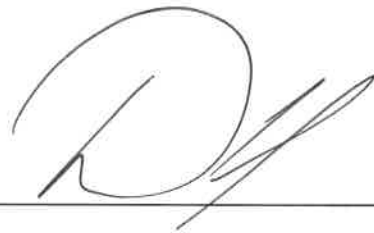


2024/2025

TOP LEVEL SDBIP REPORTING

SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN



DP LUBBE
MUNICIPAL MANAGER

DATE: 07/06/2024



SW VAN EEDEN
EXECUTIVE MAYOR

DATE: 07/06/2024

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1. INTRODUCTION

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of services delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

STRATEGIC DIRECTION OF COUNCIL

Vision

To create a safe and healthy environment for delivering sustainable quality services

Mission

An efficient and cost-effective municipality for good governance, sustainable services, safe and secure environment, sound financial management and a conducive environment for local economic development

Strategic objectives

1. Ensure efficient administration for good governance
2. Provide infrastructure for sustainable and affordable basic services
3. Promote a safe and secure environment
4. Promote and facilitate investment and local economic development
5. Provide sustainable financial management

PREPARATION OF THE SDBIP

The Top Layer KPI's must be prepared based on the following:

- KPI's should be developed for the programmes / activities identified to address the Strategic Objectives as documented in the IDP. The KPI's must be aligned with the national and municipal KPA's,
- KPI's identified during the IDP and KPI's that need to be reported to key municipal stakeholders should be included in the TL SDBIP to confirm alignment,
- KPI's should be developed to address the required National Agenda Outcomes, priorities and minimum reporting requirements. The KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's,
- The municipal turnaround strategy (MTAS) should be reviewed to determine any actions to be translated into KPI's and to be included in the TL SDBIP. These KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's,
- The risk register should be reviewed to identify the risks that need to be addressed by strategic KPI's. These KPI's should be developed and be aligned with the Strategic Objectives, and the national and municipal KPA's,
- It is also proposed that each directorate consider 2 KPI's that is output focused and that will make the municipality more developmental or enhance the effectiveness of the municipality,

- Clear quarterly targets should be set and the KPI's must be assigned to a senior manager. In the instance where a target will not be achieved during the current financial year, the target should be included in the outer years.
- These targets should be set after available resources and past year performance has been considered.

2. UPDATE AND REPORTING ON TOP LEVEL SDBIP

The Top Level SDBIP is updated automatically with the actual results reported in the departmental SDBIP. The municipality utilises an electronic web-based system on which KPI owners update actual performance on a monthly basis. It is the responsibility of each KPI owner to maintain a Portfolio of Evidence to support actual performance updated on the system.

The web-based system sends automated e-mails to all KPI owners and users as a reminder to ensure that all staff responsible for updating their actual performance against key performance targets as set by the 16th of every month for the previous month's performance. Where targets were not met or achieved as set in terms of the SDBIP, corrective actions and measures are identified to address poor performance.

QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager. These reviews will take place in October (for the period July to end of September), January (for the period October to the end of December), April (for the period January to the end of March) and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year the accounting officer must assess the performance of the municipality and report to the Council on inter alia its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.

Many of the indicators in the municipal scorecard will only be measurable on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards.

The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, where they are not, that satisfactory and sufficient reasons are provided and that the corrective action being proposed is sufficient to address the poor performance.

The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councillors and the Municipal Manager. The review will also include:

- An evaluation of the validity and suitability of the Key Performance Indicators and recommending must any changes
- An evaluation of the annual and 5 year targets to determine whether the targets are over stated or understated. These changes need to be considered.
- Changes to KPI's and 5 year targets for submission to council for approval. (The reason for this is that the original KPI's and 5 year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- An analysis to determine whether the Municipality is performing adequately or under- performing.

It is important that the Executive Mayor not only pay attention to poor performance but also to good performance.

3. COUNCIL REVIEWS

At least annually, the Executive Mayor will be required to report to the full council on the overall municipal performance. It is proposed that this reporting take place using the municipal scorecard in an annual performance report format as per the Municipal Systems Act. The said annual performance report will form part of the municipality's Annual Report as per section 121 of the Municipal Finance Management Act.

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Review the Human Settlement Plan and submit to Council for approval by 31 March 2025	Reviewed plan submitted to Council for approval	All	Director: Community Services	1	Agenda of the Council meeting	Number	1	0	0	1	0
2	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade flooding lights at King Edward sportfield by 30 June 2025	Percentage (%) of the approved budget spent	7.12	Director: Community Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
3	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade boundary wall at Cogmanskloof and Van Zyl street sportsfield by 30 June 2025	Percentage (%) of the approved budget spent	9	Director: Community Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
4	Community services	Basic Service Delivery	SO3:Promote a safe and secure environment	Purchase fully equipped firefighting vehicle by 30 June 2025	Number of vehicles purchased	All	Director: Community Services	New KPI	Delivery note	Number	1	0	0	0	1
5	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Percentage of municipality's training budget actually spent on implementing its workplace skills plan measured as at 30 June 2025	Percentage (%) of municipality's training budget actually spent	All	Director: Corporate Services	1.00%	PROMUN financial system Annual Budget Variance report (Refer to Promun skills levy vote number)	Percentage	1.00%	0.00%	0.00%	0.00%	1.00%
6	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Limit vacancy rate to 15% of budgeted posts by 30 June 2025	Percentage (%) of vacancy rate	All	Director: Corporate Services	New KPI	Advertisement Process Excel Sheet	Percentage	15%	15.00%	15.00%	15.00%	15.00%
7	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Number of people from the EE target groups employed by 30 June 2025 in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management by 30 June 2025	All	Director: Corporate Services	1	Appointment letter and approval dates for the filling of the vacancy	Number	1	0	0	0	1
8	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Review the Organisational Structure and submit to Council for approval by 31 May 2025	Reviewed Structure submitted to Council for approval	All	Director: Corporate Services	1	Agenda of the Council meeting	Number	1	0	0	0	1
9	Corporate Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade testing yard for driving licences by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Corporate Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
10	Corporate Services	Municipal Transformation and Institutional Development	SO1: Ensure efficient administration for good governance	Spend 95% of the budget allocated to upgrade municipal offices by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Corporate Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
11	Corporate Services	Basic Service Delivery	SO3:Promote a safe and secure environment	Appoint a service provider for the provision of security services by 30 September 2025	Service provider appointed	All	Director: Strategy & Social Development	New KPI	Appointment letter	Number	1.00	1.00	0.00	0.00	0.00
12	Economic, Social and Integrated Development Services	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2025	Number of job opportunities created through EPWP	All	Director: Strategy & Social Development	400	Signed appointment contracts	Number	400	150	50	150	50
13	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit reviewed IDP to Council by 31 May 2025	Reviewed IDP submitted to council	All	Director: Strategy & Social Development	1	Reviewed IDP and Minutes of Council meeting during which IDP was discussed	Number	1	0	0	0	1
14	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the Oversight Report to Council by 31 March 2025	Oversight report submitted to Council by 31 March 2025	All	Director: Strategy & Social Development	1	Draft Annual Report and Minutes of Council meeting during which report was discussed	Number	1	0	0	1	0
15	Economic, Social and Integrated Development Services	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Spend 95% of the budget allocated for a connected Langeberg by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Strategy & Social Development	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
16	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Spend 95% of the budget allocated for a Two-Way Digital Radio Communication Network by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Strategy & Social Development	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
17	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted electricity to less than 7.5% as at 30 June 2025	Percentage (%) unaccounted electricity captured in the report	All	Director: Engineering Services	7.50%	Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses	Percentage	7.50%	7.50%	7.50%	7.50%	7.50%
18	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	95% of Water samples comply with SANS241 micro biological indicators on a monthly basis	Percentage (%) compliance of samples tested	All	Director: Engineering Services	95.00%	Monthly Lab results	Percentage	95.00%	95.00%	95.00%	95.00%	95.00%
19	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted water to less than 20% as at 30 June 2025	Percentage (%) of unaccounted water captured in the report	All	Director: Engineering Services	20.00%	Water Losses Excel database maintained by the Senior Manager: Civil Engineering Services	Percentage	20.00%	20.00%	20.00%	20.00%	20.00%
20	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	80% of Effluent samples comply with permit values on a monthly basis	Percentage (%) compliance of samples	All	Director: Engineering Services	80.00%	Monthly Lab results	Percentage	80.00%	80.00%	80.00%	80.00%	80.00%
21	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase four (4) digger loaders by 30 June 2025	Number of diggers purchased	All	Director: Engineering Services	New KPI	Delivery note	Number	4	0	0	0	4

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
22	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to install fencing and cameras at the pumpstations and reservoirs of the WTW and WWTW by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
23	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the Installation of 1ton clorine gas dosing at all WTW by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
24	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the construction of a new WTW in McGregorby 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
25	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the siphon pipeline from the Robertson canal to Gumgrove Dam by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
26	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the water pipe (Bonnievale main supply to Lactalis, Bonnievale Winery and Uitsig) by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
27	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the sewer pipe (Nqkubela) by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
28	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the paving of Barlinka Street in Montagu by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
29	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the upgrade of Ashton roads (Alwyn st, Industrial/ area, Zolani curbs) by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
30	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the Installation of 1ton clorine gas dosing at all WWTW by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
31	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson WWTW by 30 June 2025	Percentage (%) of the approved budget spent	1;2; 3; 6; 11	Director: Engineering Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%
32	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson transfer station roof by 30 June 2025	Percentage (%) of the approved budget spent	1;2; 3; 6; 11	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
33	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase a roll-on roll-off truck by 30 June 2025	Number of roll on roll off truck purchased	All	Director: Engineering Services	New KPI	Delivery note	Number	1	0	0	0	1
34	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade public drop-off in McGregor by 30 June 2025	Percentage (%) of the approved budget spent	5	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
35	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade McGregor low-water bridge road by 30 June 2025	Percentage (%) of the approved budget spent	5	Director: Engineering Services	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
36	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase a jetting tanker truck by 30 June 2025	Jetting tanker truck purchased	All	Director: Engineering Services	New KPI	Delivery note	Number	1	0	0	0	1
37	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for rehabilitation of roads in all 5 towns by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	10.00%	30.00%	70.00%	95.00%
38	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for replacement and repair of electricity networks by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
39	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the electrification by 30 June 2025	Percentage (%) of the approved budget spent	All	Director: Engineering Services	95.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
40	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide water to the formal residential properties that are connected to the municipal water infrastructure network as at 30 June 2025	Number of formal residential properties connected to the water infrastructure network and provided with water	All	Director: Financial Services	15000	MUN837 report from the Promun financial system	Number	14500	14500	14500	14500	14500
41	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network as at 30 June 2025	Number of formal residential properties connected to the electrical infrastructure network and provided with electricity	All	Director: Financial Services	19000	MUN837 report from the Promun financial system	Number	16800	16800	16800	16800	16800
42	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide waste water services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service as at 30 June 2025, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage	Number of formal residential properties connected to the municipal waste water (sanitation/sewerage) services and are provided with sanitation/sewerage services	All	Director: Financial Services	14500	MUN837 report from the Promun financial system	Number	14500	14500	14500	14500	14500
43	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide refuse removal once per week to formal residential properties which are billed for refuse removal as at 30 June 2025	Number of residential properties which are billed for refuse removal	All	Director: Financial Services	14500	MUN837 report from the Promun financial system	Number	14500	14500	14500	14500	14500

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
44	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic water to indigent households as at 30 June 2025	Number of indigent households provided with free basic water	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	Number	7000	7000	7000	7000	7000
45	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic electricity to indigent households as at 30 June 2025	Number of indigent households provided with free basic electricity	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	Number	7000	7000	7000	7000	7000
46	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic sanitation to indigent households as at 30 June 2025	Number of indigent households provided with free basic sanitation services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	Number	7000	7000	7000	7000	7000
47	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic refuse removal to indigent households as at 30 June 2025	Number of indigent households provided with free basic refuse removal services	All	Director: Financial Services	7000	MUN837 report from the Promun financial system	Number	7000	7000	7000	7000	7000
48	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025	Percentage (%) of debt coverage	All	Director: Financial Services	45.00%	Annual financial statements	Percentage	25.00%	0.00%	0.00%	0.00%	25.00%
49	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2025	Percentage (%) of outstanding service debtors	All	Director: Financial Services	12.00%	Annual financial statements	Percentage	12.00%	0.00%	0.00%	0.00%	12.00%
50	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025	Number of months operational expenditure covered by available cash	All	Director: Financial Services	2	Annual financial statements	Number	2.2	2.2	2.2	2.2	2.2
51	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the Annual Financial Statements to the Auditor-General by 31 August 2024	Annual Financial Statements submitted to Auditor-General	All	Director: Financial Services	1	Proof of submission	Number	1	1	0	0	0
52	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Achieve a debtor payment percentage of 95% as at 30 June 2025	Payment % achieved	All	Director: Financial Services	95.00%	Annual financial statements	Percentage	95.00%	35.00%	80.00%	85.00%	95.00%
53	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Maintain the asset register in terms of GRAP standards (No more than four (4) material findings)	No more than four (4) material findings in the external Audit report on non-compliance with GRAP	All	Director: Financial Services	4	Auditor General audit report	Number	4	0	4	0	0
54	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Limit misstatements in the Annual Financial Statements (No more than four (4) material findings)	No more than four (4) material misstatements as per Auditor General's audit report	All	Director: Financial Services	4	Auditor General audit report	Number	4	0	4	0	0
55	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Submit the final budget to Council for approval by 31 May 2025	Final budget submitted to Council for approval	All	Director: Financial Services	New KPI	Approved annual budget and minutes of the council meeting where the budget was approved	Number	1	0	0	0	1

4. 2024- 2025 Service Delivery and Budget Implementation Plan

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	KPI Owner	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4
56	Municipal Manager	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	The percentage of the municipal capital budget spent on projects as at 30 June 2025	Percentage (%) of capital budget spent	All	Municipal Manager	82.00%	Monthly section 71 reports submitted and annual financial statements	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%
57	Municipal Manager	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Develop a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2025	Developed and submitted Plan	All	Municipal Manager	1	Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed	Number	1	0	0	0	1

5. Pilot to Circular 88 KPI's

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6. Capital projects for 2024- 2025

Assist			Function [R]	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total	2024/25		2025/26		2026/27		
Ref	Directorate	List	List	40 characters	200 characters	Assist ref ;	YYYY/MM/DD	YYYY/MM/DD	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	CRR	Other	CRR	Other	CRR	Other	
1	Vote 1 - Financial Services	1.1 - Director Financial Services	Function:Finance and Administration:Core Function:Finance	9/101-53101-319	ERP System	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 683.00	250 688.00	3 008 201.00	3 008 201.00			3 008 201.00		-	
2	Vote 1 - Financial Services	1.1 - Director Financial Services	Function:Finance and Administration:Core Function:Finance	9/103-53960-401	Furniture Office Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
2	Vote 1 - Financial Services	1.3 - Budget Office	Function:Finance and Administration:Core Function:Finance	9/103-53959-400	Forklift	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024									-	-	-	-	-	-			-			
3	Vote 3 - Strategic & Social Development	3.1 - Director Strategy & Social Development	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDS)	9/110-52101-103	Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
4	Vote 3 - Strategic & Social Development	3.2 - Local Economic Development	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDS)	9/111-49706-413	Upgrading of Robertson Informal Trading Area - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
5	Vote 3 - Strategic & Social Development	3.2 - Local Economic Development	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDS)	9/111-49711-415	Upgrading of Robertson Informal Trading Area - CWDm	Fund: Capital - Transfers and Subsidies - Monetary Allocations - District Municipalities - Western Cape - DC 02 - Cape Winelands - Capacity Building and Other - Specify (Add grant description)	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
6	Vote 3 - Strategic & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology	9/113-52003-106	A Connected Langeberg	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 333.00	458 337.00	5 500 000.00	5 500 000.00			1 000 000.00		1 000 000.00	
7	Vote 3 - Strategic & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology	9/113-52004-107	Two-Way Digital Radio Communication Network	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 333.00	183 337.00	2 200 000.00	2 200 000.00			1 000 000.00		1 000 000.00	
8	Vote 3 - Strategic & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology	9/113-53804-233	Machinery and Equipment_Generators	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
9	Vote 4 - Corporate Services	4.2 - Administrative Support	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/120-52101-106	Office Furniture & Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 667.00	24 663.00	296 000.00	296 000.00			-		-	
10	Vote 4 - Corporate Services	4.2 - Administrative Support	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-50606-395	VTS roll up doors	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024													-				-			
11	Vote 4 - Corporate Services	4.7 - Property Management	Function:Finance and Administration:Core Function:Property Services	9/125-50601-108	Alterations / Upgrading Municipal Offices	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 837.00	130 000.00	130 000.00			-		-	
12	Vote 5 - Engineering Services	5.1 - Director Engineering Services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/131-51105-395	Reconstruction of Bonnievale Stores	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024													-				-			
14	Vote 5 - Engineering Services	5.2 - Civil Engineering Services	Function:Planning and Development:Core Function:Town Planning, Building Regulations and Enforcement, and City Engineer	9/131-51106-396	Backup Power at the Civil Engineering Offices	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)	01/07/2023	30/06/2024	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	120 000.00	120 000.00			-			
15	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-10138-244	Move existing 66/11 kv, 15MVA Muiskraalskop Transformer to Noree Substation	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
16	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-20641-247	Upgrade Goedemoed 11kv Line	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
17	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30637-245	Replace 11kv Oil Insulated Switchgear	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
18	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30706-128	Electrification Houses erf 136 Nkqubela	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Integrated National Electrification Programme Grant	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
19	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30711-129	New Elect Connections	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 337.00	400 000.00	400 000.00			400 000.00		400 000.00	
20	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30712-130	Replacement and Repairs Network	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 663.00	2 000 000.00	2 000 000.00			2 500 000.00		3 000 000.00	
21	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30713-131	Replacements and Repairs Street Lights	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
22	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30715-132	Replacement of Prepaid Meters Bulk Supply Meters	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-			
23	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-53810-133	Replace Safety Equipment - Electrical Services	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	12 500.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	195 830.00	150 000.00	150 000.00			300 000.00		350 000.00
24	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33155-235	Diggers	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 663.00	5 000 000.00	5 000 000.00			-		-	
25	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33153-233	Security measures fencing/cameras at pumpstations, reservoirs and WTW	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 337.00	2 500 000.00	2 500 000.00			-		3 000 000.00	
26	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33154-234	Installation of Chlorination system at all WTW	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Integrated National Electrification Programme Grant	01/07/2024	30/06/2025	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 663.00	5 000 000.00	5 000 000.00			-		5 000 000.00	

6. Capital projects for 2024- 2025

Assist			Function [R]	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total	2024/25		2025/26		2026/27	
Ref	Directorate	List	List	40 characters	200 characters	Assist ref ;	YYYY/MM/DD	YYYY/MM/DD	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	CRR	Other	CRR	Other	CRR	Other
27	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53919-376	Installation of Chlorination system at all WWTW	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Integrated National Electrification Programme Grant	01/07/2024	30/06/2025	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 667.00	416 663.00	5 000 000.00	5 000 000.00	-	-	-	-	-
28	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53920-377	Security measures fencing/camaras at pumpstations, reservoirs and WTW	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 663.00	2 000 000.00	2 000 000.00	-	-	-	-	-
29	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-387	McGregor Low-water Bridge road upgrade	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	2 000 000.00	2 000 000.00	-	-	-	-	-
31	Vote 5 - Engineering Services	5.3 - Electricity	Function:Energy Sources:Core Function:Electricity	9/132-30748-294	Electrification Bonnievale Boekenhoutskloof-INEP	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 957.00	211 951.00	2 543 478.00	2 543 478.00	2 591 304.00	-	3 043 478.00	-	-
32	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-20642-248	Upgrade Ashton (Robertson) 11 kV line (over 2 years)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
33	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30639-253	Automatic meter reader	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
34	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-20643-249	Upgrade McGregor 11 kV line at Klipdrift, Robertson	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
35	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-20644-250	Upgrade koningsrivier 11 kV line from Robertson to McGregor	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
36	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-20645-251	Upgrade 11 kV cable feeder from Muiskraalskop to White Street SS	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
37	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30638-252	Install 11 kV cable feeder from Droëheuvel substation to Dassiehoek/Keurkloof 11 kV line	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
38	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30640-254	Replace Le Roux str Minisub (Robertson)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
39	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30642-254	Solar at Municipal buildings	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	12 500.00	150 000.00	150 000.00	300 000.00	-	500 000.00	-	
40	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33125-372	New WTW McGregor:CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	275 000.00	3 300 000.00	3 300 000.00	-	2 700 000.00	-	-	
41	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33150-230	Replacement of bulk water meters	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	600 000.00	600 000.00	-	600 000.00	600 000.00	-	
42	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33151-231	Replacement of the siphon pipeline from the Robertson canal to Gumgrove Dam	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	333 333.00	4 000 000.00	4 000 000.00	9 000 000.00	-	-	-	
43	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33152-232	Water Pipe Replacement (Bonnievale main supply to Lactalis, Bonnievale Winery and Uitsig)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	583 333.00	7 000 000.00	7 000 000.00	10 000 000.00	-	15 000 000.00	-	
45	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-32827-423	New sump and pumps at Breede River pump station (Ashton)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
46	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14101-134	The Rehabilitation/Upgrading of existing tar roads in 5 towns	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	118 522.00	1 422 261.00	1 422 261.00	50 000.00	-	70 000.00	-	
47	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-24120-293	NDPG : Upgrading of bus route - August Street-Nkqubela	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Neighbourhood Development Partnership Grant	01/07/2024	30/06/2025	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 464.00	72 461.00	869 565.00	-	869 565.00	-	869 565.00	869 565.00	
48	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-38905-137	Paving of Barlinka Street, Montagu	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	4 500 000.00	4 500 000.00	-	-	-	-	
49	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-53830-320	Ashton road upgrade (Alwyn st, Industrial/ area, Zolani curbs)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	750 000.00	9 000 000.00	9 000 000.00	-	-	-	-	
50	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-53831-321	Jetting Tanker	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	2 600 000.00	2 600 000.00	-	-	-	-	
51	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-53825-315	Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
52	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-13599-209	The Rehabilitation/Upgrading of existing tar roads in Robertson	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
53	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-13600-210	The Rehabilitation/Upgrading of existing tar roads in Montagu	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
54	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-13601-211	The Rehabilitation/Upgrading of existing tar roads in Bonnievale	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
55	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-13602-213	The Rehabilitation/Upgrading of existing tar roads in Ashton	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
56	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-381	Road Infrastructure- R62 Road near bridge-Montagu	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
57	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-382	Road Infrastructure- Kohler Street at bridge-Montagu	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
58	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-383	Road Infrastructure- Middell Street Montagu West	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
59	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-384	Road Infrastructure- Low water bridge in Graaf street - Montagu West	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
60	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-385	Road Infrastructure- Low water bridge Bath street - Montagu West	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
61	Vote 5 - Engineering Services	5.6 - Roads	Function:Road Transport:Core Function:Roads	9/135-14131-386	Road Infra, Pumpstation, Water Ret-bridge Tanner street - Montagu West	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
81	Vote 5 - Engineering Services																										

6. Capital projects for 2024- 2025

Assist			Function [R]	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total	2024/25		2025/26		2026/27	
Ref	Directorate	List	List	40 characters	200 characters	Assist ref ;	YYYY/MM/DD	YYYY/MM/DD	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	CRR	Other	CRR	Other	CRR	Other
83	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54301-461	Purchase of Equipment for the New Material Recovery Facility	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
84	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-53831-321	Upgrading of Robertson Transfer station – Roof	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 333.00	208 337.00	2 500 000.00	2 500 000.00	-	-	-	-	-
85	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54001-441	Upgrading of Public Drop Off McGregor	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	75 000.00	900 000.00	900 000.00	-	-	-	-	-
86	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54200-450	Installed handrail at the open side of the elevated platform Transfer station (5) - Health and Safety Non-Compliances	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
87	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-54201-451	Install Grondwater Boreholes at Ashton, Montagu and Bonnievale Waste Disposal facilities	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
88	Vote 5 - Engineering Services	5.8 - Solid Waste Collections	Function:Waste Management:Core Function:Solid Waste Removal	9/137-53803-140	Replace Roll on Roll off Truck	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 333.00	158 337.00	1 900 000.00	1 900 000.00	-	-	-	-	-
89	Vote 5 - Engineering Services	5.9 - Landfill Site	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/138-31106-327	CRR: Material Recovery Facility	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90	Vote 5 - Engineering Services	5.9 - Landfill Site	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/138-31008-424	New cell at Landfillsite Ashton - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
91	Vote 5 - Engineering Services	5.9 - Landfill Site	Function:Waste Management:Core Function:Solid Waste Disposal (Landfill Sites)	9/138-31105-325	MIG: Material Recovery Facility	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Infrastructure Grant	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
92	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-23708-179	Upg Robertson WWTW - MIG	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Infrastructure Grant	01/07/2024	30/06/2025	1 818 551.00	1 818 551.00	1 818 551.00	#####	1 818 551.00	1 818 551.00	1 818 551.00	1 818 551.00	1 818 551.00	1 818 551.00	1 818 551.00	1 818 548.00	21 822 609.00		21 822 609.00	-	22 736 522.00	-	24 437 391.00
93	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-23709-197	Upg Robertson WWTW - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 783.00	434 778.00	5 217 391.00	5 217 391.00		6 925 133.00		-	-
94	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53917-370	Sewer pipe replacement (Nqubela)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	166 667.00	2 000 000.00	2 000 000.00		-		-	-
95	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53812-313	Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
96	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53916-371	Provision of sewer network in Louisiana, Bonnievale	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
97	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53812-372	Generators WWTW and sewer pump stations	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
98	Vote 5 - Engineering Services	5.12 - Waste Water Treatment	Function:Waste Water Management:Core Function:Waste Water Treatment	9/141-33501-374	New Telemetry System Bvale Sewerage Pumpstation	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
99	Vote 5 - Engineering Services	5.13 - Mechanical Workshop	Function:Waste Water Management:Core Function:Waste Water Treatment	9/142-53811-316	Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
100	Vote 5 - Engineering Services	5.17 - Water Treatment Works	Function:Water Management:Core Function:Water Treatment	9/146-32907-422	New WTW McGregor - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
101	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44306-160	Upgrading sport field lighting - Bonnievale	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
102	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44307-159	Swimming pool old pipe system replacement	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
103	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44308-158	Callie de Wet hall roof refurbishment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
104	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44310-156	Fire Exstinguisher x2	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
105	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44350-336	Boundary wall Happy Valley sportsground completion with precast walling	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
106	Vote 6 - Community Services	6.7 - Fire services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-52107-318	Furniture - Fire Station	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	2 083.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	-	18 753.00	25 000.00	25 000.00	-	10 000.00	-	-
107	Vote 6 - Community Services	6.7 - Fire Services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53812-381	Smoke Alarm	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
108	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50444-269	Sportsground Boundary wall King Edward	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
109	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50445-271	Cogmanskloof sportsground roof replacement	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

6. Capital projects for 2024- 2025

Assist			Function [R]	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total	2024/25		2025/26		2026/27	
Ref	Directorate	List	List	40 characters	200 characters	Assist ref ;	YYYY/MM/DD	YYYY/MM/DD	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	CRR	Other	CRR	Other	CRR	Other
110	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50452-338	New Spectator Ablution Zolani Sportfield	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
111	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-50453-339	New Spectator Ablution Zolani Sportfield (Behind pavillion)	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
112	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53834-258	Upgrading floodlights Cogmanskloof Sportsfield	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 163.00	50 000.00	50 000.00		-		-	
113	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53857-418	Equipment Community Facilities	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 667.00	51 663.00	620 000.00	620 000.00		-		-	
114	Vote 6 - Community Services	6.3 - Community Facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-44324-206	Sportsfield Boundary Wall: Van Zyl Street, Robertson - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 833.00	70 837.00	850 000.00	850 000.00		-		-	
115	Vote 6 - Community Services	6.9 - Community Halls	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/156-52122-333	Furniture	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 163.00	170 000.00	170 000.00		-		-	
116	Vote 6 - Community Services	6.9 - Community Halls	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/156-52125-336	Boundary Fencing Chris van Zyl hall	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 163.00	350 000.00	350 000.00				-	
117	Vote 6 - Community Services	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53860-421	Boundary wall Cogmanskloof sport field upgrading to precast walling	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 167.00	94 163.00	1 130 000.00	1 130 000.00		-		-	
118	Vote 6 - Community Services	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53859-420	NEW netball court construction Zolani sports field	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 167.00	29 163.00	350 000.00	350 000.00		-		-	
119	Vote 6 - Community Services	6.3 - Community facilities	Function:Sport and Recreation:Core Function:Recreational Facilities	9/150-53858-419	Vehicle purchase	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	62 500.00	750 000.00	750 000.00		-		-	
120	Vote 6 - Community Services	6.7 - Fire services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53814-383	Gym Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 333.00	8 337.00	100 000.00	100 000.00		-		-	
121	Vote 6 - Community Services	6.7 - Fire services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53813-382	Fully Equipped Firefighting Vehicles	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	375 000.00	4 500 000.00	4 500 000.00		4 500 000.00		-	
122	Vote 6 - Community Services	6.6 - Parks & Amenities	Function:Sport and Recreation:Core Function:Community Parks (Including Nurseries)	9/153-53940-418	Horticulture Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	300 000.00	300 000.00		-		-	
123	Vote 6 - Community Services	6.7 - Fire Services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53802-160	Air Conditioners - Fire Services	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	2 600.00	31 200.00	31 200.00		32 760.00		-	
125	Vote 6 - Community Services	6.7 - Fire Services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53805-181	Small equipment - Fire Services	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	600 000.00	600 000.00		200 000.00		-	
126	Vote 6 - Community Services	6.7 - Fire Services	Function:Public Safety:Core Function:Fire Fighting and Protection	9/154-53811-380	Fire Extinguishers and Fire Hose Reels	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 333.00	3 337.00	40 000.00	40 000.00		10 000.00		-	
127	Vote 6 - Community Services	6.8 - Cemeteries	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums	9/155-49102-346	Development of Ashton Silo's cemetery expansion	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		
128	Vote 6 - Community Services	6.8 - Cemeteries	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums	9/155-49104-348	Purchasing of Cemetery Management software	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		
129	Vote 6 - Community Services	6.8 - Cemeteries	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums	9/155-49105-349	Purchasing of land at White Street Cemetery Complex	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		
130	Vote 6 - Community Services	6.8 - Cemeteries	Function:Community and Social Services:Core Function:Cemeteries, Funeral Parlours and Crematoriums	9/155-49103-347	Fencing of the White street cemetery complex	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		
131	Vote 6 - Community Services	6.9 - Community Halls	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/156-35921-257	Robertson Civic Roof refurbishment	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		
132	Vote 6 - Community Services	6.9 - Community Halls	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/156-52122-333	Robertson Civic floors refurbishment	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 167.00	14 163.00	170 000.00	170 000.00		350 000.00		-	
133	Vote 6 - Community Services	6.9 - Community Halls	Function:Community and Social Services:Core Function:Community Halls and Facilities	9/156-52123-334	Appliances	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 163.00	50 000.00	50 000.00				-	
134	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53918-375	McGregor Sewer Plant Repair (Flood Damage)	Fund:Capital:Transfer from Operational Revenue	29/01/2024	29/07/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
135	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53818-380	McGregor Sewer Plant Repair (Flood Damage)-MDRG	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
136	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53818-381	Pumpstation-Montagu	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
137	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53818-382	Pumpstation-Avalon Springs	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			

6. Capital projects for 2024- 2025

Assist			Function [R]	Vote Number	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]		Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Total	2024/25		2025/26		2026/27	
Ref	Directorate	List	List	40 characters	200 characters	Assist ref ;	YYYY/MM/DD	YYYY/MM/DD		Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	CRR	Other	CRR	Other	CRR	Other	
138	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53818-383	Ashton Train Bridge Pumpstation and fencing	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
139	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53818-384	Bulk Sewer-Montagu	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
140	Vote 5 - Engineering Services	5.11 - Sewerage	Function:Waste Water Management:Core Function:Sewerage	9/140-53815-373	Generators WWTW and sewer pump stations	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
141	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30746-292	LM High Mast Lighting	Fund: Capital - Transfers and Subsidies - Monetary Allocations - Provincial Government - Western Cape - Capacity Building and Other - Specify (Add grant description)	01/07/2023	30/06/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
142	Vote 5 - Engineering Services	5.3 - Electricity Services	Function:Energy Sources:Core Function:Electricity	9/132-30747-293	LM High Mast Lighting - CRR	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
143	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-33126-373	Breedee river pumps	Fund:Capital:Transfer from Operational Revenue	01/07/2023	30/06/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
144	Vote 5 - Engineering Services	5.4 - Water Distribution	Function:Water Management:Core Function:Water Distribution	9/133-53825-313	Breedee River Pumpstation	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
145	Vote 5 - Engineering Services	5.7 - Stormwater	Function:Waste Water Management:Core Function:Storm Water Management	9/136-15132-330	Bulk Stormwater-Montagu	Fund:Capital:Transfers and Subsidies:Monetary Allocations:National Government:Municipal Disaster Response Grant	29/01/2024	29/07/2024		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
146	Vote 4 - Corporate Services	4.5 - Traffic Services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-50607-396	General Equipment Needs	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 167.00	4 163.00	50 000.00	50 000.00	-	-	-	-	
147	Vote 4 - Corporate Services	4.5 - Traffic Services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-50608-397	Upgrade Alarm And Camera System	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 833.00	10 837.00	130 000.00	130 000.00	-	-	-	-	
148	Vote 4 - Corporate Services	4.5 - Traffic Services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-50609-398	GENERATORS	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 833.00	20 837.00	250 000.00	250 000.00	-	-	-	-	
149	Vote 4 - Corporate Services	4.5 - Traffic Services	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/123-50610-399	Upgrade Testing Yard For Driving Licences	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 667.00	66 663.00	800 000.00	800 000.00	-	-	-	-	
150	Vote 4 - Corporate Services	4.11 - Law Enforcement	Function:Public Safety:Core Function:Police Forces, Traffic and Street Parking Control	9/129-38400-400	Canopies For Law Enforcement Vehicles	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	60 000.00	60 000.00	-	-	-	-	
151	Vote 4 - Corporate Services	4.7 - Property Management	Function:Finance and Administration:Core Function:Property Services	9/125-50602-109	Alterations/Upgrading of Municipal Offices Fencing of Councilor rooms in Zolani and municipal offices	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 833.00	25 837.00	310 000.00	310 000.00	-	-	-	-	
152	Vote 4 - Corporate Services	4.7 - Property Management	Function:Finance and Administration:Core Function:Property Services	9/125-50603-110	Alterations/Upgrading of Municipal Offices Fencing of Municipal Office	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 333.00	33 337.00	400 000.00	400 000.00	-	-	-	-	
153	Vote 4 - Corporate Services	4.7 - Property Management	Function:Finance and Administration:Core Function:Property Services	9/125-50604-111	Alterations/Upgrading of Municipal Offices Repair Office ROOF	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	25 000.00	300 000.00	300 000.00	-	-	-	-	
154	Vote 4 - Corporate Services	4.7 - Property Management	Function:Finance and Administration:Core Function:Property Services	9/125-50605-112	Alterations/Upgrading of Municipal Offices Repair Office ROOF (v-joints and tin roof - upgrade)	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 667.00	1 663.00	20 000.00	20 000.00	-	-	-	-	
155	Vote 4 - Corporate Services	4.2 - Administrative Support	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/120-52103-108	Office Furniture Equipment-Bosch - mainstreamer (Soundsytem)	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 833.00	1 837.00	22 000.00	22 000.00	-	-	-	-	
156	Vote 4 - Corporate Services	4.2 - Administrative Support	Function:Finance and Administration:Core Function:Administrative and Corporate Support	9/120-52102-107	Office Furniture Equipment-Laptop and Desktop Printer	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 833.00	5 837.00	70 000.00	70 000.00	-	-	-	-	
157	Vote 3 - Strategic & Social Development	3.1 - Director Strategy & Social Development	Function:Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	9/110-52101-103	Equipment	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	15 912.00	190 947.00	190 947.00	198 585.00	-	206 528.00	-	
158	Vote 3 - Strategic & Social Development	3.4 - Information & Communication Technology	Function:Finance and Administration:Core Function:Information Technology	9/113-52001-104	General ICT Needs	Fund:Capital:Transfer from Operational Revenue	01/07/2024	30/06/2025		8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	8 996.00	107 947.00	107 947.00	-	-	-	-	
	TOTAL									9 818 885.00	9 841 802.00	9 841 802.00	#####	9 841 802.00	9 841 802.00	9 841 802.00	9 841 802.00	9 841 802.00	9 841 802.00	9 841 802.00	9 855 057.00	118 426 599.00	95 734 425.00	22 692 174.00	53 675 983.00	23 606 087.00	28 670 006.00	25 306 956.00

7. Revenue by source for 2024- 2025

Assist Ref	Line Item 200 characters	Jul-24 Number	Aug-24 Number	Sep-24 Number	Oct-24 Number	Nov-24 Number	Dec-24 Number	Jan-25 Number	Feb-25 Number	Mar-25 Number	Apr-25 Number	May-25 Number	Jun-25 Number	TOTAL 2024/25	Budget 2025/26	Budget 2026/27
1800	Property rates	0	100741968	0	0	0	0	0	0	0	0	0	0	100 741 968.00	106 955 586.00	113 169 209.00
300	Service charges - electricity revenue	51768488	51768488	51768488	51768488	51768488	51768488	51768488	51768488	51768488	51768488	51768488	51768488	621 221 856.00	716 890 019.00	827 291 083.00
400	Service charges - water revenue	5469680	5469680	5469680	5469680	5469680	5469680	5469680	5469680	5469680	5469680	5469680	5469680	65 636 160.00	69 574 329.00	73 748 787.00
500	Service charges - sanitation revenue	2591360	2591360	2591360	2591360	2591360	2591360	2591360	2591360	2591360	2591360	2591360	2591360	31 096 320.00	32 962 101.00	34 939 827.00
600	Service charges - refuse revenue	2575557	2575557	2575557	2575557	2575557	2575557	2575557	2575557	2575557	2575557	2575557	2575557	30 906 684.00	33 379 221.00	36 049 558.00
1400	Rental of facilities and equipment	327310	327310	327310	327310	327310	327310	327310	327310	327310	327310	327310	327310	3 927 720.00	4 163 378.00	4 413 182.00
1100	Interest earned - external investments	2807482	2807482	2807482	2807482	2807482	2807482	2807482	2807482	2807482	2807482	2807482	2807482	33 689 784.00	35 711 173.00	37 853 843.00
0900	Interest earned - outstanding debtors	514702	514702	514702	514702	514702	514702	514702	514702	514702	514702	514702	514702	6 176 424.00	4 326 116.00	4 574 967.00
1200	Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	-	-	-
2000	Fines, penalties and forfeits	109434	109434	109434	109434	109434	109434	109434	109434	109434	109434	109434	109434	1 313 208.00	1 392 003.00	1 475 523.00
1500	Licences and permits	57660	57660	57660	57660	57660	57660	57660	57660	57660	57660	57660	57660	691 920.00	733 442.00	777 448.00
800	Agency services	594049	594049	594049	594049	594049	594049	594049	594049	594049	594049	594049	594049	7 128 588.00	7 556 302.00	8 009 680.00
2200	Transfers and subsidies	13738083	13738083	13738083	13738083	13738083	13738083	13738083	13738083	13738083	13738083	13738083	13738083	164 856 996.00	152 043 000.00	153 083 000.00
2500	Other revenue	962920	962920	962920	962920	962920	962920	962920	962920	962920	962920	962920	962920	11 555 040.00	12 248 341.00	12 983 241.00
2600	Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	2357655	2 357 655.00	-	-
4600	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2418417	2418417	2418417	2418417	2418417	2418417	2418417	2418417	2418417	2418417	2418417	2418417	29 021 004.00	30 127 000.00	32 603 000.00
4700	Transfers and subsidies - capital (in-kind - all)	0	0	0	0	0	0	0	0	0	0	0	0	-	-	-
X	TOTAL	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	1 110 321 327.00	1 208 062 011.00	1 340 972 348.00

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Q. Number	Q. Description	Answer
Q1000001		1000000
Q1000002		1000000
Q1000003		1000000
Q1000004		1000000
Q1000005		1000000
Q1000006		1000000
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Q1000099		1000000
Q1000100		1000000

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Category	Item Name	Item ID	Item Price	Item Weight	Item Volume
Electronics	Smartphone	SPH001	\$1200.00	150.00g	150.00ml
	Laptop	LAP002	\$1500.00	2000.00g	2000.00ml
	Tablet	TAB003	\$800.00	100.00g	100.00ml
	Smartwatch	SWT004	\$200.00	50.00g	50.00ml
	Wireless Earbuds	WEA005	\$100.00	20.00g	20.00ml
	Smart TV	STV006	\$1000.00	1000.00g	1000.00ml
	Gaming Console	GAC007	\$500.00	300.00g	300.00ml
	Smart Home Hub	SHH008	\$150.00	100.00g	100.00ml
	Smart Lock	SML009	\$300.00	100.00g	100.00ml
	Smart Doorbell	SDB010	\$250.00	100.00g	100.00ml
Clothing	Men's T-Shirt	MNT011	\$10.00	100.00g	100.00ml
	Women's Dress	WMD012	\$50.00	200.00g	200.00ml
	Men's Jeans	MNJ013	\$30.00	150.00g	150.00ml
	Women's Blouse	WMB014	\$20.00	100.00g	100.00ml
	Men's Hoodie	MNH015	\$40.00	200.00g	200.00ml
	Women's Skirt	WMS016	\$15.00	100.00g	100.00ml
	Men's Shorts	MNS017	\$10.00	100.00g	100.00ml
	Women's Leggings	WML018	\$12.00	100.00g	100.00ml
	Men's Socks	MNS019	\$5.00	50.00g	50.00ml
	Women's Bra	WMB020	\$8.00	50.00g	50.00ml
Home Goods	Smart Speaker	SSP021	\$50.00	100.00g	100.00ml
	Smart Plug	SPG022	\$10.00	50.00g	50.00ml
	Smart Light Bulb	SLB023	\$15.00	50.00g	50.00ml
	Smart Thermostat	STH024	\$100.00	100.00g	100.00ml
	Smart Doorbell	SDB025	\$250.00	100.00g	100.00ml
	Smart Lock	SML026	\$300.00	100.00g	100.00ml
	Smart Home Hub	SHH027	\$150.00	100.00g	100.00ml
	Smart TV	STV028	\$1000.00	1000.00g	1000.00ml
	Gaming Console	GAC029	\$500.00	300.00g	300.00ml
	Smart Doorbell	SDB030	\$250.00	100.00g	100.00ml
Food & Beverage	Smart Coffee Maker	SCM031	\$100.00	100.00g	100.00ml
	Smart Toaster	STO032	\$50.00	100.00g	100.00ml
	Smart Blender	SLB033	\$80.00	100.00g	100.00ml
	Smart Juicer	SJC034	\$120.00	100.00g	100.00ml
	Smart Air Fryer	SAC035	\$150.00	100.00g	100.00ml
	Smart Slow Cooker	SSC036	\$80.00	100.00g	100.00ml
	Smart Rice Cooker	SRC037	\$60.00	100.00g	100.00ml
	Smart Pressure Cooker	SPC038	\$100.00	100.00g	100.00ml
	Smart Instant Pot	SIP039	\$120.00	100.00g	100.00ml
	Smart Dishwasher	SDW040	\$200.00	100.00g	100.00ml

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Project Information		Financials		Performance		Risk		Compliance		Sustainability		Social		Governance		Environmental		Health & Safety		Overall Status		Notes	
Project ID	Project Name	Start Date	End Date	Budget (€)	Actual (€)	Variance (€)	Progress (%)	Risk Level	Compliance Score	Sustainability Score	Social Score	Governance Score	Environmental Score	Health & Safety Score	Overall Score	Status	Comments	Next Review	Responsible	Owner	Manager		
0001	Project Alpha	2023-01-01	2023-12-31	1000000	950000	-50000	95%	Low	98%	92%	88%	95%	90%	93%	92%	95%	90%	93%	92%	95%	90%		
0002	Project Beta	2023-02-01	2024-01-31	800000	820000	20000	85%	Medium	95%	88%	85%	92%	88%	90%	88%	88%	92%	88%	90%	88%	92%	88%	
0003	Project Gamma	2023-03-01	2023-11-30	600000	580000	-20000	90%	Low	99%	95%	90%	98%	95%	95%	95%	95%	98%	95%	95%	95%	98%	95%	
0004	Project Delta	2023-04-01	2024-03-31	1200000	1150000	-50000	90%	Medium	96%	90%	88%	96%	92%	94%	90%	90%	96%	92%	94%	90%	96%	90%	
0005	Project Epsilon	2023-05-01	2023-10-31	400000	410000	10000	80%	Low	97%	93%	89%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0006	Project Zeta	2023-06-01	2024-06-30	900000	880000	-20000	85%	Medium	94%	89%	86%	94%	90%	92%	89%	89%	94%	89%	92%	89%	94%	89%	
0007	Project Eta	2023-07-01	2023-12-31	500000	490000	-10000	92%	Low	98%	96%	91%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0008	Project Theta	2023-08-01	2024-07-31	1100000	1080000	-20000	88%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0009	Project Iota	2023-09-01	2023-11-30	300000	310000	10000	75%	Low	96%	94%	90%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0010	Project Kappa	2023-10-01	2024-09-30	1300000	1250000	-50000	85%	Medium	96%	92%	90%	96%	93%	95%	92%	92%	96%	92%	95%	92%	96%	92%	
0011	Project Lambda	2023-11-01	2023-12-31	200000	195000	-5000	98%	Low	99%	97%	92%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0012	Project Mu	2024-01-01	2024-12-31	700000	680000	-20000	80%	Medium	94%	88%	85%	94%	90%	92%	88%	88%	94%	88%	92%	88%	94%	88%	
0013	Project Nu	2024-02-01	2024-11-30	500000	490000	-10000	70%	Low	95%	93%	90%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0014	Project Xi	2024-03-01	2025-02-28	900000	880000	-20000	75%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0015	Project Omicron	2024-04-01	2024-10-31	400000	410000	10000	65%	Low	96%	94%	91%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0016	Project Pi	2024-05-01	2025-04-30	1100000	1050000	-50000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0017	Project Rho	2024-06-01	2024-12-31	300000	290000	-10000	85%	Low	97%	96%	92%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0018	Project Sigma	2024-07-01	2025-06-30	1200000	1150000	-50000	75%	Medium	96%	93%	91%	96%	94%	96%	93%	93%	96%	93%	96%	93%	96%	93%	
0019	Project Tau	2024-08-01	2024-11-30	250000	245000	-5000	90%	Low	98%	97%	93%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0020	Project Upsilon	2024-09-01	2025-08-31	800000	780000	-20000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0021	Project Phi	2024-10-01	2024-11-30	150000	145000	-5000	99%	Low	99%	98%	94%	100%	98%	98%	98%	98%	100%	98%	98%	98%	100%	98%	
0022	Project Chi	2024-11-01	2025-01-31	350000	340000	-10000	88%	Low	97%	95%	92%	99%	95%	95%	95%	95%	99%	95%	95%	95%	99%	95%	
0023	Project Psi	2025-01-01	2025-12-31	600000	580000	-20000	80%	Medium	94%	88%	85%	94%	90%	92%	88%	88%	94%	88%	92%	88%	94%	88%	
0024	Project Omega	2025-02-01	2025-11-30	450000	440000	-10000	70%	Low	95%	93%	90%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0025	Project A	2025-03-01	2026-02-28	950000	920000	-30000	75%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0026	Project B	2025-04-01	2025-10-31	380000	390000	10000	65%	Low	96%	94%	91%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0027	Project C	2025-05-01	2026-04-30	1050000	1000000	-50000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0028	Project D	2025-06-01	2025-12-31	280000	270000	-10000	85%	Low	97%	96%	92%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0029	Project E	2025-07-01	2026-06-30	1150000	1100000	-50000	75%	Medium	96%	93%	91%	96%	94%	96%	93%	93%	96%	93%	96%	93%	96%	93%	
0030	Project F	2025-08-01	2025-11-30	220000	215000	-5000	90%	Low	98%	97%	93%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0031	Project G	2025-09-01	2026-08-31	750000	720000	-30000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0032	Project H	2025-10-01	2025-11-30	180000	175000	-5000	98%	Low	99%	97%	94%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0033	Project I	2025-11-01	2026-01-31	400000	390000	-10000	88%	Low	97%	95%	92%	99%	95%	95%	95%	95%	99%	95%	95%	95%	99%	95%	
0034	Project J	2026-01-01	2026-12-31	550000	530000	-20000	80%	Medium	94%	88%	85%	94%	90%	92%	88%	88%	94%	88%	92%	88%	94%	88%	
0035	Project K	2026-02-01	2026-11-30	350000	340000	-10000	70%	Low	95%	93%	90%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0036	Project L	2026-03-01	2027-02-28	980000	950000	-30000	75%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0037	Project M	2026-04-01	2026-10-31	420000	430000	10000	65%	Low	96%	94%	91%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0038	Project N	2026-05-01	2027-04-30	1080000	1030000	-50000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0039	Project O	2026-06-01	2026-12-31	290000	280000	-10000	85%	Low	97%	96%	92%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0040	Project P	2026-07-01	2027-06-30	1180000	1130000	-50000	75%	Medium	96%	93%	91%	96%	94%	96%	93%	93%	96%	93%	96%	93%	96%	93%	
0041	Project Q	2026-08-01	2026-11-30	230000	225000	-5000	90%	Low	98%	97%	93%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0042	Project R	2026-09-01	2027-08-31	780000	750000	-30000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0043	Project S	2026-10-01	2026-11-30	190000	185000	-5000	98%	Low	99%	97%	94%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0044	Project T	2026-11-01	2027-01-31	450000	440000	-10000	88%	Low	97%	95%	92%	99%	95%	95%	95%	95%	99%	95%	95%	95%	99%	95%	
0045	Project U	2027-01-01	2027-12-31	600000	580000	-20000	80%	Medium	94%	88%	85%	94%	90%	92%	88%	88%	94%	88%	92%	88%	94%	88%	
0046	Project V	2027-02-01	2027-11-30	400000	390000	-10000	70%	Low	95%	93%	90%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0047	Project W	2027-03-01	2028-02-28	990000	960000	-30000	75%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0048	Project X	2027-04-01	2027-10-31	430000	440000	10000	65%	Low	96%	94%	91%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0049	Project Y	2027-05-01	2028-04-30	1100000	1050000	-50000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0050	Project Z	2027-06-01	2027-12-31	300000	290000	-10000	85%	Low	97%	96%	92%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0051	Project AA	2027-07-01	2028-06-30	1200000	1150000	-50000	75%	Medium	96%	93%	91%	96%	94%	96%	93%	93%	96%	93%	96%	93%	96%	93%	
0052	Project AB	2027-08-01	2027-11-30	240000	235000	-5000	90%	Low	98%	97%	93%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0053	Project AC	2027-09-01	2028-08-31	790000	760000	-30000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0054	Project AD	2027-10-01	2027-11-30	195000	190000	-5000	98%	Low	99%	97%	94%	100%	97%	97%	97%	97%	100%	97%	97%	97%	100%	97%	
0055	Project AE	2027-11-01	2028-01-31	460000	450000	-10000	88%	Low	97%	95%	92%	99%	95%	95%	95%	95%	99%	95%	95%	95%	99%	95%	
0056	Project AF	2028-01-01	2028-12-31	580000	560000	-20000	80%	Medium	94%	88%	85%	94%	90%	92%	88%	88%	94%	88%	92%	88%	94%	88%	
0057	Project AG	2028-02-01	2028-11-30	360000	350000	-10000	70%	Low	95%	93%	90%	97%	93%	93%	93%	93%	97%	93%	93%	93%	97%	93%	
0058	Project AH	2028-03-01	2029-02-28	995000	965000	-30000	75%	Medium	95%	91%	89%	95%	92%	94%	91%	91%	95%	91%	94%	91%	95%	91%	
0059	Project AI	2028-04-01	2028-10-31	440000	450000	10000	65%	Low	96%	94%	91%	98%	94%	94%	94%	94%	98%	94%	94%	94%	98%	94%	
0060	Project AJ	2028-05-01	2029-04-30	1120000	1070000	-50000	70%	Medium	95%	92%	90%	95%	93%	95%	92%	92%	95%	92%	95%	92%	95%	92%	
0061	Project AK	2028-06-01	2028-12-31	310000	300000	-10000	85%	Low	97%	96%	92%	99%	96%	96%	96%	96%	99%	96%	96%	96%	99%	96%	
0062	Project AL	2028-07-01	2029-06-30	1220000	1170000	-50000	75%	Medium	96%	93%	91%	96%	94%	96%	93%	93%	96%	93%	96%	93%	96%	93%	
0063	Project AM	2028-08-01	2028-11-30	250000	245000	-5000	90%																

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8. Monthly cashflow 2024- 2025

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8. Monthly cashflow 2024- 2025

Project Details										Financial Overview										Operational Metrics										Compliance & Risk										Overall Status																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Project ID	Name	Manager	Location	Start Date	End Date	Status	Phase	Progress %	Completion %	Budget (USD)	Actual (USD)	Variance (USD)	Forecast (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	ROI (%)	Cost (USD)	Revenue (USD)	Profit (USD)	

8. Monthly cashflow 2024- 2025

Unit / Component	Description / Operating Information	Unit / Component	Description / Operating Information	2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036		2037		2038		2039		2040		2041		2042		2043		2044		2045		2046		2047		2048		2049		2050		2051		2052		2053		2054		2055		2056		2057		2058		2059		2060		2061		2062		2063		2064		2065		2066		2067		2068		2069		2070		2071		2072		2073		2074		2075		2076		2077		2078		2079		2080		2081		2082		2083		2084		2085		2086		2087		2088		2089		2090		2091		2092		2093		2094		2095		2096		2097		2098		2099		2100		2101		2102		2103		2104		2105		2106		2107		2108		2109		2110		2111		2112		2113		2114		2115		2116		2117		2118		2119		2120		2121		2122		2123		2124		2125		2126		2127		2128		2129		2130		2131		2132		2133		2134		2135		2136		2137		2138		2139		2140		2141		2142		2143		2144		2145		2146		2147		2148		2149		2150		2151		2152		2153		2154		2155		2156		2157		2158		2159		2160		2161		2162		2163		2164		2165		2166		2167		2168		2169		2170		2171		2172		2173		2174		2175		2176		2177		2178		2179		2180		2181		2182		2183		2184		2185		2186		2187		2188		2189		2190		2191		2192		2193		2194		2195		2196		2197		2198		2199		2200		2201		2202		2203		2204		2205		2206		2207		2208		2209		2210		2211		2212		2213		2214		2215		2216		2217		2218		2219		2220		2221		2222		2223		2224		2225		2226		2227		2228		2229		2230		2231		2232		2233		2234		2235		2236		2237		2238		2239		2240		2241		2242		2243		2244		2245		2246		2247		2248		2249		2250		2251		2252		2253		2254		2255		2256		2257		2258		2259		2260		2261		2262		2263		2264		2265		2266		2267		2268		2269		2270		2271		2272		2273		2274		2275		2276		2277		2278		2279		2280		2281		2282		2283		2284		2285		2286		2287		2288		2289		2290		2291		2292		2293		2294		2295		2296		2297		2298		2299		2300		2301		2302		2303		2304		2305		2306		2307		2308		2309		2310		2311		2312		2313		2314		2315		2316		2317		2318		2319		2320		2321		2322		2323		2324		2325		2326		2327		2328		2329		2330		2331		2332		2333		2334		2335		2336		2337		2338		2339		2340		2341		2342		2343		2344		2345		2346		2347		2348		2349		2350		2351		2352		2353		2354		2355		2356		2357		2358		2359		2360		2361		2362		2363		2364		2365		2366		2367		2368		2369		2370		2371		2372		2373		2374		2375		2376		2377		2378		2379		2380		2381		2382		2383		2384		2385		2386		2387		2388		2389		2390		2391		2392		2393		2394		2395		2396		2397		2398		2399		2400		2401		2402		2403		2404		2405		2406		2407		2408		2409		2410		2411		2412		2413		2414		2415		2416		2417		2418		2419		2420		2421		2422		2423		2424		2425		2426		2427		2428		2429		2430		2431		2432		2433		2434		2435		2436		2437		2438		2439		2440		2441		2442		2443		2444		2445		2446		2447		2448		2449		2450		2451		2452		2453		2454		2455		2456		2457		2458		2459		2460		2461		2462		2463		2464		2465		2466		2467		2468		2469		2470		2471		2472		2473		2474		2475		2476		2477		2478		2479		2480		2481		2482		2483		2484		2485		2486		2487		2488		2489		2490		2491		2492		2493		2494		2495		2496		2497		2498		2499		2500		2501		2502		2503		2504		2505		2506		2507		2508		2509		2510		2511		2512		2513		2514		2515		2516		2517		2518		2519		2520		2521		2522		2523		2524		2525		2526		2527		2528		2529		2530		2531		2532		2533		2534		2535		2536		2537		2538		2539		2540		2541		2542		2543		2544		2545		2546		2547		2548		2549		2550		2551		2552		2553		2554		2555		2556		2557		2558		2559		2560		2561		2562		2563		2564		2565		2566		2567		2568		2569		2570		2571		2572		2573		2574		2575		2576		2577		2578		2579		2580		2581		2582		2583		2584		2585		2586		2587		2588		2589		2590		2591		2592		2593		2594		2595		2596		2597		2598		2599		2600		2601		2602		2603		2604		2605		2606		2607		2608		2609		2610		2611		2612		2613		2614		2615		2616		2617		2618		2619		2620		2621		2622		2623		2624		2625		2626		2627		2628		2629		2630		2631		2632		2633		2634		2635		2636		2637		2638		2639		2640		2641		2642		2643		2644		2645		2646		2647		2648		2649		2650		2651		2652		2653		2654		2655		2656		2657		2658		2659		2660		2661		2662		2663		2664		2665		2666		2667		2668		2669		2670		2671		2672		2673		2674		2675		2676		2677		2678		2679		2680		2681		2682		2683		2684		2685		2686		2687		2688		2689		2690		2691		2692		2693		2694		2695		2696		2697		2698		2699		2700		2701		2702		2703		2704		2705		2706		2707		2708		2709		2710		2711		2712		2713		2714		2715		2716		2717		2718		2719		2720		2721		2722		2723		2724		2725		2726		2727		2728		2729		2730		2731		2732		2733		2734		2735		2736		2737		2738		2739		2740		2741		2742		2743		2744		2745		2746		2747		2748		2749		2750		2751		2752		2753		2754		2755		2756		2757		2758		2759		2760		2761		2762		2763		2764		2765		2766		2767		2768		2769		2770		2771		2772		2773		2774		2775		2776		2777		2778		2779		2780		2781		2782		2783		2784		2785		2786		2787		2788		2789		2790		2791		2792		2793		2794		2795		2796		2797		2798		2799		2800		2801		2802		2803		2804		2805		2806		2807		2808		2809		2810		2811		2812		2813		2814		2815		2816		2817		2818		2819		2820		2821		2822		2823		2824		2825		2826		2827		2828		2829		2830		2831		2832		2833		2834		2835		2836		2837		2838		2839		2840		2841		2842		2843		2844		2845		2846		2847		2848		2849		2850		2851		2852		2853		28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				Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating Costs	Revenue	Operating																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								