The total electricity losses for September were 6.06%. Less than the target of 7.5%.  |  |
| TL42 | 95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS21 indicators/Number of water samples tested)x100}   | % of water samples compliant              | Director: Engineering Services | 95%           | Last Value           | 95%    | 100%   | G2 | copy of results   |  |
| TL43 | Limit unaccounted water to less than 18% as at 30 June 2017 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified × 100}                             | % unaccounted water                       | Director: Engineering Services | 18%           | Reverse Last Value   | 18%    | 10.05% | B  | Unaccounted water limited to 10.05  |  |
| TL44 | 80% of effluent samples comply with permit values {(Number of effluent samples that comply with permit values/Number of effluent samples tested)x100}  | % of effluent samples compliant           | Director: Engineering Services | 80%           | Last Value           | 80%    | 60%    | O  | results from AL Abbot   | At the moment Montagu WWtW is operating on an incoming load greater than it is design for. This result in limitations on the optimisation of its operational control and process controlling resulting in water quality failures. After upgrading, which is currently in process, the new infrastructure will allow the process controller to manage the incoming load and control the processes optimally therefor improving water quality. |
| TL45 | Report monthly on the implementation according to the reporting requirements on MIG funds spending during the 2016/17 financial year   | Number of reports submitted               | Director: Engineering Services | 12            | Accumulative         | 3      | 3      | G  | MIG Monthly report submitted  |  |
| TL46 | 90% spent of the total amount budgeted for the supply of bulk water to Nkqubela by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}   | % of budget spent                         | Director: Engineering Services | 90%           | Carry Over           | 10%    | 0%     | R  | No spending on the budget for the supply of bulk water to Nkqubela by the end of the first quarter (July-Sept) for the financial year 2016-2017                 | No spending yet. Spending will increase.   |
| TL47 | Replace 150 pre-paid meters to reduce energy losses by 30 June 2017  | Number of pre-paid meters replaced        | Director: Engineering Services | 150           | Carry Over           | 50     | 112    | B  | 112 pre-paid meters were replaced.  |  |
| TL48 | 90% spent of the total amount budgeted for the replacement and repair of street lights by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}  | % of budget spent                         | Director: Engineering Services | 90%           | Last Value           | 10%    | 8%     | O  | 8% spent of actual budget on the replacement and repair of street lights by the first quarter (July-Sept) of the 2016-2017 financial year. This excludes orders | Spending will increase   |

|      |   |   |                                |     |              |     |     |     |   |   |
|------|---|---|--------------------------------|-----|--------------|-----|-----|-----|---|---|
| TL49 | 90% spent of the total amount budgeted for the replacement and repair on the electricity network by June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}                                      | % of budget spent                             | Director: Engineering Services | 90% | Carry Over   | 10% | 16% | B   | 16% spent of actual budget on the replacement and repairs on the electricity network by the first quarter (July-Sept) of the 2016-2017 financial year. This excludes orders |   |
| TL50 | Implement 9 Ward Committee projects by 30 June 2017   | Number of ward committee projects implemented | Director: Engineering Services | 9   | Accumulative | 0   | 0   | N/A |   |   |
| TL51 | 90% spent of the total amount budgeted for new connections by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}   | % of budget spent                             | Director: Engineering Services | 90% | Carry Over   | 10% | 13% | B   | 13% of the total budget was spent on new budget connections for the first quarter (July-Sept) of the 2016-2017 financial year. This excludes orders                         |   |
| TL52 | Upgrade 1.5 km's of gravel to paved streets by 30 June 2017   | Km's upgraded from gravel to paved            | Director: Engineering Services | 1.5 | Carry Over   | 0   | 0   | N/A |   |   |
| TL53 | Replace 600m main sewer pump line in Ashton by 30 June 2017   | Number of meters of sewer pump line replaced  | Director: Engineering Services | 600 | Carry Over   | 0   | 0   | N/A |   |   |
| TL54 | Purchase of new skip truck by 31 December 2016  | Skip truck purchased                          | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL55 | Purchase 800 wheelie bins by 31 December 2016   | Number of wheelie bins purchased              | Director: Engineering Services | 800 | Accumulative | 0   | 0   | N/A |   |   |
| TL56 | Complete the public ablution facility in Ashton by 31 March 2017  | Facility completed                            | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL57 | Complete the construction of the new-drop off facility in Bonnievale by 30 June 2017  | Facility completed                            | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL58 | Complete the upgrade of the Waste Water Treatment Works in Montagu by 30 June 2017  | Upgrade completed                             | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL59 | 90% spent of the total amount budgeted to repair leaks at the George Brink Reservoir by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}   | % of budget spent                             | Director: Engineering Services | 90% | Last Value   | 10% | 0%  | R   | No spending on the budget to repair leaks at the George Brink Reservoir for the first quarter (July-Sept) of the 2016-2017 financial year.                                  | Spending will increase                            |
| TL60 | Construct a new transfer station in Ashton by 30 June 2017  | Construction completed                        | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL61 | Construct 2 additional drying beds at the Waste Water Treatment Works in Ashton by 30 June 2017   | Number of drying beds constructed             | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |
| TL62 | Replace 750m of Koos Kok water pipeline in Robertson by 30 June 2017  | Number of meters of water pipeline replaced   | Director: Engineering Services | 750 | Carry Over   | 0   | 0   | N/A |   |   |
| TL63 | Replace 900m of the main outfall sewer Voortrekker Road Robertson by 30 June 2017   | Number of meters of sewer outfall replaced    | Director: Engineering Services | 900 | Carry Over   | 0   | 0   | N/A |   |   |
| TL64 | 90% spent of the total amount budgeted for to replace safety and test equipment (ladders, link sticks, earthing equipment, laptop) by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | % of budget spent                             | Director: Engineering Services | 90% | Carry Over   | 10% | 0%  | R   | No spending on the budget to replace safety and test equipment for the first quarter (July-Sept) of the 2016-2017 financial year.   | Orders amounts to 0,25% but no actual expenditure |
| TL65 | Purchase Cherry Picker by 31 March 2017   | Cherry Picker purchased                       | Director: Engineering Services | 1   | Carry Over   | 0   | 0   | N/A |   |   |

|      |  |  |                                |     |              |     |    |     |   |   |
|------|--|--|--------------------------------|-----|--------------|-----|----|-----|---|---|
| TL66 | 90% spent of the total amount budgeted for the installation of bulk services for Housing projects by 30 June 2017 {(Total actual expenditure for the project/Total amount budgeted for the project)x100} | % of budget spent                      | Director: Engineering Services | 90% | Carry Over   | 10% | 0% | R   | No spending on the budget for the installation of bulk services for Housing projects by the first quarter (July-Sept) for the 2016-2017 financial year. | Orders amounts to 92.86% but no actual expenditure. |
| TL67 | Purchase 3x LDV's and 1x 3ton tipper for Montagu by 30 June 2017   | Number of LDV's and Tipper purchased   | Director: Engineering Services | 4   | Accumulative | 0   | 0  | N/A |   |   |
| TL68 | Purchase 5 LDV's for Ashton by 30 June 2017  | Number of LDV's purchased              | Director: Engineering Services | 5   | Accumulative | 0   | 0  | N/A |   |   |
| TL69 | Purchase 1 flatbed truck for Robertson by 30 June 2017   | Flatbed truck purchased                | Director: Engineering Services | 1   | Carry Over   | 0   | 0  | N/A |   |   |
| TL70 | Purchase 2 x LDV'S and 1 Tipper Truck for Bonnievale by 30 June 2017   | Number of LDV's and Tipper purchased   | Director: Engineering Services | 3   | Accumulative | 0   | 0  | N/A |   |   |
| TL71 | Replace 200m waterline in Barlinka Avenue Bonnievale by 31 December 2016   | Number of meters of waterline replaced | Director: Engineering Services | 200 | Carry Over   | 0   | 0  | N/A |   |   |

KPI Not Yet Measured

18

KPI Not Met

4

KPI Almost Met

2

KPI Met

1

KPI Well Met

1

KPI Extremely Well Met

6

Total KPIs

32

Summary of Results



COMMUNITY SERVICES

| Ref  | KPI   | Unit of Measurement          | KPI Owner                    | Annual Target | KPI Calculation Type | Sep-16 |        |     |  |   |
|------|---|------------------------------|------------------------------|---------------|----------------------|--------|--------|-----|--|---|
|      |   |                              |                              |               |                      | Target | Actual | R   | Comments   | Corrective Measures                               |
| TL34 | Review the Disaster Management Plan and submit for assessment to the District by 31 May 2017  | Plan reviewed and submitted  | Director: Community Services | 1             | Carry Over           | 0      | 1      | B   | Disaster Management Plan were submitted for assessment to the District on the 19th May 2016. Disaster Management Plan will be updated and send to the District for review. |   |
| TL35 | Purchase 2 vehicles for the Parks division by 30 June 2017  | Number of vehicles purchased | Director: Community Services | 2             | Accumulative         | 0      | 0      | N/A |  |   |
| TL36 | 90% spent of the total amount budgeted for the construction of the new cricket pitch turfs at Van Zyl Sport Grounds and Montagu Sport Grounds by 30 June 2017                                 | % of budget spent            | Director: Community Services | 90%           | Carry Over           | 10%    | 0%     | R   | In process of advertising the tender   | Send advert to Communications                     |
| TL37 | Upgrade the road to the Zolani Cemetery by 30 June 2017   | Upgrade completed            | Director: Community Services | 1             | Carry Over           | 0      | 0      | N/A |  |   |
| TL38 | Construct the Ashbury Library in Montagu by 30 June 2017  | Construction completed       | Director: Community Services | 1             | Carry Over           | 0      | 0      | N/A | Library in the phase of constructing the roof and plastering works   |   |
| TL39 | 90% spent of the total amount budgeted for the upgrade of the Nkqubela sport fields by 30 June 2017<br>{(Total actual expenditure for the project/Total amount budgeted for the project)x100} | % of budget spent            | Director: Community Services | 90%           | Carry Over           | 10%    | 0%     | R   | No actual spending on the budget for the upgrade of the Nkqubela Sports fields for the first quarter (July-Sept) for the 2016-2017 financial year                          | Orders amounts to 23.70 but no actual expenditure |

| Summary of Results |                        |   |
|--------------------|------------------------|---|
| <div></div>        | KPI Not Yet Measured   | 3 |
| <div></div>        | KPI Not Met            | 2 |
| <div></div>        | KPI Almost Met         | 0 |
| <div></div>        | KPI Met                | 0 |
| <div></div>        | KPI Well Met           | 0 |
| <div></div>        | KPI Extremely Well Met | 1 |
| Total KPIs         |                        | 6 |

FINANCIAL SERVICES

| Ref | KPI  | Unit of Measurement   | KPI Owner         | Annual Target | KPI Calculation Type | Sep-16 |        |    |   |                     |
|-----|--|---|-------------------|---------------|----------------------|--------|--------|----|---|---------------------|
|     |  |   |                   |               |                      | Target | Actual | R  | Comments                                      | Corrective Measures |
| TL1 | Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2017   | Number of residential properties which are billed for water or have pre-paid meters                               | Director: Finance | 15,000        | Last Value           | 15,000 | 15,104 | G2 | Number of HH billed for water                 |                     |
| TL2 | Number of formal residential properties connected to the municipal electrical infrastructure network and which are billed for electricity or have pre-paid meters as (Excluding Eskom areas) at 30 June 2017   | Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) | Director: Finance | 17,000        | Last Value           | 17,000 | 17,979 | G2 | Number of HH billed for electricity           |                     |
| TL3 | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage as at 30 June 2017 | Number of residential properties which are billed for sanitation/sewerage   | Director: Finance | 14,800        | Last Value           | 14,800 | 14,932 | G2 | Number of HH billed for sanitation (          |                     |
| TL4 | Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2017   | Number of residential properties which are billed for refuse removal  | Director: Finance | 14,600        | Last Value           | 14,600 | 14,882 | G2 | Number of HH billed for refuse removal        |                     |
| TL5 | Provide free basic water to indigent households as at 30 June 2017   | Number of indigent households receiving free basic water  | Director: Finance | 5,000         | Last Value           | 5,000  | 6,374  | G2 | Indigent HH receives free basic water         |                     |
| TL6 | Provide free basic electricity to indigent households as at 30 June 2017   | Number of indigent households receiving free basic electricity  | Director: Finance | 5,000         | Last Value           | 5,000  | 6,968  | G2 | Indigent HH receive free basic electricity    |                     |
| TL7 | Provide free basic sanitation to indigent households as at 30 June 2017  | Number of indigent households receiving free basic sanitation services  | Director: Finance | 5,000         | Last Value           | 5,000  | 6,387  | G2 | Indigent HH receive free basic sanitation     |                     |
| TL8 | Provide free basic refuse removal to indigent households as at 30 June 2017  | Number of indigent households receiving free basic refuse removal services  | Director: Finance | 5,000         | Last Value           | 5,000  | 6,396  | G2 | Indigent HH receive free basic refuse removal |                     |

|      |  |  |                   |     |                    |     |      |     |                                     |  |
|------|--|--|-------------------|-----|--------------------|-----|------|-----|-------------------------------------|--|
| TL12 | Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2017 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)   | % of debt coverage   | Director: Finance | 60  | Reverse Last Value | 0   | 0    | N/A |                                     |  |
| TL13 | Financial viability measured in terms of the outstanding service debtors as at 30 June 2017 (Total outstanding service debtors/ revenue received for services)   | % of outstanding service debtors   | Director: Finance | 12% | Reverse Last Value | 0%  | 0%   | N/A |                                     |  |
| TL14 | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2017 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | Number of months it takes to cover fix operating expenditure with available cash | Director: Finance | 2.2 | Last Value         | 0   | 0    | N/A |                                     |  |
| TL30 | Submit the final annual budget to Council by 31 May 2017   | Final budget submitted to council  | Director: Finance | 1   | Carry Over         | 0   | 0    | N/A |                                     |  |
| TL31 | Submit monthly reports in terms of Section 71 of the MFMA to Council   | Number of reports submitted to Council   | Director: Finance | 12  | Accumulative       | 3   | 3    | G   | Monthly report submitted to Council |  |
| TL33 | Achieve a debtor payment percentage of 98% ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100   | Payment % achieved   | Director: Finance | 98% | Last Value         | 70% | 111% | B   | Collection rate for September 2016  |  |

|                    |                        |    |
|--------------------|------------------------|----|
| Summary of Results |                        |    |
|                    | KPI Not Yet Measured   | 4  |
|                    | KPI Not Met            | 0  |
|                    | KPI Almost Met         | 0  |
|                    | KPI Met                | 1  |
|                    | KPI Well Met           | 8  |
|                    | KPI Extremely Well Met | 1  |
| Total KPIs         |                        | 14 |