



QUARTER 3

# TOP LEVEL SDBIP REPORTING

SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN

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**SUBMISSION OF EXPENDITURE ON 2025/2026 BUDGET MEASURED BY THE TOP LEVEL SDBIP FOR THE THIRD QUARTER (DIRECTOR: ECONOMIC, SOCIAL AND INTEGRATED DEVELOPMENT SERVICES)**

**Purpose of the report**

To submit a report to council on the progress made on the implementation of 2025/2026 approved Budget as measured in the approved Top level SDBIP.

**Background**

Section 52 (d) of the Municipal Finance Management Act, 56 of 2003, requires that a Mayor must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

This Report informs Council on a Quarterly basis of the expenditure and performance in the Budget.

**Comments:**

The relevant supporting documentation will be provided separately.

**Recommendation**

That Council notes the content of the report

**This item served before an Ordinary Meeting of Council on 29 April 2026**

**Hierdie item het gedien voor 'n Gewone Vergadering van die Raad op 29 April 2026**

**Eenparig Besluit / Unanimously Resolved**

That Council notes the content of the report

## 2. Purpose of the report

The purpose of the report is to inform the council regarding the progress made on the implementation of 2025-2026 approved budget as measured by the approved top-level Service Delivery and Budget Implementation Plan (SDBIP).

## 3. Legislative requirements

The Municipal System Act (MSA), 2000 requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act (MFMA) require the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP through Service Delivery and the Budget Implementation Plan (SDBIP).

Section 52 (d) of the Municipal Finance Management Act, 56 of 2003, requires that a Mayor must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

## 4. Performance management

Performance management is a process that measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of services delivery by the municipality.

The following performance management cycles address the remainder of the recently approved Langeberg municipality performance management framework:



Each of the above cycles can be explained as follows:

- Performance Planning ensures that the strategic direction of the Municipality more explicitly informs and aligns the IDP with all planning activities and resource decisions. This is the stage where Key Performance Areas and Key Performance Indicators are designed to address the IDP objectives, national policy and targets are set.
- Performance Measuring and Monitoring is an ongoing process to determine whether performance targets have been met, exceeded or not met. Projections can also be made during the year as to whether the final target and future targets will be met. It occurs during key points in a process – for example, on a quarterly and annual basis.
- Performance evaluation analyses why there is under-performance or what the factors were, that allowed satisfactory performance in a particular area. Where targets have not been met, the reasons for this must be examined and corrective action recommended. Evidence to support the status is also reviewed at this stage. An additional component is the review of the indicators to determine if they are feasible and are measuring the key areas appropriately.

- Performance Reporting entails regular reporting to management, the performance audit committee, council and the public.
- Performance review/auditing is a key element of the monitoring and evaluation process. This involves verifying that the measurement mechanisms are accurate and that proper procedures are followed to evaluate and improve performance. According to section 45, of the Systems Act, results of the performance measurement must be audited as part of the municipality's internal auditing process and annually by the Auditor-General. The Municipality have therefore established frameworks and structures to evaluate the effectiveness of the municipality's internal performance measurement control systems. Areas of weak performance identified at year-end must be addressed during the following years planning phase.

## **5. Implementation of performance management – Top layer SDBIP**

### Preparing the Top layer SDBIP's

KPI's should be developed for Council, the office of the Municipal Manager and for each Directorate. The KPI's should:

- KPI's should be developed for the programmes / activities identified to address the Strategic Objectives as documented in the IDP. The KPI's must be aligned with the national and municipal KPA's.
- KPI's identified during the IDP and KPI's that need to be reported to key municipal stakeholders should be included in the TL SDBIP to confirm alignment.
- KPI's should be developed to address the required National Agenda Outcomes, priorities and minimum reporting requirements. The KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's.
- The municipal turnaround strategy (MTAS) should be reviewed to determine any actions to be translated into KPI's and to be included in the TL SDBIP. These KPI's must be aligned with the Strategic Objectives, and the national and municipal KPA's.
- The risk register should be reviewed to identify the risks that need to be addressed by strategic KPI's. These KPI's should be developed and be aligned with the Strategic Objectives, and the national and municipal KPA's.
- It is also proposed that each directorate consider 2 KPI's that is output focused and that will make the municipality more developmental or enhance the effectiveness of the municipality.
- Clear quarterly targets should be set and the KPI's must be assigned to a senior manager. In the instance where a target will not be achieved during the current financial year, the target should be included in the outer years.
- These targets should be set after available resources and past year performance has been considered.

### Approval of Top layer SDBIP

The municipal scorecard must be submitted to the Executive Mayor within 14 days after the SDBIP has been approved. The Executive Mayor needs to consider and approve the SDBIP within 28 days after the budget has been approved. The scorecard must be updated after the adjustment estimate has been approved and any changes to the scorecard must be submitted to Council with the respective motivation for the changes suggested, for approvals.

### Performance monitoring

An evaluation of the validity and sustainability of the KPI's should be done and the actual performance results of each target should be updated and evaluated on a monthly basis. In order to measure the input/output of the KPI's, the performance results and performance evidence (POE's) should be evaluated and documented.

The KPI owners should report on the results of the KPI by documenting the following information on the performance system:

- The actual result in terms of the target set.
- The output/outcome of achieving the KPI.
- The calculation of the actual performance reported. (If %)
- The reasons if the target was not achieved.
- Actions to improve the performance against the target set, if the target was not achieved.

The municipal manager and his/her senior management team need to implement the necessary systems and processes to provide the POE's for reporting and auditing.

Performance results are monitored and reviewed in terms of:

- Quarterly KPI monitoring sessions held by the Municipal Manager with all managers,
- Quarterly reports tabled before the Portfolio Committees of the Mayor,
- Quarterly reports tabled before the Executive Mayoral Committee and Council,

## **6. Actual performance for the third quarter**

The quarterly top-layer SDBIP reports give municipal management a chance to analyse performance and address underperformance by implementing internal controls to ensure IDP strategic objectives are met.

A detailed quarter 3 top-layer SDBIP of 2025-2026 financial year is provided in annexure A of this report. The performance presented in the report below is subject to change based on the audit of the actual performance outcomes achieved. The final results will be included as part of 2025-2026 Annual Performance Report (as per section 46 (1)(b) of the Municipal systems), and it will be further incorporated as part of 2025-2026 Annual report. (as per section 46 (2) of the Municipal systems)

**Annexure A: Quarter 3 Top layer SDBIP (January–  
March  
2026)**

| SO1-Ensure efficient administration for good governance                  |                                                      |                                          |                                                                          |                                                                                                                                            |                                                                                                                                                   |                          |          |               |                                                                                                                                       |                |                |            |                                                                                                                                                                                                                                |                                                                                                                                            |
|--------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------|---------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
| KPI Ref. no.                                                             | Responsible Directorate                              | NationalKPA                              | Strategic Objective                                                      | Key performance indicator                                                                                                                  | Unit Of Measurement                                                                                                                               | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                                                                 | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                                                                                                                           | Corrective measure                                                                                                                         |
| 2025/2026-11                                                             | Corporate Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | The percentage (%) of municipality's training budget spent, measured as Total Actual Training Expenditure/Approved Training Budget x 100   | Percentage (%) of municipality's training budget spent                                                                                            | Whole Municipality (All) | 0,21%    | 95%           | "SAGE financial system Annual Budget Variance report (Refer to Sage skills levy vote number)"                                         | 50.00%         | 80,65%         | B          | Spending in line with training program.                                                                                                                                                                                        |                                                                                                                                            |
| 2025/2026-12                                                             | Corporate Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Limit vacancy rate to 15% of budgeted posts by 30 June 2026                                                                                | Percentage (%) of vacancy rate                                                                                                                    | Whole Municipality (All) | 3,80%    | 15%           | Advertisement Process Excel Sheet                                                                                                     | 15.00%         | 3,93%          | B          |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-13                                                             | Corporate Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Number of people from the EE target groups employed in the highest 3 levels of management by 30 June 2026                                  | Number of people from the EE target groups employed by 30 June 2026 in the 3 highest levels of management in compliance with the approved EE plan | Whole Municipality (All) | 5        | 3             | Approved Organogram                                                                                                                   | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-14                                                             | Corporate Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Review the Organisational Structure and submit to Council for approval by 31 May 2026                                                      | Reviewed Structure submitted to Council for approval                                                                                              | Whole Municipality (All) | 1        | 1             | Agenda of the Council meeting                                                                                                         | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-17                                                             | Economic, Social and Integrated Development Services | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Submit reviewed IDP to Council by 31 May 2026                                                                                              | Reviewed IDP submitted to council                                                                                                                 | Whole Municipality (All) | 1        | 1             | Reviewed IDP and Minutes of Council meeting during which IDP was discussed                                                            | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-18                                                             | Economic, Social and Integrated Development Services | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Submit the Oversight Report to Council by 31 March 2026                                                                                    | Oversight report submitted to Council by 31 March 2026                                                                                            | Whole Municipality (All) | 1        | 1             | Minutes of the Council meeting during which the oversight report was discussed and adopted                                            | 1              | 1              | G          |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-19                                                             | Economic, Social and Integrated Development Services | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Spend 95% of the budget allocated for general ICT needs by 30 June 2026                                                                    | "Percentage (%) of the approved budget spent"                                                                                                     | Whole Municipality (All) | 86.32%   | 95.00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 78,21%         | G2         |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-20                                                             | Economic, Social and Integrated Development Services | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Spend 95% of the budget allocated for a Two-Way Digital Radio Communication Network by 30 June 2026                                        | "Percentage (%) of the approved budget spent"                                                                                                     | Whole Municipality (All) | 64.24%   | 95.00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 54,33%         | O          | Installation process in progress and completion will be end of April 2026                                                                                                                                                      | Installation process in progress and completion will be end of April 2026. The project will be closely monitored by the manager            |
| 2025/2026-59                                                             | Financial Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Submit the Annual Financial Statements to the Auditor-General by 31 August 2025                                                            | Annual Financial Statements submitted to Auditor-General                                                                                          | Whole Municipality (All) | 1        | 1             | Proof of submission                                                                                                                   | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-61                                                             | Financial Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Maintain the asset register in terms of GRAP standards (No more than four (4) material findings)                                           | No more than four (4) material findings in the external Audit report on non-compliance with GRAP                                                  | Whole Municipality (All) | 0        | 0             | Auditor General audit report                                                                                                          | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-62                                                             | Financial Services                                   | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Limit misstatements in the Annual Financial Statements (No more than four (4) material findings)                                           | No more than four (4) material misstatements as per Auditor General's audit report                                                                | Whole Municipality (All) | 0        | 0             | Auditor General audit report                                                                                                          | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-66                                                             | Office of the Municipal Manager                      | Good Governance and Public Participation | SO1-Ensure efficient administration for good governance                  | Develop a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2026                                                          | Developed and submitted Plan                                                                                                                      | Whole Municipality (All) | 1        | 1             | Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed | 0              |                | N/A        |                                                                                                                                                                                                                                |                                                                                                                                            |
| SO2-Provide infrastructure for sustainable and affordable basic services |                                                      |                                          |                                                                          |                                                                                                                                            |                                                                                                                                                   |                          |          |               |                                                                                                                                       |                |                |            |                                                                                                                                                                                                                                |                                                                                                                                            |
| KPI Ref. no.                                                             | Responsible Directorate                              | NationalKPA                              | Strategic Objective                                                      | Key performance indicator                                                                                                                  | Unit Of Measurement                                                                                                                               | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                                                                 | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                                                                                                                           | Corrective measure                                                                                                                         |
| 2025/2026-1                                                              | Community Services                                   | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the Installation of water features/splash pads at play parks by 30 June 2026                         | Percentage (%) of the approved budget spent                                                                                                       | Whole Municipality (All) | 0,00%    | 95,00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 0%             | R          | Was advertised and received not bids. Re-advertised bid received was more than funding available                                                                                                                               | Tender was cancelled                                                                                                                       |
| 2025/2026-2                                                              | Community Services                                   | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for purchasing of equipment for community facilities by 30 June 2026                                     | Percentage (%) of the approved budget spent                                                                                                       | Whole Municipality (All) | 96.04%   | 95,00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 12,61%         | R          | Turn around during supply chain process was not proper adhered to                                                                                                                                                              | Review the turn around time of supply chain process. BAC has approved the tender 17/04/2026                                                |
| 2025/2026-22                                                             | Economic, Social and Integrated Development Services | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade ICT Infrastructure by 30 June 2026                                                            | Percentage (%) of the approved budget spent                                                                                                       | Whole Municipality (All) | New KPI  | 95.00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 35,48%         | R          | Supply and delivery of switches and firewalls were delivered and are all planned for installation in April 2026. Remaining budget used for procurement of a Tape Library for long-term backups - currently in evaluation phase | Remaining budget used for procurement of a Tape Library for long-term backups - currently in evaluation phase                              |
| 2025/2026-23                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Limit unaccounted electricity to less than 7.5% as at 30 June 2026                                                                         | Percentage (%) unaccounted electricity captured in the report                                                                                     | Whole Municipality (All) | 16,89%   | 7.50%         | Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses                   | 7.50%          | 13,64%         | R          | The Electrical losses over a 12 month period is 13.64%                                                                                                                                                                         | From last year October 2025 the pre-paid meter sales were not included in the statistics, which make a huge difference in the total sales. |
| 2025/2026-24                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | 95% of Water samples comply with SANS241 micro biological indicators on a monthly basis                                                    | Percentage (%) compliance of samples tested                                                                                                       | Whole Municipality (All) | 98,33%   | 95.00%        | Monthly Lab results                                                                                                                   | 95.00%         | 95,08%         | G2         | 100% water samples comply with SANS241 micro biological indicators.                                                                                                                                                            |                                                                                                                                            |
| 2025/2026-25                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Limit unaccounted water to less than 20% as at 30 June 2026                                                                                | Percentage (%) of unaccounted water captured in the report                                                                                        | Whole Municipality (All) | 10,59%   | 20.00%        | Water Losses Excel database maintained by the Senior Manager: Civil Engineering Services                                              | 20.00%         | 13.4%          | B          |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-26                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | 80% of Effluent samples comply with permit values on a monthly basis                                                                       | Percentage (%) compliance of samples                                                                                                              | Whole Municipality (All) | 71,15%   | 80.00%        | Monthly Lab results                                                                                                                   | 80.00%         | 71,67%         | O          | Constant pump breakdowns cause failure of equipment . Ageing infrastructure                                                                                                                                                    | source funding in the new FY to do design of waste water treatment works                                                                   |
| 2025/2026-27                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the replacement and repairs of the electricity network by 30 June 2026                               | Percentage (%) of the approved budget spent                                                                                                       | Whole Municipality (All) | 98,27%   | 95.00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 76,52%         | G2         |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-29                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade in Robertson precinct by 30 June 2026                                                         | Percentage (%) of the approved budget spent                                                                                                       | 1;2                      | New KPI  | 95.00%        | Monthly capital expenditure report                                                                                                    | 60.00%         | 62,48%         | G2         |                                                                                                                                                                                                                                |                                                                                                                                            |
| 2025/2026-30                                                             | Engineering Services                                 | Basic Service Delivery                   | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the upgrade of Ashton roads (Ashton residential area, Industrial area, Zolani curbs) by 30 June 2026 | Percentage (%) of the approved budget spent                                                                                                       | 10                       | 6,87%    | 95.00%        | Monthly capital expenditure report                                                                                                    | 55.00%         | 2,09%          | R          | Contractor on-site. Industrial area will be in the new financial year                                                                                                                                                          | Contractor will be closely monitored.                                                                                                      |



| KPI Ref. no. | Responsible Directorate | NationalKPA            | Strategic Objective                                                      | Key performance indicator                                                                                                                                                                                                                                             | Unit Of Measurement                                                                                                                                              | Ward                     | Baseline | Annual target | Portfolio Of Evidence              | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                                                     | Corrective measure                                           |
|--------------|-------------------------|------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------|---------------|------------------------------------|----------------|----------------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 2025/2026-31 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade Robertson WWTW by June 2026                                                                                                                                                                                              | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 99,94%   | 95.00%        | Monthly capital expenditure report | 60.00%         | 48,99%         | O          | Variation was approved by the MM, but had to go to Council as part of the February adjustment budget. Construction underway                              | Project is closely monitored by PMU                          |
| 2025/2026-32 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the replacement of the sewer pipes by 30 June 2026                                                                                                                                                                              | Percentage (%) of the approved budget spent                                                                                                                      | Whole Municipality (All) | New KPI  | 95%           | Monthly capital expenditure report | 55%            | 48,35%         | O          | Emergency work was done in Voortrekker road in Robertson. Payments still outstanding.                                                                    | Invoices submitted for payment                               |
| 2025/2026-33 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to install handrails at the Transfer stations in all five towns by 30 June 2026                                                                                                                                                     | Percentage (%) of the approved budget spent                                                                                                                      | Whole Municipality (All) | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 0%             | R          | Tender was approved on the 30th of March 2026 at the BAC and signed on the 31st of March.                                                                | Tender is now in appeal process.                             |
| 2025/2026-34 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to install groundwater quality boreholes at Ashton, Montagu and Bonnievale waste disposal facilities by 30 June 2026                                                                                                                | Percentage (%) of the approved budget spent                                                                                                                      | 4,7,8,9,10,12            | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 0%             | R          | Installation of groundwater quality boreholes at Ashton, Montagu and Bonnievale waste disposal facilities were installed. Invoices submitted for payment | Project complete, await payment                              |
| 2025/2026-35 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Purchase a H25 baler for Ashton new MRF by 30 June 2026                                                                                                                                                                                                               | Number of H25 baler purchased                                                                                                                                    | 10                       | New KPI  | 1             | Delivery note                      | 0              |                | N/A        |                                                                                                                                                          |                                                              |
| 2025/2026-36 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade Robertson and Montagu Transfer stations by 30 June 2026                                                                                                                                                                  | Percentage (%) of the approved budget spent                                                                                                                      | 1,2,3,6,7,11,12          | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 0%             | R          | Contractor on-site in Robertson. Once Robertson is completed, the contractor will move to Montagu transfer station                                       | The tender will be closely monitored by the manager          |
| 2025/2026-37 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for Phase 1 of the upgrade of WTW in McGregor by 30 June 2026                                                                                                                                                                       | Percentage (%) of the approved budget spent                                                                                                                      | 5                        | 16,00%   | 95%           | Monthly capital expenditure report | 60,00%         | 13,05%         | R          | Contractor appointed, busy with site establishment                                                                                                       | This is a multi-year rollover project                        |
| 2025/2026-38 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for phase 1 for the upgrade Bonnievale Water Treatment works by 30 June 2026                                                                                                                                                        | Percentage (%) of the approved budget spent                                                                                                                      | 4;8                      | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 6,45%          | R          | Funds was spent on professional services. The tender closes 24 April                                                                                     | Once awarded, the tender will be closely monitored by PMU    |
| 2025/2026-39 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for raising of Dassieshoek dam wall by 30 June 2026                                                                                                                                                                                 | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 0,00%    | 95%           | Monthly capital expenditure report | 60%            | 27,66%         | R          | Consultant appointed Detail design in process as well as hydro-logical study.                                                                            | Once the design is complete will go out on tender            |
| 2025/2026-4  | Community Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the allocated budget for Phase 1 of the construction a new pavilion at McGregor sport field by 30 June 2026                                                                                                                                              | Percentage (%) of the approved budget spent                                                                                                                      | 5                        | 0,00%    | 95,00%        | Monthly capital expenditure report | 55.00%         | 13,59%         | R          | The supplier cancelled the tender due to costing                                                                                                         | The tender will be re-advertised                             |
| 2025/2026-40 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for Phase 2 of upgrade of the Breede River pump station by 30 June 2026                                                                                                                                                             | Percentage (%) of the approved budget spent                                                                                                                      | 9;10;11                  | 26,94%   | 95%           | Monthly capital expenditure report | 60%            | 54,94%         | O          | Project is completed with all the WSIG funds spent                                                                                                       | The allocated funds for the current financial year was spent |
| 2025/2026-41 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the replacement of bulk water meters by 30 June 2026                                                                                                                                                                            | Percentage (%) of the approved budget spent                                                                                                                      | Whole Municipality (All) | 44,78%   | 95%           | Monthly capital expenditure report | 55%            | 100%           | B          | Project completed.                                                                                                                                       |                                                              |
| 2025/2026-42 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the replacement of the siphon pipeline from the Robertson canal to Gumgrove Dam by 30 June 2026                                                                                                                                 | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 95,26%         | B          | The project is completed.                                                                                                                                |                                                              |
| 2025/2026-43 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the replacement of the water pipe (Bonnievale main supply to Lactalis, Bonnievale Winery and Uitsig) by 30 June 2026                                                                                                            | Percentage (%) of the approved budget spent                                                                                                                      | 8                        | 12,85%   | 95%           | Monthly capital expenditure report | 55%            | 77,53%         | G2         |                                                                                                                                                          |                                                              |
| 2025/2026-44 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the upgrade of Robertson heights human settlement development by 30 June 2026                                                                                                                                                   | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 0        | 95%           | Monthly capital expenditure report | 55%            | 0%             | R          | ASLA is on-site and the construction is underway.                                                                                                        | The project will be closely monitored by the manager         |
| 2025/2026-45 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to replace 66kV Transformers at Robertson main substation by 30 June 2026                                                                                                                                                           | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 0,00%    | 95%           | Monthly capital expenditure report | 55%            | 54%            | O          | Civil works will start in April 2026.                                                                                                                    | The project will be closely monitored by the manager         |
| 2025/2026-47 | Engineering Services    | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for replacement of water pipeline in Robertson by 30 June 2026                                                                                                                                                                      | Percentage (%) of the approved budget spent                                                                                                                      | 1;2;3;6;11               | 0.00%    | 95%           | Monthly capital expenditure report | 60%            | 100%           | B          | Project completed.                                                                                                                                       |                                                              |
| 2025/2026-48 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide water to the formal residential properties that are connected to the municipal water infrastructure network as at 30 June 2026                                                                                                                                | Number of formal residential properties connected to the water infrastructure network and provided with water                                                    | Whole Municipality (All) | 14905    | 14800         | Post Billing report                | 14800          | 14959          | G2         |                                                                                                                                                          |                                                              |
| 2025/2026-49 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide electricity to the formal residential properties connected to the municipal electrical infrastructure network as at 30 June 2026                                                                                                                              | Number of formal residential properties connected to the electrical infrastructure network and provided with electricity                                         | Whole Municipality (All) | 17923    | 16 800        | Property service report            | 16800          | 18071          | G2         |                                                                                                                                                          |                                                              |
| 2025/2026-50 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide waste water services (sanitation/sewerage) to the formal residential properties connected to the municipal waste water network service as at 30 June 2026, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage | Number of formal residential properties connected to the municipal waste water (sanitation/sewerage) services and are provided with sanitation/sewerage services | Whole Municipality (All) | 15793    | 15 400        | Post Billing report                | 15400          | 15446          | G2         |                                                                                                                                                          |                                                              |
| 2025/2026-51 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide refuse removal once per week to formal residential properties which are billed for refuse removal as at 30 June 2026                                                                                                                                          | Number of residential properties which are billed for refuse removal                                                                                             | Whole Municipality (All) | 16260    | 16 000        | Post Billing report                | 16000          | 16198          | G2         |                                                                                                                                                          |                                                              |
| 2025/2026-52 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide free basic water to indigent households as at 30 June 2026                                                                                                                                                                                                    | Number of indigent households provided with free basic water                                                                                                     | Whole Municipality (All) | 4741     | 7 000         | Post Billing report                | 7000           | 4918           | B          |                                                                                                                                                          |                                                              |
| 2025/2026-53 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide free basic electricity to indigent households as at 30 June 2026                                                                                                                                                                                              | Number of indigent households provided with free basic electricity                                                                                               | Whole Municipality (All) | 4797     | 7 000         | Property service report            | 7000           | 5087           | B          |                                                                                                                                                          |                                                              |
| 2025/2026-54 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide free basic sanitation to indigent households as at 30 June 2026                                                                                                                                                                                               | Number of indigent households provided with free basic sanitation services                                                                                       | Whole Municipality (All) | 4589     | 7 000         | Post Billing report                | 7000           | 4891           | B          |                                                                                                                                                          |                                                              |
| 2025/2026-55 | Financial Services      | Basic Service Delivery | SO2-Provide infrastructure for sustainable and affordable basic services | Provide free basic refuse removal to indigent households as at 30 June 2026                                                                                                                                                                                           | "Number of indigent households provided with free basic refuse removal services"                                                                                 | Whole Municipality (All) | 4712     | 7 000         | Post Billing report                | 7000           | 4893           | B          |                                                                                                                                                          |                                                              |

| KPI Ref. no.                                                                | Responsible Directorate                              | NationalKPA                                  | Strategic Objective                                                      | Key performance indicator                                                                                                               | Unit Of Measurement                                                | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                   | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                 | Corrective measure                                                                       |
|-----------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------|----------|---------------|-----------------------------------------------------------------------------------------|----------------|----------------|------------|----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| 2025/2026-64                                                                | Financial Services                                   | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to purchase municipal vehicles by 30 June 2026                                                        | Percentage (%) of the approved budget spent                        | Whole Municipality (All) | 0        | 95%           | Monthly capital expenditure report                                                      | 0%             |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-65                                                                | Office of the Municipal Manager                      | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | The percentage of the municipal capital budget spent on projects as at 30 June 2026                                                     | Percentage (%) of capital budget spent                             | Whole Municipality (All) | 73,05%   | 95.00%        | Monthly section 71 reports submitted and annual financial statements                    | 55.00%         | 38,38%         | R          | This excludes the outstanding orders                                                                                 | Director must closely monitor and report to SMT on all capital expenditure               |
| 2025/2026-67                                                                | Community Services                                   | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for a new netball court construction at Zolani sports field by 31 December 2025                       | Percentage (%) of the approved budget spent                        | 10                       | 35.03%   | 95%           | Monthly capital expenditure report                                                      | 0.00%          |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-68                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the paving of Barlinka Street in Montagu by 30 June 2026                                          | Percentage (%) of the approved budget spent                        | 7                        | 0,00%    | 95,00%        | Monthly capital expenditure report                                                      | 55.00%         | 21,62%         | R          | The contractor is on-site                                                                                            | The project will be closely monitored by the manager                                     |
| 2025/2026-69                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Purchase a jetting tanker truck by 31 December 2025                                                                                     | Percentage (%) of the approved budget spent                        | Whole Municipality (All) | 0        | 1             | Delivery note                                                                           | 0              |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-70                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for rehabilitation of roads in all 5 towns by 30 June 2026                                            | Percentage (%) of the approved budget spent                        | Whole Municipality (All) | 68,96%   | 95,00%        | Monthly capital expenditure report                                                      | 55,00%         | 32,37%         | R          | Project in construction.                                                                                             | The project will be closely monitored by the manager                                     |
| 2025/2026-71                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade Robertson transfer station roof by 31 December 2025                                        | Percentage (%) of the approved budget spent                        | 1;2;3;6;11               | 84,00%   | 95,00%        | Monthly capital expenditure report                                                      | 0,00%          |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-73                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated to upgrade Nordale Feeder, Bonnievale to Boekenhoutskloof by 30 June 2026                             | Percentage (%) of the approved budget spent                        | 4;8                      | New KPI  | 95%           | Monthly capital expenditure report                                                      | 55,00%         | 0%             | R          | Busy with the design. Once design is complete, will go out on tender                                                 | Once tender is awarded, the project will be closely monitored                            |
| 2025/2026-74                                                                | Engineering Services                                 | Basic Service Delivery                       | SO2-Provide infrastructure for sustainable and affordable basic services | Spend 95% of the budget allocated for the upgrade of Mandela Square human settlement development by 30 June 2026                        | Percentage (%) of the approved budget spent                        | 12                       | New KPI  | 95%           | Monthly capital expenditure report                                                      | 55,00%         | 126,88%        | B          | 100% was spent on the upgrade of Mandela Square.                                                                     |                                                                                          |
| <b>SO3-Promote a safe and secure environment</b>                            |                                                      |                                              |                                                                          |                                                                                                                                         |                                                                    |                          |          |               |                                                                                         |                |                |            |                                                                                                                      |                                                                                          |
| KPI Ref. no.                                                                | Responsible Directorate                              | NationalKPA                                  | Strategic Objective                                                      | Key performance indicator                                                                                                               | Unit Of Measurement                                                | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                   | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                 | Corrective measure                                                                       |
| 2025/2026-15                                                                | Corporate Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the budget allocated to upgrade Robertson municipal property in White street by 30 June 2026                               | Percentage (%) of the approved budget spent                        | 1                        | 0.00%    | 95.00%        | Monthly capital expenditure report                                                      | 55.00%         | 71,12%         | G2         |                                                                                                                      |                                                                                          |
| 2025/2026-3                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the budget allocated to upgrade boundary wall at Cogmanskloof sport field by 30 June 2026                                  | Percentage (%) of the approved budget spent                        | 9                        | 96,56%   | 95,00%        | Monthly capital expenditure report                                                      | 55.00%         | 99,10%         | B          |                                                                                                                      |                                                                                          |
| 2025/2026-5                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the budget allocated to upgrade floodlights at Callie De Wet and Zolani sports ground by 30 June 2026                      | Percentage (%) of the approved budget spent                        | 10;11                    | 0,00%    | 95,00%        | Monthly capital expenditure report                                                      | 55.00%         | 0%             | R          | The contractor will be onsite by 28 April 2026                                                                       | Will be closely monitored by the relevant manager                                        |
| 2025/2026-6                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the allocated budget for phase 1 of the upgrade of the Van Zyl Sport field by 30 June 2026                                 | Percentage (%) of the approved budget spent                        | 1                        | New KPI  | 95,00%        | Monthly capital expenditure report                                                      | 60.00%         | 8,11%          | R          | Correct supply chain process was follow and services provider has been appointed                                     | Services provider on site by 21 April 2026. The manager will closely monitor the project |
| 2025/2026-7                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Purchase a fully equipped firefighting vehicle by 30 June 2026                                                                          | Number of fully equipped firefighting vehicle purchased            | Whole Municipality (All) | 1        | 1             | Delivery note                                                                           | 0              |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-72                                                                | Economic, Social and Integrated Development Services | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the budget allocated to ICT Infrastructure- Camera system by 30 June 2026                                                  | Percentage (%) of the approved budget spent                        | Whole Municipality (All) | New KPI  | 95%           | Monthly capital expenditure report                                                      | 0,00%          |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-8                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Purchase one package of jaws of life by 30 June 2026                                                                                    | Number of package of Jaws of life purchased                        | Whole Municipality (All) | 0        | 1             | Delivery note                                                                           | 0              |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-9                                                                 | Community Services                                   | Basic Service Delivery                       | SO3-Promote a safe and secure environment                                | Spend 95% of the budget allocated for the design plan of the rehabilitation of internal roads in Montagu Nature Reserve by 30 June 2026 | Percentage (%) of the approved budget spent                        | 11                       | 0,00%    | 95,00%        | Monthly capital expenditure report                                                      | 55.00%         | 38,24%         | R          | The tender was advertised and the pricing came in higher than the available funds. Tender was subsequently cancelled | More funding will be made available in the new financial year.                           |
| <b>SO4-Promote and facilitate investment and local economic development</b> |                                                      |                                              |                                                                          |                                                                                                                                         |                                                                    |                          |          |               |                                                                                         |                |                |            |                                                                                                                      |                                                                                          |
| KPI Ref. no.                                                                | Responsible Directorate                              | NationalKPA                                  | Strategic Objective                                                      | Key performance indicator                                                                                                               | Unit Of Measurement                                                | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                   | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                 | Corrective measure                                                                       |
| 2025/2026-16                                                                | Economic, Social and Integrated Development Services | Local Economic Development                   | SO4-Promote and facilitate investment and local economic development     | Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2026                                             | Number of job opportunities created through EPWP                   | Whole Municipality (All) | 690      | 400           | Signed appointment contracts                                                            | 150            | 152            | G2         |                                                                                                                      |                                                                                          |
| 2025/2026-21                                                                | Economic, Social and Integrated Development Services | Local Economic Development                   | SO4-Promote and facilitate investment and local economic development     | Spend 95% of the budget allocated for a connected Langeberg by 30 June 2026                                                             | "Percentage (%) of the approved budget spent"                      | Whole Municipality (All) | 98,66%   | 95.00%        | Monthly capital expenditure report                                                      | 55.00%         | 82,33%         | G2         |                                                                                                                      |                                                                                          |
| <b>SO5-Provide sustainable financial management</b>                         |                                                      |                                              |                                                                          |                                                                                                                                         |                                                                    |                          |          |               |                                                                                         |                |                |            |                                                                                                                      |                                                                                          |
| KPI Ref. no.                                                                | Responsible Directorate                              | NationalKPA                                  | Strategic Objective                                                      | Key performance indicator                                                                                                               | Unit Of Measurement                                                | Ward                     | Baseline | Annual target | Portfolio Of Evidence                                                                   | Quarter target | Quarter actual | KPI status | Performance Comments                                                                                                 | Corrective measure                                                                       |
| 2025/2026-56                                                                | Financial Services                                   | Municipal Financial Viability and Management | SO5-Provide sustainable financial management                             | Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026             | Percentage (%) of debt coverage                                    | Whole Municipality (All) | 2,78%    | 30,00%        | Annual financial statements                                                             | 0.00%          |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-57                                                                | Financial Services                                   | Municipal Financial Viability and Management | SO5-Provide sustainable financial management                             | Financial viability measured in terms of the outstanding service debtors as at 30 June 2026                                             | Percentage (%) of outstanding service debtors                      | Whole Municipality (All) | 18,75%   | 20,00%        | Annual financial statements                                                             | 0.00%          |                | N/A        |                                                                                                                      |                                                                                          |
| 2025/2026-58                                                                | Financial Services                                   | Municipal Financial Viability and Management | SO5-Provide sustainable financial management                             | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026                     | Number of months operational expenditure covered by available cash | Whole Municipality (All) | 2,14     | 2             | Annual financial statements                                                             | 2              | 2.1            | G2         | N/A                                                                                                                  | N/A                                                                                      |
| 2025/2026-60                                                                | Financial Services                                   | Municipal Financial Viability and Management | SO5-Provide sustainable financial management                             | Achieve a debtor payment percentage of 95% as at 30 June 2026                                                                           | Payment % achieved                                                 | Whole Municipality (All) | 83,18%   | 95,00%        | Annual financial statements                                                             | 85.00%         | 87%            | G2         | N/A                                                                                                                  | N/A                                                                                      |
| 2025/2026-63                                                                | Financial Services                                   | Municipal Financial Viability and Management | SO5-Provide sustainable financial management                             | Submit the final budget to Council for approval by 31 May 2026                                                                          | Final budget submitted to Council for approval                     | Whole Municipality (All) | 1        | 1             | Approved annual budget and minutes of the council meeting where the budget was approved | 0              |                | N/A        |                                                                                                                      |                                                                                          |