



AMENDED 2025-2026

TOP LEVEL SDBIP

SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN

TABLE OF CONTENTS

1. Introduction, Municipal Strategic Objectives and preparation of the SDBIP	1
2. Update and reporting on Top Level SDBIP and Quarterly reviews.....	2
3. Council Reviews and amendments to the top layer KPI's	3
4. Council resolution.....	4-5
5. AMENDED 2025- 2026 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN...	6-9
6. Capital projects for 2025- 2026	10-11
7. Revenue by source for 2025- 2026	12
8. Monthly cashflow 2025- 2026	13-18

INTRODUCTION

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of services delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

STRATEGIC DIRECTION OF COUNCIL

Vision

To create a safe and healthy environment for delivering sustainable quality services

Mission

An efficient and cost-effective municipality for good governance, sustainable services, safe and secure environment, sound financial management and a conducive environment for local economic development

Strategic objectives

1. Ensure efficient administration for good governance
2. Provide infrastructure for sustainable and affordable basic services
3. Promote a safe and secure environment
4. Promote and facilitate investment and local economic development
5. Provide sustainable financial management

PREPARATION OF THE SDBIP

The Top Layer KPI's must be prepared based on the following:

- KPI's should be developed for the programmes / activities identified to address the Strategic Objectives as documented in the IDP. The KPI's must be aligned with the national and municipal KPA's,
- KPI's identified during the IDP and KPI's that need to be reported to key municipal stakeholders should be included in the TL SDBIP to confirm alignment,
- KPI's should be developed to address the required National Agenda Outcomes, priorities and minimum reporting requirements. The KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's,
- The municipal turnaround strategy (MTAS) should be reviewed to determine any actions to be translated into KPI's and to be included in the TL SDBIP. These KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's,
- The risk register should be reviewed to identify the risks that need to be addressed by strategic KPI's. These KPI's should be developed and be aligned with the Strategic Objectives, and the national and municipal KPA's,
- It is also proposed that each directorate consider 2 KPI's that is output focused and that will make the municipality more developmental or enhance the effectiveness of the municipality,
- Clear quarterly targets should be set and the KPI's must be assigned to a senior manager. In the instance where a target will not be achieved during the current financial year, the target should be included in the outer years.
- These targets should be set after available resources and past year performance has been considered.

UPDATE AND REPORTING ON TOP LEVEL SDBIP

The Top Level SDBIP is updated automatically with the actual results reported in the departmental SDBIP. The municipality utilises an electronic web-based system on which KPI owners update actual performance on a monthly basis. It is the responsibility of each KPI owner to maintain a Portfolio of Evidence to support actual performance updated on the system.

The web-based system sends automated e-mails to all KPI owners and users as a reminder to ensure that all staff responsible for updating their actual performance against key performance targets as set by the 16th of every month for the previous month's performance. Where targets were not met or achieved as set in terms of the SDBIP, corrective actions and measures are identified to address poor performance.

QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager. These reviews will take place in October (for the period July to end of September), January (for the period October to the end of December), April (for the period January to the end of March) and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year the accounting officer must assess the performance of the municipality and report to the Council on inter alia its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.

Many of the indicators in the municipal scorecard will only be measurable on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards.

The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, where they are not, that satisfactory and sufficient reasons are provided and that the corrective action being proposed is sufficient to address the poor performance.

The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councillors and the Municipal Manager. The review will also include:

- An evaluation of the validity and suitability of the Key Performance Indicators and recommending must any changes
- An evaluation of the annual and 5-year targets to determine whether the targets are overstated or understated. These changes need to be considered.
- Changes to KPI's and 5-year targets for submission to council for approval. (The reason for this is that the original KPI's and 5-year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- An analysis to determine whether the Municipality is performing adequately or under- performing.

It is important that the Executive Mayor not only pay attention to poor performance but also to good performance.

COUNCIL REVIEWS

At least annually, the Executive Mayor will be required to report to the full council on the overall municipal performance. It is proposed that this reporting take place using the municipal scorecard in an annual performance report format as per the Municipal Systems Act. The said annual performance report will form part of the municipality's Annual Report as per section 121 of the Municipal Finance Management Act.

AMENDMENTS TO THE TOP LAYER KPI'S

KPI's can only be amended after the mid-year assessment and/or after the adjustment budget has been approved. KPI's should be adjusted to be aligned with the adjustment estimate (incl. capital projects) and the reason for the adjustment in the indicator / target should be submitted in a report to Council. The KPI's can only be changed on the system after Council approval has been obtained.

KEY PERFORMANCE INDICATORS TO BE AMENDED – TOP LEVEL SDBIP (2025 / 2026) (DIRECTOR: ECONOMIC, SOCIAL AND INTEGRATED DEVELOPMENT SERVICES)

Purpose of the Report

To submit a report to Council to consider the amendment of KPIs to the 2025 / 2026 Top Level SDBIP (Service Delivery Budget Implementation Plan).

Background

The adjustment budget was compiled and submitted to Council on for consideration.

Legal Framework

Section 28 of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) stipulates as follows:

Municipal adjustments budgets

- 28.** (1) A municipality may revise an approved annual budget through an adjustments budget.
(2) An adjustments budget —
- (a) must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the budget year.
 - (b) may appropriate additional revenues that have become available, over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for.
 - (c) may, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality.
 - (d) may authorise the utilisation of projected savings in one vote towards spending under another vote.
 - (e) may authorise the spending of funds that were unspent at the end of the financial year preceding the budget year, where the under-spending could not reasonably have been foreseen at the time when the annual budget for the budget year was approved by the council.
 - (f) may correct any errors in the annual budget; and
 - (g) may provide for any other expenditure within a prescribed framework.

S54 “Budgetary Control and early identification of financial problems”

On receipt of a statement or report submitted by the Accounting Officer of the municipality in terms of S71 and 72 the mayor must: -

- (a) Consider the report.
- (b) Check whether the municipality’s approved budget is implemented in Accordance with the service delivery and budget implementation plan.
- (c) **Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget.**
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget.

Comments

The 2025/26 TOP LAYER SDBIP was approved by the Executive Mayor on 06th June 2025.

The capital expenditure projects be amended following the changes made in the adjustment budget, please see the amended TL SDBIP for 2025/2026.

Recommendation

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2025/2026 Top layer SDBIP

This item served before the Executive Mayoral Committee on 18 February 2026

Hierdie item het voor die Uitvoerende Burgemeesterskomitee gedien op 18 Februarie 2026

Aanbeveling / Recommendation

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2025/2026 Top layer SDBIP

This item served before an Ordinary Meeting of Council on 25 February 2026

Hierdie item het gedien voor 'n Gewone Vergadering van die Raad op 25 Februarie 2026

Eenparig Besluit / Unanimously Resolved

That Council approves the proposed amendments of the TL KPI's as encapsulated in the amended 2025/2026 Top layer SDBIP

AMENDED 2025/2026 TOP LAYER SDBIP

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4	Motivation for amendments
1	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the installation of water features/splash pads at play parks by 30 June 2026	Percentage (%) of the approved budget spent	All	0.00%	Monthly capital expenditure report	Percentage	95.00%	0.00%	30.00%	55.00%	95.00%	
2	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for purchasing of equipment for community facilities by 30 June 2026	Percentage (%) of the approved budget spent	All	96.04%	Monthly capital expenditure report	Percentage	95.00%	0.00%	30.00%	55.00%	95.00%	
3	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the budget allocated to upgrade boundary wall at Cogmanskloof sport field by 30 June 2026	Percentage (%) of the approved budget spent	9	96.56%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
4	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the allocated budget for Phase 1 of the construction a new pavilion at McGregor sport field by 30 June 2026	Percentage (%) of the approved budget spent	5	0.00%	Monthly capital expenditure report	Percentage	95.00%	0.00%	30.00%	55.00%	95.00%	This project will span over two financial years.
5	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the budget allocated to upgrade floodlights at Callie De Wet and Zolani sports ground by 30 June 2026	Percentage (%) of the approved budget spent	10&11	New KPI	Monthly capital expenditure report	Percentage	95.00%	0.00%	20.00%	55.00%	95.00%	Corrected the spelling of De Wet
6	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the allocated budget for phase 1 of the upgrade of the Van Zyl Sport field by 30 June 2026	Percentage (%) of the approved budget spent	1	New KPI	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	This project will span over two financial years.
7	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Purchase a fully equipped firefighting vehicle by 30 June 2026	Number of fully equipped firefighting vehicle purchased	All	1		Number	1	0	0	0	1	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
8	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Purchase one package of jaws of life by 30 June 2026	Number of package of Jaws of life purchased	All	0	Delivery note	Number	1	0	0	0	1	
9	Community Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the budget allocated for the design plan for the rehabilitation of internal roads in Montagu Nature Reserve by 30 June 2026	Percentage (%) of the approved budget spent	11	0.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	This project will span over two financial years.
10	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade cloakroom at Van Zyl Sport field by 30 June 2026	Percentage (%) of the approved budget spent	1	New KPI	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	The project will be part of phase 1 of the upgrade of Van Zyl sport field
67	Community Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for a new netball court construction at Zolani sports field by 31 December 2025	Percentage (%) of the approved budget spent	10	35.03%	Monthly capital expenditure report	Percentage	95.00%	40.00%	95.00%	0.00%	0.00%	Roll-over project
11	Corporate Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	The percentage (%) of municipality's personnel training budget actually spent, on implementing its workplace skills plan measured as at 30 June 2026 measured as Total Actual Training Expenditure/Approved Training Budget x 100	Percentage (%) of municipality's personnel training budget actually spent	All	0.21%	SAGE financial system Annual Budget Variance report (Refer to Sage skills levy vote number)	Percentage	4% 95%	0.00%	0.00%	0% 50%	4% 95%	The KPI is amended based on the recommendation from the audit committee
12	Corporate Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Limit vacancy rate to 15% of budgeted posts by 30 June 2026	Percentage (%) of vacancy rate	All	3.80%	Advertisement Process Excel Sheet	Percentage	15%	15.00%	15.00%	15.00%	15.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
13	Corporate Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Number of people from the EE target groups employed by 30 June 2026 in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management by 30 June 2026	All	1	Appointment letter and approval dates for the filling of the vacancy Approved Organogram	Number	3	0	0	0	3	POE updated based on the Audit Committee recommendation
14	Corporate Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Review the Organisational Structure and submit to Council for approval by 31 May 2026	Reviewed Structure submitted to Council for approval	All	1	Agenda of the Council meeting	Number	1	0	0	0	1	
15	Corporate Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the budget allocated to install fencing upgrade at Ashton and Robertson municipal office property in White street by 30 June 2026	Percentage (%) of the approved budget spent	1, 9	0.00%	Monthly capital expenditure report	Number	95.00%	5.00%	30.00%	55.00%	95.00%	After surveying the boundaries of the Ashton property, it was decided not to enclose the area
16	Economic, Social and Integrated Development Services	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2026	Number of job opportunities created through EPWP	All	690	Signed appointment contracts	Number	400	150	50	150	50	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report

AMENDED 2025/2026 TOP LAYER SDBIP

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4	Motivation for amendments
17	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit reviewed IDP to Council by 31 May 2026	Reviewed IDP submitted to council	All	1	Reviewed IDP and Minutes of Council meeting during which IDP was discussed	Number	1	0	0	0	1	
18	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the Oversight Report to Council by 31 March 2026	Oversight report submitted to Council by 31 March 2026	All	1	Minutes of the Council meeting during which the oversight report was discussed and adopted	Number	1	0	0	1	0	
19	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Spend 95% of the budget allocated for general ICT needs by 30 June 2026	Percentage (%) of the approved budget spent	All	86.32%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
20	Economic, Social and Integrated Development Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Spend 95% of the budget allocated for a Two-Way Digital Radio Communication Network by 30 June 2026	Percentage (%) of the approved budget spent	All	64.24%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
21	Economic, Social and Integrated Development Services	Local Economic Development	SO4: Promote and facilitate investment and local economic development	Spend 95% of the budget allocated for a connected Langeberg by 30 June 2026	Percentage (%) of the approved budget spent	All	98.66%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
22	Economic, Social and Integrated Development Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade ICT Infrastructure by 30 June 2026	Percentage (%) of the approved budget spent	All	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	
72	Economic, Social and Integrated Development Services	Basic Service Delivery	SO3: Promote a safe and secure environment	Spend 95% of the budget allocated to ICT Infrastructure-Camera system by 30 June 2026	Percentage (%) of the approved budget spent	All	New KPI	Monthly capital expenditure report	Percentage	95.00%	0.00%	0.00%	0.00%	95.00%	To be in line with the adjustment budget
23	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted electricity to less than 7.5% as at 30 June 2026	Percentage (%) unaccounted electricity captured in the report	All	16.89%	Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses	Percentage	7.50%	7.50%	7.50%	7.50%	7.50%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
24	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	95% of Water samples comply with SANS241 micro biological indicators on a monthly basis	Percentage (%) compliance of samples tested	All	98.33%	Monthly Lab results	Percentage	95.00%	95.00%	95.00%	95.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
25	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Limit unaccounted water to less than 20% as at 30 June 2026	Percentage (%) of unaccounted water captured in the report	All	10.59%	Water Losses Excel database maintained by the Senior Manager: Civil Engineering Services	Percentage	20.00%	20.00%	20.00%	20.00%	20.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
26	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	80% of Effluent samples comply with permit values on a monthly basis	Percentage (%) compliance of samples	All	71.15%	Monthly Lab results	Percentage	80.00%	80.00%	80.00%	80.00%	80.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
27	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement and repairs of the electricity network by 30 June 2026	Percentage (%) of the approved budget spent	All	98.27%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
28	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the electrification of Boekenhoutskloof by 30 June 2026	Percentage (%) of the approved budget spent	4	New KPI	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	The project is completed, the saving is moved to the upgrade the Nordale feeder
29	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade in Robertson precinct by 30 June 2026	Percentage (%) of the approved budget spent	1,2	New KPI	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	
30	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the upgrade of Ashton roads (Ashton residential area, Industrial area, Zolani curbs) by 30 June 2026	Percentage (%) of the approved budget spent	10	6.87%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
31	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson WWTW by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	99.94%	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
32	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the sewer pipes by 30 June 2026	Percentage (%) of the approved budget spent	All	New KPI	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	
33	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to install handrails at the Transfer stations in all five towns by 30 June 2026	Percentage (%) of the approved budget spent		84.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	
34	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to install groundwater quality boreholes at Ashton, Montagu and Bonnievale waste disposal facilities by 30 June 2026	Percentage (%) of the approved budget spent	4,7,8,9,10,12	0.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	
35	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase a H25 baler for Ashton new MRF by 30 June 2026	Number of H25 baler purchased	10	New KPI	Delivery note	Number	1	0	0	0	1	
36	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson and	Percentage (%) of the approved	1,2,3,6,7,11	0.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	

AMENDED 2025/2026 TOP LAYER SDBIP

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4	Motivation for amendments
36	Engineering Services	Basic Service Delivery	affordable basic services	Montagu Transfer stations by 30 June 2026	budget spent	1,12	0.00%	Monthly capital expenditure report	Percentage	95.00%	0.00%	0.00%	0.00%	0.00%	
37	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for Phase 1 of the construction - upgrade of a new WTW in McGregor by 30 June 2026	Percentage (%) of the approved budget spent	5	16.00%	Monthly capital expenditure report	Percentage	95.00%	10% 0%	40% 0%	60.00%	95.00%	This project will span over two financial years. Grant allocation was approved late.
38	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for phase 1 for the upgrade Bonnievale Water Treatment works by 30 June 2026	Percentage (%) of the approved budget spent	4,8	0.00%	Monthly capital expenditure report	Percentage	95.00%	5% 0%	30% 0%	55.00%	95.00%	This project will span over two financial years. Grant allocation was approved late.
39	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for raising of Dassieshoek dam wall by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	0.00%	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	
40	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for Phase 2 of upgrade of the Breede River pump station by 30 June 2026	Percentage (%) of the approved budget spent	9,10,11	26.94%	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	This project will span over two financial years.
41	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of bulk water meters by 30 June 2026	Percentage (%) of the approved budget spent	All	44.78%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
42	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the siphon pipeline from the Robertson canal to Gumgrove Dam by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	0.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
43	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the replacement of the water pipe (Bonnievale main supply to Lactalis, Bonnievale Winery and Uitsig) by 30 June 2026	Percentage (%) of the approved budget spent	8	12.85%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
44	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the upgrade of Robertson heights human settlement development by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	New KPI	Monthly capital expenditure report	Percentage	95.00%	0.00%	20.00%	55.00%	95.00%	
45	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to replace 66Kv Transformers at Robertson main substation by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	0.00%	Monthly capital expenditure report	Percentage	95.00%	0.00%	0.00%	55.00%	95.00%	Roll-over project
46	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase an excavator by 30 June 2026	Number of excavator purchased	All	New KPI	Delivery note	Number	4	0	0	0	4	To be in line with the adjustment budget
47	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for replacement of water pipeline in Robertson by 30 June 2026	Percentage (%) of the approved budget spent	1,2,3,6,11	0.00%	Monthly capital expenditure report	Percentage	95.00%	10.00%	40.00%	60.00%	95.00%	
68	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the paving of Barlinka Street in Montagu by 30 June 2026	Percentage (%) of the approved budget spent	7	0.00%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
69	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase a jetting tanker truck by 31 December 2025	Jetting tanker truck purchased	All	0	Delivery note	Number	1	0	1	0	0	Roll-over project
70	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for rehabilitation of roads in all 5 towns by 30 June 2026	Percentage (%) of the approved budget spent	All	68.96%	Monthly capital expenditure report	Percentage	95.00%	5.00%	30.00%	55.00%	95.00%	Roll-over project
71	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Robertson transfer station roof by 31 December 2025	Percentage (%) of the approved budget spent	1;2;3;6;11	84.00%	Monthly capital expenditure report	Percentage	95.00%	40.00%	95.00%	0.00%	0.00%	Roll-over project
73	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated to upgrade Nordale Feeder, Bonnievale to Boekenhoutskloof by 30 June 2026	Percentage (%) of the approved budget spent	4,8	New KPI	Monthly capital expenditure report	Percentage	95.00%	0.00%	0.00%	55.00%	95.00%	This project will span over two financial years. Grant allocation was approved late.
74	Engineering Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Spend 95% of the budget allocated for the upgrade of Mandela Square human settlement development by 30 June 2026	Percentage (%) of the approved budget spent	12	New KPI	Monthly capital expenditure report	Percentage	95.00%	0.00%	0.00%	55.00%	95.00%	This project will span over two financial years. Grant allocation was approved late.
48	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide water to the formal residential properties that are connected to the municipal water infrastructure network as at 30 June 2026	Number of formal residential properties connected to the water infrastructure network and provided with water	All	14905	Post Billing report	Number	14800	14.800	14.800	14.800	14.800	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
49	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network as at 30 June 2026	Number of formal residential properties connected to the electrical infrastructure network and provided with electricity	All	17923	Billing report Property service report	Number	16.800	16.800	16.800	16.800	16.800	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report

AMENDED 2025/2026 TOP LAYER SDBIP

Ref	Department	National KPA	Strategic Objective	Key Performance Indicator	Unit of measurement	Ward	Baseline	Portfolio of Evidence	Target Type	Annual Target	Q1	Q2	Q3	Q4	Motivation for amendments
50	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide wastewater services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service as at 30 June 2026, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage	Number of formal residential properties connected to the municipal wastewater (sanitation/sewerage) services and are provided with sanitation/sewerage services	All	15793	Post Billing report	Number	15.400	15.400	15.400	15.400	15.400	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
51	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide refuse removal once per week to formal residential properties which are billed for refuse removal as at 30 June 2026	Number of residential properties which are billed for refuse removal	All	16260	Post Billing report	Number	16.000	16.000	16.000	16.000	16.000	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
52	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic water to indigent households as at 30 June 2026	Number of indigent households provided with free basic water	All	4741	Post Billing report	Number	7.000	7.000	7.000	7.000	7.000	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
53	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic electricity to indigent households as at 30 June 2026	Number of indigent households provided with free basic electricity	All	4797	Billing-report Property service report	Number	7.000	7.000	7.000	7.000	7.000	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
54	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic sanitation to indigent households as at 30 June 2026	Number of indigent households provided with free basic sanitation services	All	4589	Post Billing report	Number	7.000	7.000	7.000	7.000	7.000	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
55	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Provide free basic refuse removal to indigent households as at 30 June 2026	Number of indigent households provided with free basic refuse removal services	All	4712	Post Billing report	Number	7.000	7.000	7.000	7.000	7.000	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
56	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026	Percentage (%) of debt coverage	All	2.78%	Annual financial statements	Percentage	30.00%	0.00%	0.00%	0.00%	30.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
57	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026	Percentage (%) of outstanding service debtors	All	18.75%	Annual financial statements	Percentage	42% 20%	0.00%	0.00%	0.00%	42% 20%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
58	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026	Number of months operational expenditure covered by available cash	All	2.14	Annual financial statements	Number	2	2	2	2	2	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
59	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Submit the Annual Financial Statements to the Auditor-General by 31 August 2025	Annual Financial Statements submitted to Auditor-General	All	1	Proof of submission	Number	1	1	0	0	0	
60	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Achieve a debtor payment percentage of 95% as at 30 June 2026	Payment % achieved	All	83.18%	Annual financial statements	Percentage	95.00%	35.00%	80.00%	85.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
61	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Maintain the asset register in terms of GRAP standards (No more than four (4) material findings)	No more than four (4) material findings in the external Audit report on noncompliance with GRAP	All	0	Auditor General audit report	Number	4 0	0	4 0	0	0	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
62	Financial Services	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Limit misstatements in the Annual Financial Statements (No more than four (4) material findings)	No more than four (4) material misstatements as per Auditor General's audit report	All	0	Auditor General audit report	Number	4 0	0	4 0	0	0	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
63	Financial Services	Municipal Financial Viability and Management	SO5: Provide sustainable financial management	Submit the final budget to Council for approval by 31 May 2026	Final budget submitted to Council for approval	All	1	Approved annual budget and minutes of the council meeting where the budget was approved	Number	1	0	0	0	1	
64	Financial Services	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	Purchase vehicles for the municipality via financial leasing Spend 95% of the budget allocated to purchase municipal vehicles by 30 June 2026	Number of vehicles purchased Percentage (%) of the approved budget spent	All	0	Delivery note- Monthly capital expenditure report	Number Percentage	34 95%	0%	0%	0%	34 95%	To be in line with the adjustment budget
65	Municipal Manager	Basic Service Delivery	SO2: Provide infrastructure for sustainable and affordable basic services	The percentage of the municipal capital budget spent on projects as at 30 June 2026	Percentage (%) of capital budget spent	All	73.05%	Monthly section 71 reports submitted and annual financial statements	Percentage	95.00%	0.00%	30.00%	55.00%	95.00%	The baseline must be amended to be in line with the audited actuals from the 2024-2025 Annual report
66	Municipal Manager	Good Governance and Public Participation	SO1: Ensure efficient administration for good governance	Develop a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2026	Developed and submitted Plan	All	1	Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed	Number	1	0	0	0	1	

7. Revenue by source for 2025- 2026

Assist	Line Item	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26		TOTAL	Budget	Budget
Ref	200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number		2025/26	2026/27	2027/28
1800	Non-Exchange Revenue / Property rates	9293310	8912966	8912966	8912966	8912966	8912966	8912966	8912966	8912966	8912966	8912966	8912966		111 519 725.06	118 210 909.41	125 303 564.64
300	Exchange Revenue / Service charges - Electricity	57448067	57628680	57628680	57628680	57628680	57628680	57628680	57628680	57628680	57628680	57628680	57628680		689 376 809.00	767 414 263.00	854 285 559.00
400	Exchange Revenue / Service charges - Water	5805726	5797861	5797861	5797861	5797861	5797861	5797861	5797861	5797861	5797861	5797861	5797861		69 668 715.00	72 258 837.00	76 594 368.00
500	Exchange Revenue / Service charges - Waste Water Management	3095727	2746842	2746842	2746842	2746842	2746842	2746842	2746842	2746842	2746842	2746842	2746842		37 148 723.60	39 377 646.97	41 740 303.95
600	Exchange Revenue / Service charges - Waste Management	3137344	2781602	2781602	2781602	2781602	2781602	2781602	2781602	2781602	2781602	2781602	2781602		37 648 122.64	40 659 972.41	43 912 770.39
	Exchange Revenue / Sale of Goods and Rendering of Services	435029	435029	435029	435029	435029	435029	435029	435029	435029	435029	435029	435029		5 220 349.12	5 533 568.00	5 865 584.00
1400	Exchange Revenue / Rental from Fixed Assets	346948	346948	346948	346948	346948	346948	346948	346948	346948	346948	346948	346948		4 163 378.00	4 413 181.00	4 677 972.00
1100	Exchange Revenue / Interest earned from Current and Non Current Assets	2975931	2975931	2975931	2975931	2975931	2975931	2975931	2975931	2975931	2975931	2975931	2975931		35 711 173.00	37 853 843.00	40 125 074.00
0900	Interest earned - outstanding debtors	390074	390074	390074	390074	390074	390074	390074	390074	390074	390074	390074	390074		4 680 892.92	4 961 747.00	5 259 452.00
	Interest	0	0	0	0	0	0	0	0	0	0	0	0		2 291 589.00	2 429 084.00	2 574 829.00
1200	Dividends received	0	0	0	0	0	0	0	0	0	0	0	0		-	-	-
2000	Non-Exchange Revenue / Fines, penalties and forfeits	3083586	1064194	1064194	1064194	1064194	1064194	1064194	1064194	1064194	1064194	1064194	1064194		37 003 037.94	37 769 257.98	38 581 451.98
1500	Exchange Revenue / Licence and permits	209541	0	0	0	0	0	0	0	0	0	0	0		2 514 488.98	2 665 357.00	2 825 279.00
800	Exchange Revenue / Agency services	508917	508917	508917	508917	508917	508917	508917	508917	508917	508917	508917	508917		6 107 006.45	6 473 427.00	6 861 833.00
2200	Non-Exchange Revenue / Transfer and subsidies - Operational	12606039	13850667	13850667	13850667	13850667	13850667	13850667	13850667	13850667	13850667	13850667	13850667		151 272 473.87	145 108 184.00	151 719 184.00
2500	Other revenue	640205	640205	640205	640205	640205	640205	640205	640205	640205	640205	640205	640205		7 682 465.00	8 143 413.00	8 632 019.00
2500	Operational Revenue: Availability Charges	542665													6 511 979.00	7 051 955.00	7 640 099.00
2600	Gains on disposal of PPE	83333	0	0	0	0	0	0	0	0	0	0	0		1 000 000.00	-	-
4600	Non-Exchange Revenue / Transfers and subsidies - capital (monetary allocations)	6981775	5004000	5004000	5004000	5004000	5004000	5004000	5004000	5004000	5004000	5004000	5004000		83 781 303.12	52 654 816.00	44 949 816.00
4700	Transfers and subsidies - capital (in-kind - all)	0	0	0	0	0	0	0	0	0	0	0	0		-	-	-
X	TOTAL	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981	R 91 307 981		1 293 302 231.70	1 352 979 461.77	1 461 549 158.96

