

INTEGRATED DEVELOPMENT PLAN REVIEW 2010 - 2011



ADOPTED 24 MAY 2010

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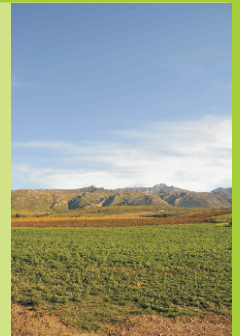
Diagram 3 : Council's Strategic Priorities

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Chapter One

INTRODUCTION



CHAPTER 1: INTRODUCTION

1. INTRODUCTION

Strategic Planning is central to the long term sustainable planning of Langeberg Municipality. The municipality's overarching long term plan of 2007-2011 is being used as a baseline plan for the annual review.

The Municipal Systems Act (32 of 2000) highlight that local authorities should review their IDP with regards to changes in the environment and based on the achievement of performance targets and key performance indicators.

This document subsequently encapsulates the strategic planning process of the municipality.

2. SETTING THE SCENE

Section 25 of the Municipal Systems Act 32 of 2000 (MSA) requires of each municipal council to, within a prescribed period after the start of its elected term, adopt a single, inclusive and strategic plan for the development of the municipality.

It is important to understand the instruction given to municipalities in section 34 that reads as follows:

A municipal council –

a) Must review its integrated development plan-

- *Annually in accordance with an assessment of its performance measurements in terms of section 41; and*
- *To the extent that changing circumstances so demand; and*

b) *May amend its integrated development plan in accordance with prescribed process.*

This review is critical analysis to take stock of our progress in achieving our long term goals and where appropriate to suggest alternative measures to ensure achievement of our strategic objectives.

3. STATUS OF OUR IDP IN TERMS OF SECTION 35 OF THE MSA

Our IDP is the principal planning instrument that guides all our planning, development and the budget. Our IDP binds all our officials and councillors to the extent that it imposes duties on these persons. It also binds all other persons to the extent that forms part of our IDP that imposes duties or affects the rights of other has been properly passed as a by-law by our council.

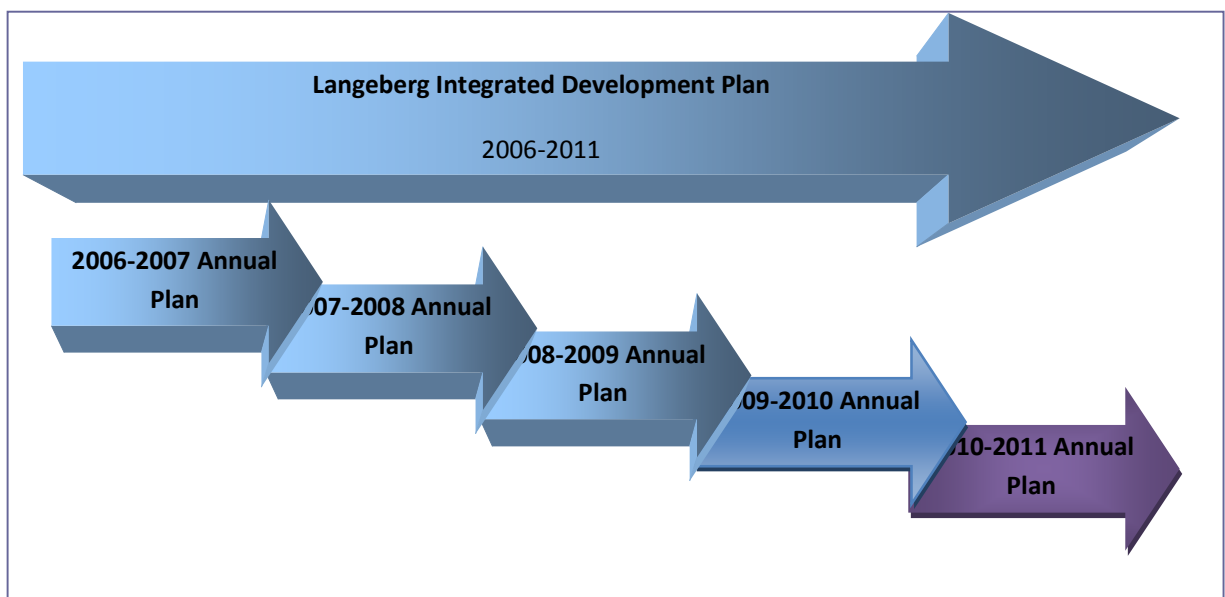
4. METHODOLOGY AND PROCESS FOLLOWED TO REVIEW OUR IDP

4.1 THE IDP REVIEW PROCESS PLAN

To assist in understanding our IDP, it is important to have knowledge of the process that we followed to compile and review our IDP. The process can be illustrated as follows:

The ***Langeberg Integrated Development Plan 2007-2011*** (hereafter referred to as the IDP) was approved during May 2007. The IDP sets the strategic direction for the consecutive annual plans, such as this current 2009-2010 plan.

Diagram 1



4.2 OUR IDP REVIEW TIMELINES

An intensive community, stakeholder participation process commence during October 2009. During this time the process involved councillors, officials, ward committees, sectors and the rural communities who spent extensive hours in debate and consultation.

Table 1: Mayoral IMBIZO's

Date	Ward/s	Town
7 October 2009	10	Zolani
8 September 2009	4&8	Bonnievale
9 September 2009	6&7	Montagu
10 September 2009	9	Ashton
15 September 2009	1&3	Robertson
5 October 2009	2	Nkqubela
6 October 2009	5	McGregor

In addition to the engagements mentioned above, we also had a system of ward based planning during November 2009 and December 2009.

The following stakeholders were involved in our WBP.

- Ward committees
- Politicians (Councillors)
- Municipal officials
- Community members
- NGO's and CBO's

4.3 DRAFT IDP & BUDGET CONSULTATIVE ENGAGEMENTS

The Executive Mayor, Councillor J Ngonyama will table the 2010 review of the 2007/2011 IDP and draft budget at the council meeting on the 23 March 2010.

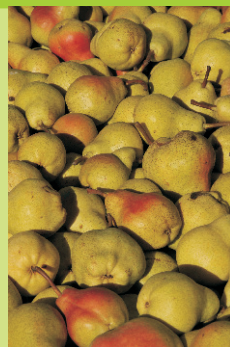
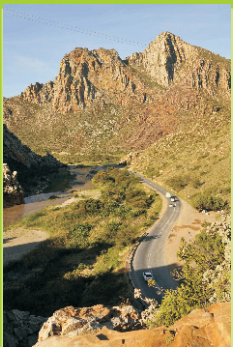
Both the draft Budget and IDP will be taken to the following wards, communities and sectors for inputs and comments before the final submission to council.

Table 2: Draft IDP and Budget public participation process

Date	Ward	Place
12-Apr-10	Ward 1	Town Hall / Stadsaal - Robertson
12-Apr-10	Ward 6	Wilhelm Thys Avenue Hall -Montagu
13-Apr-10	Ward 3	Community Hall - Robertson
13-Apr-10	Ward 7	Hofmeyer Hall Montagu
14-Apr-10	Ward 2	Nkqubela Community Hall, Robertson
14-Apr-10	Ward 8	Chris v Zyl Hall – Bonnievale
15-Apr-10	Ward 5	Methodist Church Hall - McGregor
15-Apr-10	Ward 9	Town Hall - Ashton
19-Apr-10	Ward 4	Happy Valley Community Hall, Bonnievale
19-Apr-10	Ward 10	Zolani Community Hall, Ashton
20-Apr -10	All NGO's CBO's Business	Ashton Town Hall

Chapter Two

ANALYSING: LEGISLATION MANDATE, PROGRAMMES AND POLICIES
STRATEGY FORMULATION
SOCIO ECONOMIC PROFILE
INSTITUTIONAL ANALYSIS



CHAPTER 2(1): ANALYSING: LEGISLATIVE MANDATE, PROGRAMMES AND POLICIES

1. LEGISLATIVE MANDATE

Section 151 of the Constitution of the Republic of South Africa, 1996 states:

“151(3) a municipality has the right to govern, on its own initiative, the local government affairs of its community, subject to national and provincial legislation, as provided for in the Constitution.”

The objects of local government as stated in **Section 152(1) of the Constitution** are-

- a) To provide democratic and accountable government for local communities;*
- b) To ensure the provision of services to communities in a sustainable manner;*
- c) To promote social and economic development*
- d) To promote a safe and healthy environment; and*
- e) To encourage the involvement of communities and community organisations in the matters of local government.*

The municipal IDP must be structured to give priority to the basic needs of the community and to promote the social and economic development of the community.

Section 153 of the constitution states that: “a municipality must-

- a) Structure and manage its administration and budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community; and*
- b) Participate in national and provincial development programmes. “*

The Municipal Systems Act (MSA) (2000) compels municipalities to draft Integrated Development Plans (IDP) as a, inclusive and strategic development plan that is aligned with the developmental plans of the surrounding municipalities and other spheres of government.

2. GOVERNMENT STRATEGIES AND PROGRAMMES

Our constitution provides that National government and Provincial governments must support and strengthen local government to manage its own affairs. To this end National government and Provincial governments has enacted various legislations and developed numerous strategies and programmes. Section 153 of the constitution also states that a municipality must participate in national and provincial development programmes. It is therefore important that our IDP in its conceptualization and implementation include and refers to these strategies, programmes and legislative provisions and also provide a clear implementation plan to execute them.

President Jacob Zuma in his State of the Nation Address highlighted the following:

➤ **National Government top five priorities:**

- Education
 - Health
 - Rural development and land reform
 - Creating decent work
 - Fighting crime
-
- In addition Government will work to improve the effectiveness of local government, infrastructure development and human settlements
 - Building a performance-orientated state by improving planning as well as performance monitoring and evaluation
 - Place education and skills development at the centre of this government's policy
 - Continue to improve our health care system by building and upgrading hospital and clinics, and further improving the working interventions to lower maternal mortality rather to reduce new HIV infections and to effectively treat HIV and Tuberculosis
 - Putting in place measures to reduce the country water loss by half by 2014
 - Providing infrastructure to support agricultural development and training for community members
 - Ensure that our environmental assets and natural resources are well protected and are continually enhanced
 - Currently working on the development and implementation of a public service development programme which will set the norms and standards for public servants in all spheres
 - Continue to eradicate corruption and fraud in procurement and tender processes
-
- In December 2009 Cabinet approved a turnaround strategy for local government to ensure that local government has the correct management, administrative and technical skills.

Various government policies and strategies therefore impacts on our IDP. These policies and strategies include *inter alia* the Apex Priorities, the National Spatial Development Perspective (NSDP), the Accelerated Shared Growth Initiative of South Africa (ASGISA), the Provincial Growth and Development Strategy (PGDS), the District Growth and Development Strategy (DGDS).

2.1 NATIONAL SPATIAL DEVELOPMENT PERSPECTIVE (NSDP)

National Government had a need to develop a set of principles and mechanisms for guiding infrastructure investment and development decisions and to have a shared understanding of the national space economy by describing the spatial manifestations of the main social, economic and environmental trends.

It is argued that given our national objective to grow the economy, create jobs, address poverty and promote social cohesion, the NSDP will assist government in confronting three fundamental planning questions namely:

1. *Where should government direct its investment and development initiatives to ensure sustainable and maximum impact?*
2. *What kinds of spatial forms and arrangements are more conducive to the achievement of our objectives of democratic nation building and social and economic inclusion?*
3. *How can government as a whole:*
 - Capitalise on complementarities and facilitate consistent decision-making?
 - Move beyond mere focusing on integration and coordination procedures to establishing processes and mechanisms that would bring about strategic co-ordination, interaction and alignment?

Government has adopted the following 5 key principles of the NSDP that must also inform investment decisions of our municipality, being;

- Principle 1:** Rapid economic growth that is sustained and inclusive is a pre-requisite for the achievement of other policy objectives, amongst which poverty alleviation is key;
- Principle 2:** Government has a constitutional obligation to provide basic services to all citizens (e.g. water, energy health and educational facilities) wherever they reside;
- Principle 3:** Beyond the constitutional obligation identified in Principle 2 above, government spending on fixed investment, should be focused on localities of economic growth and/or economic potential in order to:
- *gear up private sector investment*
 - *stimulate sustainable economic activities*
 - *create long-term employment opportunities;*
- Principle 4:** Efforts to address past and current social inequalities should focus on people not places. In localities where there are both high levels of poverty and development potential, this could include fixed capital investment beyond basic services to exploit the potential of those localities. In localities with low development potential, Government spending should focus on providing social transfers, human resource development and labour market intelligence which would enable people to become more mobile and migrate to localities that are more likely to provide sustainable employment or other economic opportunities;

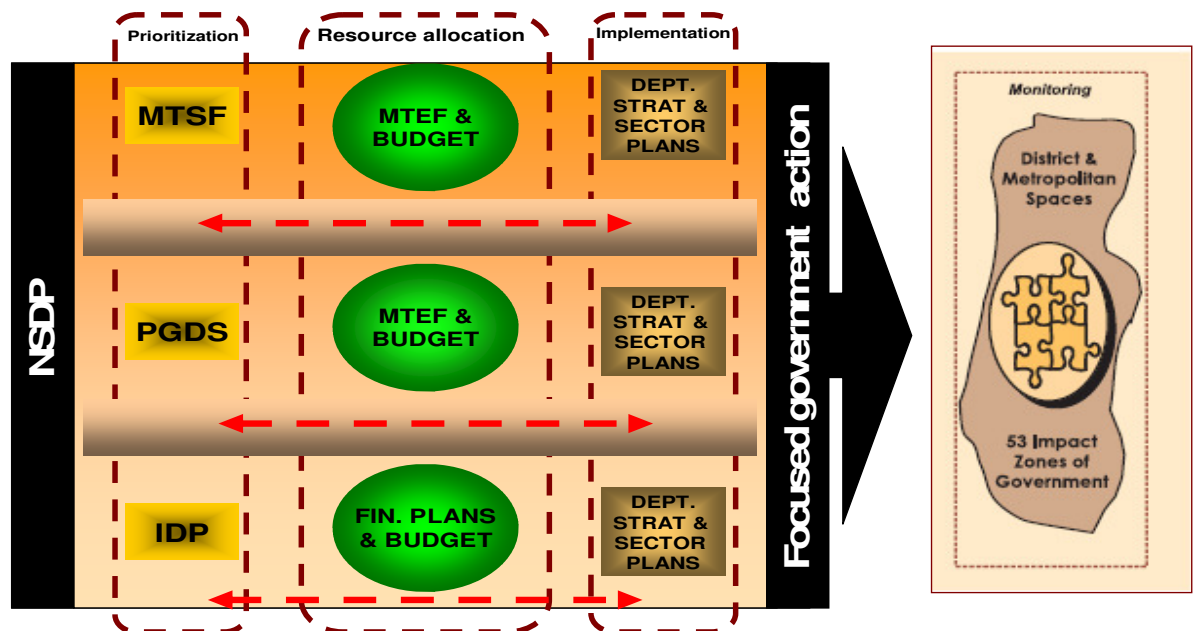
Principle 5: In order to overcome the spatial distortions of Apartheid, future settlement and economic development opportunities should be channeled into activity corridors and nodes that are adjacent to or link the main growth centers. Infrastructure investment should primarily support localities that will become major growth nodes in South Africa and the SADC region to create regional gateways to the global economy.
(NSDP, 2006)

Applying and using the NSDP within the IDPs, means the municipality will have to undertake a rigorous analysis of the space economy of our area to identify opportunities of economic significance & concentrations of poverty and relative and the dynamic comparative advantage of our localities. It must be noted at the outset that our current Spatial Development Framework was compiled in 2003 and approved by council in 2004. Our local government plans like the LED, housing, integrated transport plan and other investments plans are not reflected spatially in our current spatial development framework. The municipality is however in the process to draft a substantive spatial development framework in line with the NSDP, the PGDS and the Cape Winelands SDF. Reference to our spatial development framework in this IDP must be taken against the shortcomings highlighted above. The NSDP also states that IDP's should be determined in the context of the following intergovernmental planning principles:

- *The NSDP guidelines and principles should inform planning for development in all spheres.*
- *IDP's should reflect the convergence of government's commitment and actions within the municipal area.*
These plans should ultimately become the local expressions of national development plans.
- *A mutual alignment of all planning must be conducted in the spirit of cooperative governance.*
(NSDP, 2006)

The diagram clearly illustrates the placement of our IDP's in the national planning framework.

Diagram 2: NSDP principles guiding prioritisation, resource allocation and implementation in the intergovernmental development-planning landscape.



Source: NSDP, 2006

2.2 ACCELERATED AND SHARED GROWTH INITIATIVE FOR SOUTH AFRICA (ASGISA)

The ASGISA is aimed at achieving the target to halve unemployment and poverty by 2014. It therefore complements the NSDP. ASGISA is focused in six categories namely:

- *Infrastructure programmes*
- *Sector investments*
- *Skills and education initiatives*
- *Second economy interventions*
- *Macro-economic issues*
- *Public administration issues*

The municipality has various programmes as discussed more fully in this IDP to deal with the issues highlighted above such as, our Joint Initiative on Priority Skills Acquisition (JIPSA), Youth Advisory Centre, our support for the Graham Beck Skills Development Centre and our EPWP programmes.

2.3 THE PROVINCIAL GROWTH AND DEVELOPMENT STRATEGY (PDGS)

The objective of the PDGS is to ensure sustainable growth and development through social dialogue, the formation of partnerships among the public sector, organised labour, organised business and the community constituency.

The PDGS has its foundations in five themes which have been identified by the social partners in the Western Cape to ensure alignment of strategy towards growth and development.

These five PDGS themes are:

- *job creation*
- *human resource development*
- *investment, infrastructure and the logistical challenge*
- *economic participation and enterprise development*
- *governance and local development.*

The key objectives of the PDGS are:

- *Shared growth and integrated development;*
- *Sustainable development*
- *Promotion of principles of the NSDP and ASGISA;*
- *Alignment of all spheres of government in the Western Cape;*
- *Designing the necessary institutional architecture and reforms;*
- *Identification of the appropriate levers for Government; and*
- *Improved collaboration and co-ordination of all stakeholders in the Province.*

2.4 CAPE WINELANDS – DISTRICT GROWTH AND DEVELOPMENT STRATEGY (DGDS)

The key challenges to be address in the Cape Winelands GDS are:

- Constraints to growth, poverty reduction and job creation
- Harnessing of the region's competitive advantages in response to markets
- Respective roles of the private sector, civil society, labour and government in promoting shared economic development and sustainability
- Catalytic projects and programmes that can stimulate shared wealth and opportunities. (Cape Winelands Growth and Development Strategy 2006 -2014,)

The following vision, mission, underlying principles, values and objectives for CW-GDS has been collectively agreed to by all sectors and B-Municipalities at the District Growth and Development Summit held on the 30th November 2006 in the Cape Winelands region namely:

Table 3: District Growth Strategy, 2006

Shared Vision 2014	Mission Statement	Underlying Principles and Values	Shared Objectives
<p>Growing, Sharing, Delivering and Innovating Together</p>	<p>The citizens of the Cape Winelands commit themselves to inclusive, informed and responsible governance where sustainable service delivery and development create opportunities for all</p>	<p>Inclusively Integration Sustainability Benefits for all Participation Education Access Responsible Governance</p>	<p>Business co-operating together to achieve desired growth and secure the well being of communities and individuals Clean and transparent government Sustainable development Skills development and education for all Fair, rewarding and respectful workplace practices Safe and secure district for all Informed citizens actively participating in the economy and development processes and decisions Innovative, creative, competitive economic enterprises that meet needs and create opportunities Integrated, link and productive human settlements Institutional networking, co-operation and communication</p>

2.5 GOVERNMENT'S SERVICES DELIVERY TARGETS for the period up to 2014 is crucial and have to be reflected in our service delivery initiatives namely:

- Reduce unemployment by half
- Reduce poverty by half
- Provide the skills required by the economy
- Ensure that all South Africans are able to fully exercise their constitutional rights and enjoy the full dignity of freedom
- Provide a compassionate government service to the people
- Improve services to achieve a better national health profile and reduction of preventable causes of death, including violent crime and road accidents
- Significantly reduce the number of serious and priority crimes and cases awaiting trial
- Position South Africa strategically as an effective force in global relations

2.6 LANGEBERG MUNICIPALITY / NATIONAL POLICIES, PROGRAMMES AND STRATEGIES COMPLIANCE MATRIX

This matrix provides an easy reference of where various government policies and programmes are addressed in the framework of our municipal strategic priorities. The strategic priorities of our municipality with reference to addressing these strategic priorities will be covered in some detail in this IDP but a more detailed implementation plan of these priorities can be found in our Service Delivery Implementation Plan (SDBIP). The strategic priorities of our municipality are:

- Housing **(H)**,
- Infrastructure Development **(ID)**,
- Local Economic Development **(LED)**,
- Sound Financial Management **(SFM)**,
- Transformation of the Administration **(TA)**, and
- Improvement of Communication and Stakeholder Management **(IC)**.

Table 4: National/Provincial Policy compliance matrix

Vision 2*014: Government Manifesto		H	ID	LED	SFM	TA	IC
	1	Reduce unemployment by half			X		
	2	Provide skills required by the economy		X	X		
	3	Fair distribution of land		X	X		
	4	Build more and better schools and improve services at schools			X		
	5	Citizens to enjoy full constitutional rights	X	X	X	X	X
	6	Build more and better clinics and improve services at hospitals and clinics					X
	7	Address diseases like HIV/AIDS					X
	8	Improve police services and reduce serious and priority crimes		X			X
	9	Improve road safety and reduce causes of road accidents		X			X
	10	Focus and assist in areas where poor people are living	X	X	X	X	X
	11	Improve delivery and quality of housing situated close to economic opportunities	X	X	X		X
	12	Combat corruption in housing administration of waiting list	X		X	X	X
	13	Pull the resources to build more and better municipal infrastructure through EPWP		X	X		X
	14	Speed up delivery of free basic services	X	X	X	X	X
	15	Access to clean running water and decent sanitation to all households by 2010	X	X	X		X
	16	Access to electricity to all households by 2012	X	X	X		X
	17	Bucket system for sanitation phased out by 2007	X	X	X		
	18	Fighting corruption the public service	X	X	X	X	X
	19	Responsive and effective governance	X	X	X	X	X
	20	Compassionate governance services	X	X	X	X	X
	21	Improving the capacity of the administration				X	
	22	Make ward committees more effective					X

DPLG			H	ID	LED	SFM	TA	IC
	1	LED	X	X	X	X	X	X
	2	Basic Services Delivery and Infrastructure	X	X		X	X	X
	3	Financial Viability and Management				X	X	X
	4	Municipal Transformation and Institutional Development					X	X
	5	Good Governance and Community Participation				X	X	X

NSDP			H	ID	LED	SFM	TA	IC
	1	Rapid Economic Growth			X	X		
	2	Provide Basic Services	X	X	X	X	X	X
	3	Address social inequalities and poverty	X	X	X	X	X	X
	4	Settlement and Economic Development Opportunities	X	X	X	X	X	X
	5	Fixed investment spending focus on localities of economic growth	X	X	X	X	X	X

Provincial Growth & Development Strategy			H	ID	LED	SFM	TA	IC
	1	Micro Economic Reform Strategy to direct provincial involvement in the private sector			X	X		
	2	Strategic Infrastructure and Logistic Plan that supports growth		X		X	X	
	3	PSDF	X	X	X	X	X	X
	4	Building Human Capital with emphasis youth for skilled workers			X	X	X	
	5	Building Social Capital with emphasis youth to reverse the decline in social capital			X	X		X
	6	Effective Co-ordination and Communication Strategy	X	X	X			X
	7	Improving financial governance				X	X	
	8	Provincialisation of municipal rendered services to enhance accountability	X	X	X	X	X	X

CWDM – DISTRICT WIDE OBJECTIVES			H	ID	LED	SFM	TA	IC
	1	Economic Development			X			
	2	Land Reform & Tenure Security		X	X			X
	3	Community Safety		X	X			X
	4	Community and Development Services	X	X	X			X
	5	Rural Development		X	X			X
	6	Housing	X	X		X		X
	7	Sustainable Development	X	X	X	X	X	X
	8	Basic Infrastructure Services	X	X		X		X
	9	Public Transport		X	X	X		X
	10	Sustainable financial Systems				X	X	
	11	Representative and Responsive Governance					X	

CWDM – GDS			H	ID	LED	SFM	TA	IC
	1	Business Cooperation			X			
	2	Fair rewarding and respectful workplace			X	X	X	
	3	Economic Enterprize that meets needs and create opportunities			X	X		X
	4	Skills development and education for all			X	X	X	X
	5	Safe and secure district for all	X	X				X
	6	Sustainable Development	X	X	X	X	X	X
	7	Integrated, linked and productive human settlements	X	X	X	X		X
	8	Clean and transparent governance	X	X	X	X	X	X
	9	Informed citizens and actively participating institutional network, cooperation				X		X
	10	Institutional Communication					X	X

2.7 LEGISLATIVE PREREQUISITES FOR OUR IDP

2.7.1 Section 26 of the MSA prescribes the following peremptory components that an IDP must reflect on:

The municipal council's vision including the municipal critical developmental and transformation needs;

- An assessment of existing level of development in the municipality;
- The council's developmental priorities and objectives including its local economic development aims;
- The councils' development strategies which must be aligned to national and provincial sector plans;
- A spatial development framework which must include the provisions of basic guidelines for a land use management system;
- The council's operational strategies;
- Applicable disaster management plans;
- A financial plan, which must include a budget projection for the next three years; and
- The key performance indicators and performance targets determined in terms of section 41.

2.7.2 The Municipal Planning and Performance Management Regulations (2001) set out the following further requirements for an IDP:

- An institutional framework for implementation of the IDP and to address the municipality's internal transformation;
- Investment initiatives must be clarified;
- Development initiatives including infrastructure, physical, social and institutional development and;
- All known projects, plans and programmes to be implemented within the municipality by any organ of state.

2.7.3 The Municipal Finance Management Act (MFMA) provides for closer alignment between the Annual Budget and the compilation of the IDP.

CHAPTER 2 (2): STRATEGY FORMULATION

1. VISION / MISSION AND VALUES

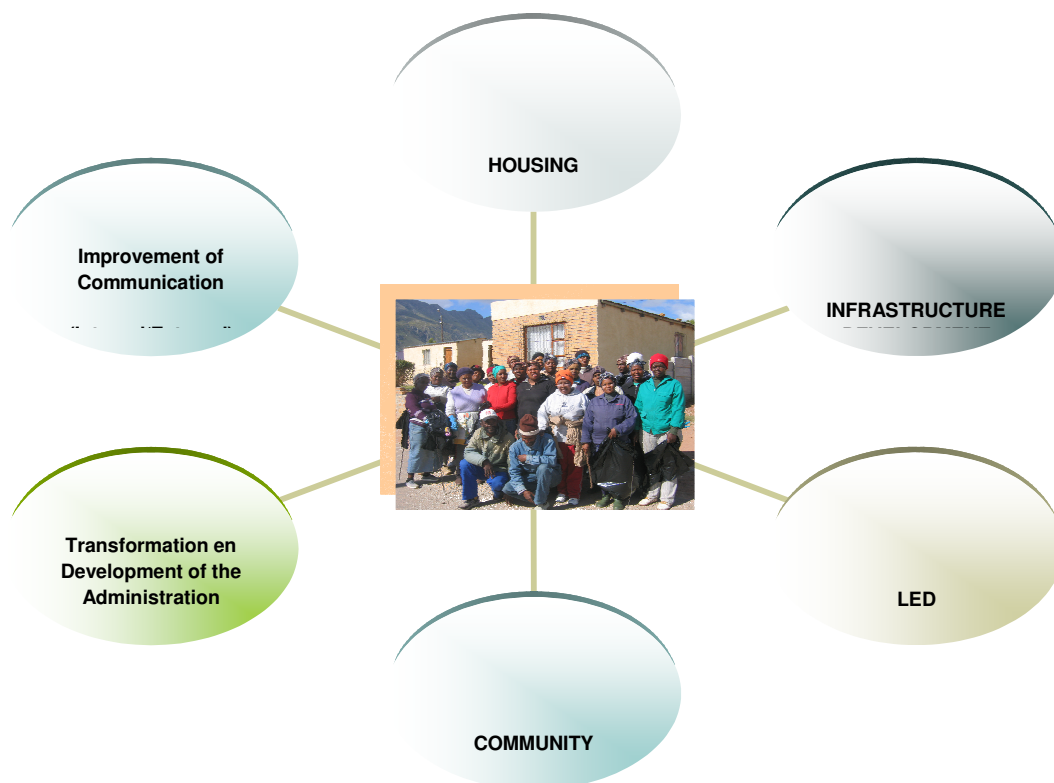
The municipality's corporate strategy was adopted by its council at a council meeting on the 30th January 2007. During the public engagement process all communities and stakeholders agreed that council's strategic objectives must remain unchanged being:

Long Term Slogan

- People at the centre of development

In context with our six strategic objectives one can illustrate our slogan as follows:

Diagram 3: Council's Strategic Priorities



VISION:

"Together we strive for a unified, prosperous community where people are at the centre of development."

MISSION

Council will achieve its vision to:

- *establish good and transparent Local Government*
- *provide equal, sustainable and affordable services to everyone*
- *enhance cooperation between all relevant stakeholders through community participation processes*
- *established and improve social and economic development for all*
- *enhance sustainable environmental development where everyone experience a safe, secure and clean environment*

OUR VALUES

The municipal council and staff commit us to the values of:

- *dedication and commitment*
- *service excellence*
- *respect for human dignity*
- *integrity*
- *efficiency and effectiveness and*
- *accountability*

During the 2007 the municipality also adopted a client service charter. In the charter, we make a firm commitment to our customers that we will as a progressive and service delivery focused municipality:

- *ensure that we deliver quality basic services to all our citizens;*
- *adhere to the Batho Pele principles;*
- *Promote the spirit of Ubuntu;*
- *Partner with other government institutions, the private sector, non-governmental organization and community-based organizations to ensure better service delivery*
- *Consult with our citizens about service levels and the quality of services to be rendered.*

2. STRATEGIC OBJECTIVES

After council has done a proper analysis of the existing development needs, informed by national and provincial government development priorities, neighbouring municipality's developmental plans, community identified needs, statistical information and available resources, council approved the following key strategic objectives.

Council adopted the following Strategic Objectives in the following order of priority:

1. to effectively respond to the Housing needs of the community
2. to deliver quality basic services
3. to create a basis for Local Economic Development
4. to transform the organizational and develop its of administration in line with councils new vision
5. to practice Sound Financial Management
6. to strengthen public confidence through effective Stakeholder Management

2.1 Strategic objective 1:

To effectively respond to the Housing needs of the community:

In order to effectively respond to the enormous housing need of the community the municipality will embark on the following programmes:

- *the Building of subsidized (low cost) housing (Post 1994 housing)*
- *Project infill – Building of subsidized (low cost) housing (Post 1994 housing) in existing neighbourhoods*
- *Provision of Services/Infrastructure for subsidized (low cost) Post 1994 housing*
- *Transfer of houses to beneficiaries*
- *Compilation of Housing waiting list*
- *Provision of Social housing – to cater for the needs of those above the low costs housing criteria, but still does not qualify for corporate housing ventures*
- *Eradication of Squatter areas*
- *Land available of housing*
- *Draft Proposals for future housing refurbishment projects*
- *Finalize proposals for future low costs housing developments and finalize subsidy applications*
- *Repair of Structural damages to post 94 (RDP) house*

2.2 Strategic objective 2:

The Municipality will strive to **deliver quality basic services**:

These services include the following:

- *Delivery of Quality Water to the community*
- *Deliver high standard of Sanitation*
- *Upgrading of Roads Infrastructure*
- *Upgrading of Storm Water*
- *Delivery of Electrical Infrastructure*
- *Delivery of Planning and Economic Development Services*
- *Traffic and Law Enforcement*
- *Delivery of quality Firefighting and Disaster Management services*
- *Environmental and Recreational Services*
- *Delivery of quality Community, Recreational and Sport Facilities and Cemeteries*
- *Delivery of Environmental Services*

2.3 Strategic objective 3:

Local Economic Development (LED)

This area is regarded as a key aspect in improving the quality of life of our citizens and for creating economic growth of 8%. The local economic development interventions will include:

- *Finalization of the LED strategy*
- *Affirmative procurement Practices*
- *Establishment and strengthening of the Local Economic Development Forum*
- *Business Support programmes implemented*
- *Emerging Business support programmes*
- *Tourism Development to create economic growth*
- *Programmes to address unemployment*
- *Skills Development*
- *Industrial development*
- *Establishment and strengthening of informal trading zones*
- *Land reform projects to create economic empowerment*

2.4 Strategic objective 4:

Organizational transformation and the development of the administration and strengthening of the corporate governance practices.

Council is embarking on a programme of organizational transformation in line with its vision to ensure better service delivery.

- *The Development of the administration in support of delivery*
- *Strengthening Corporate Governance*
- *Strengthening internal audit processes*

2.5 Strategic objective 5:

To practice Sound Financial Management

The sound management of our financial resources is vital to ensure that services are delivered on an equitable and sustainable basis. The implementation of new Municipal Financial legislation places a firm responsibility on local government to ensure the effective and accountable management and utilization of its financial resources:

The programmes under sound financial management include:

- *Accurate and timely financial reporting*
- *Building financial expertise*
- *Effective asset management*
- *Effective management and updating of our information technology*
- *Effective management of supply chain processes*
- *General sound financial management*

2.6 Strategic objective 6:

The Municipality strives to **strengthen public confidence through effective Stakeholder Management**

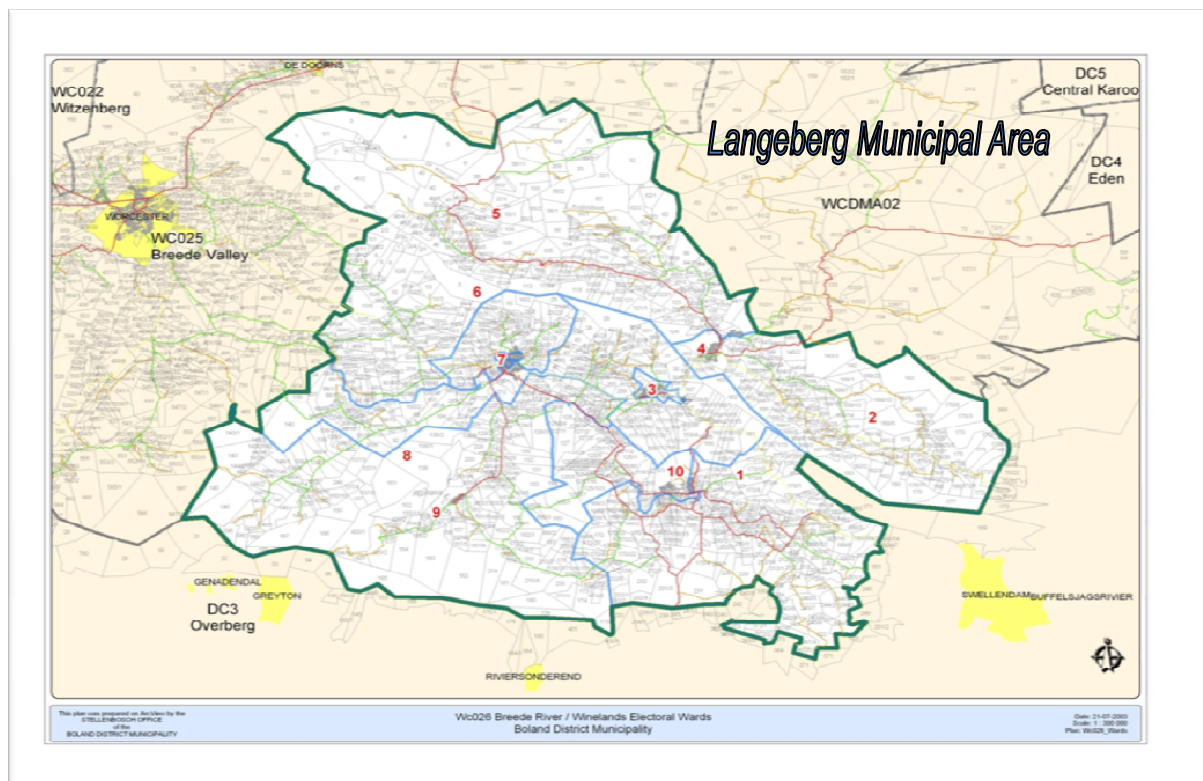
- *Manage stakeholder relationship for effective service delivery*
- *Strengthen Social Programmes to enhance public participation*
- *Strengthen the ward committee system*

CHAPTER 2 (3) SOCIO ECONOMIC PROFILE

1. Municipal area and overview of towns

Overview of the Towns of the Langeberg Municipality

"The municipal area consist of 3 334, 52 km² which includes the towns, Ashton, Bonnievale, McGregor, Montagu, Robertson ad surrounding rural areas"



McGregor

The village of McGregor was laid out in 1861, the population then 25 50. In 1894 a village management board was established and in 1907 the village became a municipality. McGregor was originally known as Lady Grey, but the name was changed in 1905, to avoid confusion with Lady Grey near Aliwal North. It was renamed in honour of the Rev Andrew McGregor, who had been the Dutch Reformed Church minister of the Robertson District for forty years.

Ashton

With the completion of the railway line from Worcester to the coastal regions in 1887, the trading post, Roodewal, became a railway station, and shortly afterwards was renamed Ashton, in honour of Job Ashton, director and railway engineer of the New Cape Central Railways (Ltd). For several years the settlement consisted of only a railway station, warehouse, hotel, post office, butchery, a little school, one shop and a few houses. During 1939 and 1940 extraordinary growth took place with the opening of the Langeberg Cooperative, resulting in the farmland being divided into plots. Development received a further boost with the establishment of a second canning factory in 1949. In 1956 Ashton gained municipal status.

Bonnievale

In 1902 a railway halt was constructed between Robertson and Swellendam and was called 'Vale'. In 1917 the halt received full status as a railway station and was then called Bonnievale. In 1922 a village management board was elected. The town received full municipal status in April 1953.

Montagu

Montagu, once known as 'Agter Cogman's Kloof', lies between the Keisie and Kingna Rivers. The only exit to the west was through Cogman's Kloof, and strong teams of horses or oxen were needed for the journey. John Montagu, the British Secretary of the Cape Colony based in Cape Town in the 1850s, envisaged the potential of the Cape Colony, but realized that it could never develop without efficient transport and communications. Montagu was aided by pioneering road engineers to create passes through the mountain barriers. Through his efforts, the country could be developed agriculturally and he became a popular figure. In tribute to him the village was officially named Montagu in 1851 and he travelled there to 'baptize' the town.

It is not known when the springs were discovered, but early trekker's often followed the course of rivers and some camped in the vicinity of present-day Montagu. They drank the clear, strangely-flavoured water, found it wonderfully refreshing and traced its course through the kloof to where they discovered the hot springs. News of the healing waters spread quickly and many visitors began to visit the area. The springs form part of the now popular Montagu Baths.

Robertson

Robertson was founded in 1853 and named after Dr Robertson, then pastor at Swellendam.

Robertson is one of the largest wine-producing regions in the Republic: its most famous product is dry white table wine. At the local KWV distillery there are 128 stills, which must make it the largest in the world. Another important industry is the factory of Food and Nutritional Products (Pty) Ltd., which manufactures condensed milk, among other products.

Because of the area's relatively low rainfall, there is intensive irrigation. About 25 km of irrigation canals, leading from the Breede River, carry water that is pumped by electricity as far as Montagu. Robertson is South Africa's first irrigation district. Although the rural area is in extent much larger than the urban areas, the majority of the population resides in urban areas. As the agriculture sector is currently experiencing economic difficulties, it is envisaged that more people will move to the urban areas to seek employment. The spatial implication of this is that the residential need in the towns will increase with subsequent pressure on resources such as water and energy.

Land needs to be identified for small-scale farmers. The area is characterized by low rainfall and therefore water is a fairly scarce commodity. Currently, rural and urban uses compete for this commodity.

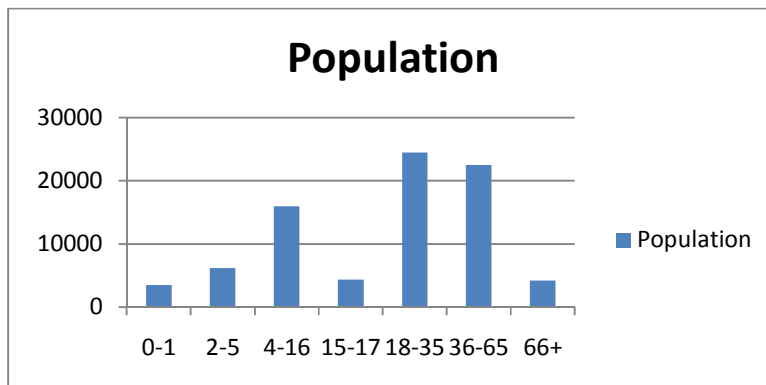
The Keisie is currently a major fruit-producing valley. However, the rural community is amongst the poorest in the region. Another challenge for the valley is sufficient water supplies to support any further development. Because the economy of the area depends largely on agriculture people are subject to seasonal income. Living standards are lowered to a large extent during the off-season. Problems within agriculture, such as the closure of production plants and factories, as well as surpluses in the wine industry, contribute to the poverty situation. The region's potential for tourism is well known and recent studies have highlighted various options for development in this regard. It forms part of the well-known Route 62.

2.2 Socio-Demographic Profile

Population (2001 Census)

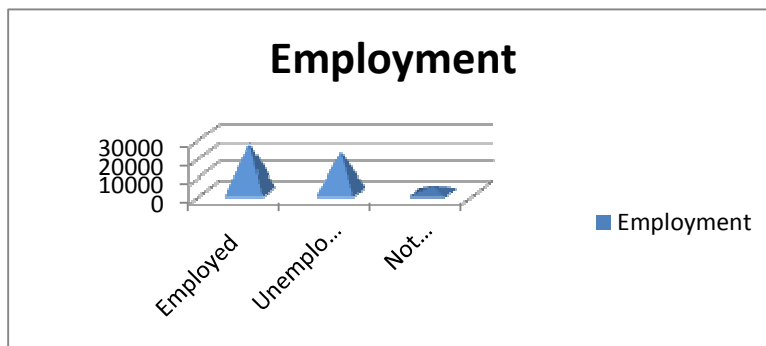
Total: Approximately 80100

Table 5: population/age



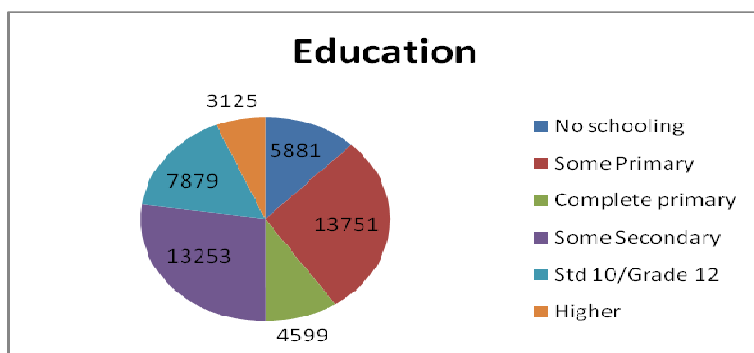
Employment Profile 16-65 (2001 Census)

Table 6: Employment Status



Education Profile (2001 Census)

Table 7: Education



Crime Profile

Table 8: Crime (Source: Dept of Community Safety, 2009)

Crime	Robertson		Ashton		Bonnievale		McGregor		Montagu	
	2007	2008	2007	2008	2007	2008	2007	2008	2007	2008
Murder	14	9	8	5	4	3	0	0	10	11
Total Sexual crimes	60	55	29	30	34	30	6	5	19	31
Attempted Murder	1	3	2	1	0	1	0	0	2	1
Assault with the intent to inflict bodily harm	270	260	123	107	82	77	11	17	84	94
Common Assault	194	220	123	86	68	76	35	28	104	122
Robbery with aggravating circumstances	7	3	5	7	0	0	0	0	0	0
Common Robbery	14	14	12	8	5	4	0	0	1	1
Arson	2	5	5	0	1	1	0	0	1	2
Malicious damage to property	115	96	48	26	28	39	11	7	37	59
Burglary at business premises	42	48	33	28	18	16	2	5	20	19
Burglary at residential premises	149	145	66	51	31	56	26	16	53	82
Theft of motor vehicle & motorcycle	7	4	10	2	1	0	2	0	0	4
Theft out of or from motor vehicle	38	31	24	14	14	20	4	0	16	20
Stock-theft	4	5	4	4	9	15	0	2	7	6
Drug related crime	511	418	142	152	44	45	52	66	205	233
Driving under the influence of alcohol or drugs	38	77	15	24	13	10	5	2	17	22
Commercial crime	6	8	2	4	0	4	0	1	5	3
Shoplifting	71	140	4	10	9	9	0	1	6	21

CHAPTER 2(4) INSTITUTIONAL ANALYSIS

KPA 1: Municipal Transformation and Organisational Development

Filling of Section 57 posts:

Langeberg has a full staff complement at Section 57 level.

The Executive Management team behind the achievement of the municipality's strategic goals during 20010/11 is;

- Mr S A Mokweni – Municipal Manager
- Mr AWJ Everson – Director Corporate Services
- Mr MJ Mhlom – Director Community Services
- Mr J de K Jooste – Director Infrastructure Development
- Mr CF Hoffmann – Chief Financial Officer

Employment equity:

Compared to 2009/10, there has been considerable improvement in employment equity landscape. Figures for Africans, Coloured, and Females have increased.

Table 9: Total Employment Equity statistics per directorate as of January 2010

Directorate	African	Coloured	Indian	White	Total	Female	Male
Infrastructure Development	67	153	0	42	262	23	239
Community Services	82	172	0	23	277	86	191
Chief Financial Officer	14	31	0	14	59	30	29
Corporate Services	13	31	0	9	53	31	22
Municipal Manager's Office	5	3	0	7	15	9	6
Total:	181	390	0	95	666	179	487

Table 10: Employment Equity statistics per directorate as of January 2010 (Top 4 management levels)

(Levels 0 – 4)

Directorate	African	Coloured	Indian	White	Total	Female	Male
Infrastructure Development	2	5	0	18	25	0	25
Community Services	3	5	0	3	11	2	9
Chief Financial Officer	0	1	0	2	3	0	3
Corporate Services	0	3	0	3	6	1	5
Municipal Manager's Office	3	1	0	2	6	1	5
Total:	8	15	0	28	51	4	47

Learnerships:

- Five employees started with the Road Works Learnership.
- Twenty two employees started with the Water Works Learnership.

Table 11: Municipal budget spent on implementing workplace skills plan.

Financial Year	Budget	Expenditure	Percentage Spent
2009/2010(on 31/01/2010)	580000.00	186962.89	32.2%
2008/2009	580000.00	507926.00	88
2007/2008	580000.00	232147.00	45

Performance management system:

Huge strides were made in implementing Performance Management at both organizational level and employee level.

- For the purpose of monitoring and evaluating the municipality's performance against the Service Delivery Budget and Implementation Plan, a corporate scorecard with high level objectives, indicators and targets was developed.
- Progress and performance against the scorecard was assessed every quarter and reported to the Mayoral Committee and Council.
- Section 57 Performance agreements and Performance Plans were concluded in terms of the Municipal Regulations and were assessed on quarterly basis.
- For objectivity and fairness, a Performance Evaluation Panel/Committee was established to evaluate Section 57 Annual Performance
- A draft Performance Management Policy for non-Section 57 employees was developed.

KPA 2: Basic Service Delivery

Access to free basic services:

Water and Sewage:

- 95% Percentage of households with access to all basic household services;
- 100% Percentage of households with imputed expenditure of less than R1 100 per month have access to all free basic services
- To ensure sustainable supply of water, the 1050 metres and 1600 metres existing water networks in Robertson and McGregor were upgraded.
- The new reservoirs in Montagu and McGregor were built and now in operation.
- The existing sand filters at the purification plant were upgrading.
- 10 new standpipes in Bonnievale and McGregor were installed.
- The existing sewer networks in Robertson, including the connection of 180m new mains were upgraded.
- 10 new toilets in McGregor were built.

Electricity

- Robertson Main substation Phase 1 was upgraded at the cost of R7 200 000.00. The project will benefit all inhabitants of Robertson as well as the surrounding rural areas. This ensures that sufficient electrical capacity is available for economical development and housing developments
- The upgrading of the feeder protection Ashton Main substation was completed at a cost of R 265,000.00, to the benefit of the communities of Ashton, Zolani and surrounding rural areas
- To ensure compliance with national safety standards and sufficient supply capacity, the 11 kilo-volt and 400 volt feeders were upgraded, to the benefit of the inhabitants of rural area in Langverwacht, Bonnievale, Bonnievale town, Montagu town and Talana, Montagu.
- To improve energy savings, 126 streetlights and 500 lamps were replaced with more efficient lamps in Ashton, Bonnievale, Montagu, McGregor and Robertson.

Housing:

- During the 2008/09 financial year, 84 of the subsidized low cost RDP houses were build against the target of 233. This was much lower than 280 houses build during 2007/08.
- Non payment of sub-contractors and the non compliance with the National Home Builders Registration Council (NHBRC) by a contractor resulted in the low delivery of houses. To mitigate the problem, the department will work closely with the NHBRC and cancel the contract with the said contractor and complete the project utilising emerging suppliers.
- There are currently six (6) projects on Low Cost Housing running. Services had been installed for all these projects. The status of the projects are as followed:

1. Nkqubela 444 Housing Project
 2. Igloo's (28)
 3. Robertson Infill Area (55)
 4. Bonnievale (54)
 5. Zolani (173)
 6. Mandela Square, Montagu (63)
- Future Projects for low cost housing had been identified for Nkqubela (erf 136), Ashton (erf 313 and 314), Bonnievale (erf 745 and 907), Robertson North (infill erven), McGregor (steenoonde), Montagu extension to Mandela Square. The necessary professional studies will be done as a matter of urgency.
 - **GAP Housing:** Currently there are no running projects on affordable housing, but council had identified the following erven to address this market. Nkqubela erf 136, Cogmanskloof the erven adjacent to Green Street, Ashton, Robertson erf 4024, McGregor Grewe Street and De Kranz Area. This project will contribute to the tax base of the Municipality, through the payment of rates and service charges. Unemployment could also be addressed through the use of local skills and emerging contractors.

Town Planning

The determination of the 1/100 year flood lines of the Kingna and Keisie rivers (Montagu) and Hoeks and Houtbaais rivers (McGregor) were successfully completed to give adequate information to the public and Council regarding the possibility of floods in certain areas and other risks

Building plans: It is encouraging to note that the performance of our systems and processes improved significantly during the year. While this meant that we processed building plans more quickly, the number of building plans we received dropped as the level of building activity in the municipality decreased slightly. We processed all the building plans for developments under 500 sq m and gave feedback to customers within 30 days. We processed all building plans for developments over 500 sq m and gave feedback to customers within 60 days.

Table 12 Building Plans

Category	2006/2007	2007/2008	2008/2009
Building plans approved	637	678	542
Encroachments approved	88	64	64
Encroachments not approved	9	53	0
Building plans not approved	15	5	64

Spatial Development Framework

Spatial Development Framework is in the process of being finalized. To be submitted to Provincial Administration in 2010 for approval

The SDF for the Langeberg Municipality (LM) is divided into two components:

1. Volume I document, current status quo of the Langeberg Municipality (LM) area
2. Volume II focuses on the following:
 - A Land Use Management guidelines for the Langeberg Municipal area.
 - B IDP projects with Spatial Implication.
 - C Spatial Opportunities per town.

The SDF for the Langeberg area has been completed and approved in 2004 and this document serves as a review of the current SDF document. The reviewed SDF will be aligned with the Langeberg IDP document in order to spatially list projects identified in the IDP processes and express the same vision and objectives in a spatial sense. Spatial Development proposals will be identified in this document and graphically presented on the plans in order to provide a guideline for future development within the Langeberg jurisdiction area. Further to this Land Use Management Guidelines have been developed for the SPC's (Spatial Planning Categories of the Bioregional Planning Framework for the Western Cape) and further expanded into the individual SDF's for the towns of Robertson, McGregor, Ashton, Bonnievale and Montagu

Disaster Management and Fire Services

- The Disaster Management Plan was revised within the legislated time-frame and included in the Integrated Development Plan.
- 100% of the Disaster Management Plan was implemented the same achievement as in 2008/09.
- The department attained the average of 12.82 min, the shortest response time of 3.25 and the longest response time of 34.17 minutes as per the following monthly schedule:

Table 14: Response time

Month	Average	Shortest	Longest
July 08	15	5	31
Aug 08	10.68	2	39

During the 2009/10 financial year financial year, the department responded and extinguished all 123 reported fires compared to fires during 2008/09, 179 fires in 2007/8 and the 168 fires during the 2006/07 financial year. A

number of 32 special service calls were responded to, ranging from a mountain rescue to special service operations performed during motor vehicle accidents and Disaster Management aid to afflicted communities.

Bucket System Eradication:

- There are currently no bucket toilets in Langeberg Municipality.

Indigent Policy implementation:

- Approximately 5 278 indigents were identified during the 2009/10 financial year, compared to approximately 4 656 indigents households identified during 2008/09.

Table 15: Indigents per town:

2008/09		2009/10	
Robertson	1532	Robertson	1718
McGregor	67	McGregor	99
Ashton	1184	Ashton	1323
Bonnievale	543	Bonnievale	686
Montagu	1330	Montagu	1452
Total	4656	Total	5278

- Outstanding amounts to the value of R 3 431 147.71 owed by indigents was written off during the 2008/09 financial year, compared to approximately R 374 996.95 owed in 2007/08.

KPA 3: Local Economic Development

Development and implementation of LED strategies and plans.

Funding to the amount of R 896 100.00 against the target of R 1.3 million for sustainable livelihoods or poverty alleviation project was received from provincial department of Social Development

Led department has successfully applied and received the Neighbourhood grant of 12 million rand for the development of neighbourhoods in our area to attract investment and development to the townships to stimulate development

- SMME development was facilitated through the approval of seed funding application for the following businesses;
 - ❖ Babalwa's B&B - Nkqubela
 - ❖ Scheepers' Car Wash - Ashton
 - ❖ Yvonne's Catering - Ashton
 - ❖ Omega International Events - Robertson
 - ❖ Naomi Services - McGregor
 - ❖ Nigel Keith Printing - Ashton
 - ❖ Roseline's B&B - Bonnievale
 - ❖ Umhlobo & Fun Adventure Tours - Robertson
 - ❖ Lingelethu cash store - Nkqubela
 - ❖ Van Ensland Catering - Robertson
 - ❖ Zolani B&B - Zolani
- Seven training programmes were implemented; in snail harvesting, bakery and confectionary training, jam and pickled vegetable manufacturing, as well as in tendering and business skills.

Number of jobs created through infrastructure capital projects:

- The township cleaning program interventions created temporary employment for a total of 376 unemployed persons of which 166 are female and 210 male.

Expanded public works programme (EPWP)

The EPWP is one of Langeberg Municipality's initiatives to bridge the gap between the growing Winelands economy and the large number of unskilled and unemployed people who have yet to fully enjoy the benefits of economic development in the area.

In the municipality, the programme set a target of providing employment opportunities and training through the labour-intensive Municipal Infrastructure Grant and Breede River funded infrastructure projects.

- Langeberg Municipality had four medium to large scale infrastructure and labour-intensive projects.
- There was an increase in the number of jobs created through the EPWP during the 2008/09 financial year with a total of 376 jobs created compared to the 369 jobs created in the 2007/08 financial year.

Sustainable Initiative

The Langeberg Municipality is aggressively pursuing initiatives that are aimed at creating resilient and sustainable communities, through skills development business training and tourism development, this will deepen participation by small businesses in the mainstream economy. 88 beneficiaries have already been through this programme. (These interventions are activity specific e.g construction, hospitality and can be regarded as areas of growth in our economy)

Township regeneration

Townships through past spatial planning are segregated from commercial centres this promotes flight of money earned as wages from these areas because of the lack of economic activity in Townships, the municipality is on a drive to renew townships through the Neighbourhood Development Programme to create a sense of place and to draw investments into our townships. This will increase economic activity and promote mixed income settlements.

The municipality is also taking hands with other Government departments in the following interventions.

(a) Developing programmes for the disabled

To impart skills on the disabled people with aim of creating a local skills base which is representative to enable physically challenged persons to participate into the economy to decrease reliance on Government Grants

(b) Sustainable livelihoods

Community Nutrition and Development Centres in the Townships of Moreson, Nkqubela and informal settlements in Bonnievale. This programme provides nutritious meals.

Skills audit and training is also done through this programme to 150 beneficiaries per site.

Industrial development

Recruitment of investment into the municipal area will be made possible by making land available for industrial development for creation of employment and stimulation of the local economy thus increasing revenue to the municipality in the form of taxes and rates.(piece of land at entrance of Nkqubela that has been identified for this purpose, it has the potential of about 20 light industry establishments

I. SMME development programme

To inculcate entrepreneurial spirit on local SMME's to broaden their participation into the mainstream economy through a range of interventions, eg contractor development, financial management and a comprehensive mentorship programme

II. Arts and culture development programme

To develop local artist involved in performing arts and visual arts to realize economic benefit from their activities.

III. Langeberg natural resource management

This programme has the following components

- (a) this programme will be employ and train local unemployed persons to clear the catchment areas of our water storage dams of all alien and invasive vegetation to protect our water resources. The river management programme which is aimed at cleaning our rivers particularly those tributaries that run through the settlements to protect the quality of the water of the Breede River also using local unemployed individuals is also part of this programme.
- (b) Cleaning and greening of neighbourhoods. This activity places emphasis on the cleaning and greening of our townships in line with our neighbourhood development initiative (72 beneficiaries have benefited from Sept 2009 to Feb 2010). It will be accompanied by a comprehensive environmental education programme aimed at educating the communities about taking care of the environment.

Tourism

The Langeberg Municipality will use its competitive positioning to market the area as a premier tourist destination by focusing on:

- Scenic routes and natural beauty
- Well known Route 62
- Wine routes and wine cellars
- Good infrastructure
- Historical towns and architecture
- Adventure experience – hiking trails, rock climbing, “kloofing”, game reserves
- Wellness – hot water springs, fresh air, warm summer climate
- Country atmosphere – township tours, farming community, safe environment, friendliness of people, farm stalls, conference and training facilities

To achieve the above, appropriate marketing material must be designed, printed and effectively distributed to achieve the highest return. New and innovative marketing methods must be implemented to reach the greatest audience.

The 2010 Soccer World Cup will also receive attention during June/July by hosting a local soccer competition and thereby creating local interest in the World Cup. The slogan “LANGEBERG LOVES SOCCER” will be used as a marketing tool.

Further the Municipality will focus on including all communities, especially the disadvantaged communities, in the Wacky Wine Weekend from the 4 – 6th June 2010. This event generates an enormous income for the area as a whole, but unfortunately not all residents benefit from this and therefore priority must be given to improve the situation.

It is also envisaged to create a more streamlined and effective Tourism Road Signage application process.

Rural Development

Rural Development which has become the focus of National, Provincial and Local Government will once again receive attention. Focus will be given to:

- To strengthen partnerships between the farm workers, farmers, wine cellars and the Municipality
- To establish a functional network of present and future service providers
- To promote integrated rural development and social upliftment to improve the quality of life and standard of living
- To promote the social, health civic, physical, economic and intellectual development of rural communities
- To promote rural development in general
- To empower farm communities, through skill development, to take ownership of their own developmental needs

Initiatives implemented in the rural communities:

- Establishment of crèches
- Establishment of vegetable gardens
- Substance abuse programmes
- Creation of farm committees
- Establishment of farm libraries
- Youth development programmes
- Sports development
- ABET
- Information sessions with Government Departments

More emphasis will be placed on labour issues, sanitation, housing and accessing government services more conveniently.

Existing projects will continue to be supported and strengthened and funding for new projects will be applied for.

Emphasis will also be placed on curbing substance abuse. Programmes in this regard will be rolled out in the near future in all rural areas.

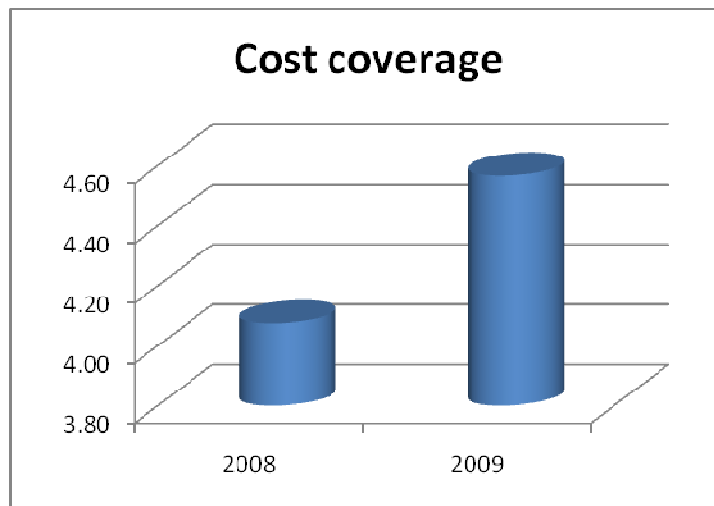
KPA 4: Municipal Financial Viability and Management

Financial viability:

Table 16: Cost Coverage

	2009	2008
Available Cash	3,956,989	17,586,389
Investments	92,146,276	51,082,923
Monthly fixed operating expenditure	21,045,684	16,854,288

Table: 17 Cost Coverage chart

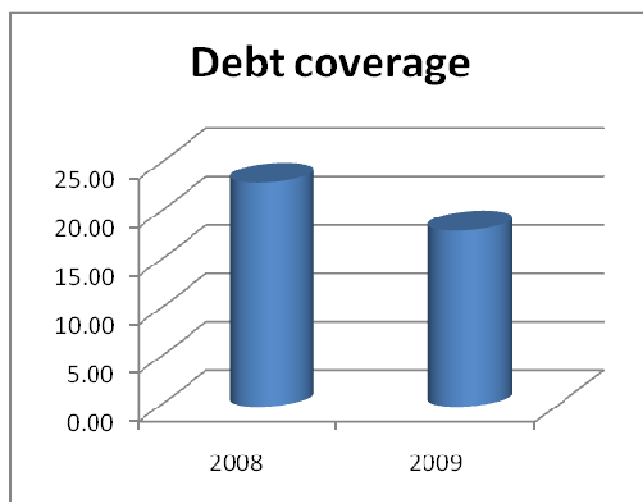


2008 4.07

2009 4.57

Table: 18 Debt coverage

	2009	2008
Total operating revenue received	268,332,523	212,550,627
Grants recognised as Income	50,202,239	31,687,684
(i.e. interest + redemption) due within the financial year	12,023,256	7,833,757

Table: 19 Debt coverage chart

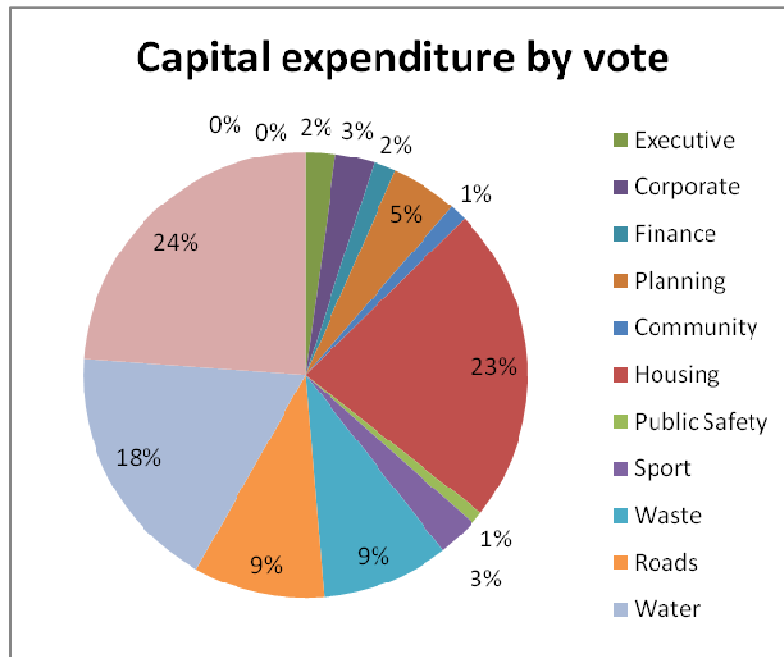
2008 - 23.09

2009 - 18.14

Capital expenditure

Executive	1,000,911
Corporate	1,305,135
Finance	743,627
Planning	2,229,491
Community	578,333
Housing	10,652,260
Public Safety	422,689
Sport	1,346,894
Waste	4,289,125
Roads	4,388,942
Water	8,329,003
Electricity	11,065,514

Table 20: Capital Expenditure



KPA 5: Good Governance and Public Participation
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Ward committees:

The council has ten (10) fully function and effective wards. Each ward committee has approximately ten members.

Table: 20 Ward committees

WARD COMMITTEE	CHAIRPERSON
Ward 1, Robertson	Cllr J D Burger
Ward 2, Robertson (Nkqubela)	Cllr S W Nyamana
Ward 3, Robertson	Cllr M Carelse-Snyman
Ward 4, Bonnievale (Happy Valley)	Cllr E Vollenhoven
Ward 5, McGregor	Cllr G Fielies
Ward 6, Montagu (Ashbury)	Cllr M W H du Preez (Speaker)
Ward 7, Montagu	Cllr J Thomson
Ward 8, Bonnievale	Cllr S W van Eeden
Ward 9, Ashton	Cllr J Adams
Ward 10, Ashton (Zolani)	Cllr N E Mpokotye

Deployment of Community Liaison Workers:

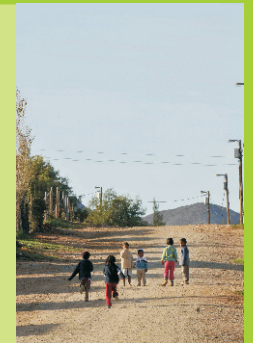
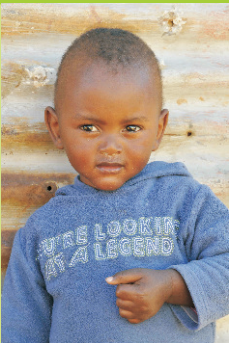
The Langeberg Municipality has embraced the use of effective CLW's to strengthen participative democracy in the municipality.

Table 21: Community Liaison Workers (CLW's)

NAME OF CLW	WARD	AREA
Lucreatia Jansen	Wards 9	Ashton
Charmain Swanepoel	Wards 6, 7	Ashbury + Montagu
Lindiwe Kahla	Ward 2, 10	Nkqubela + Zolani
Pieter Kortje	Ward 4,8	Happy Valley, Bonnievale
Octavia Liemens	Wards 1,3	Robertson
Johannes Jansen	Ward 5	McGregor

Chapter Three

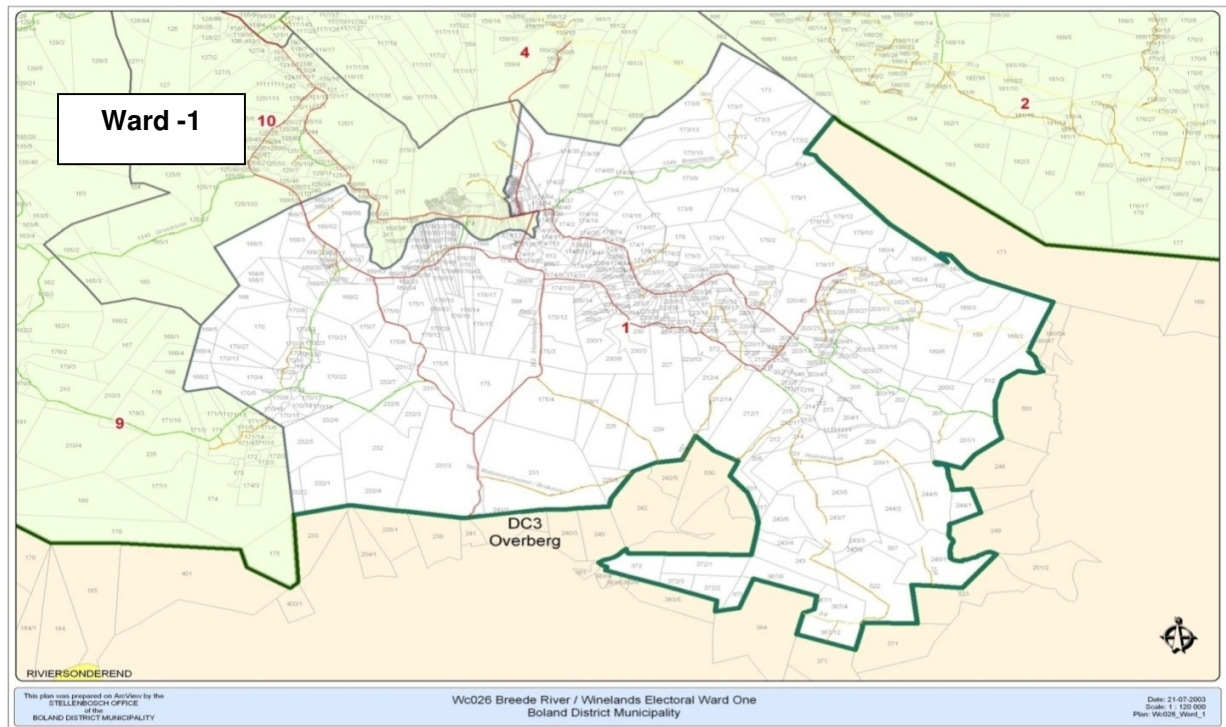
WARD BASED PLANNING



CHAPTER 3: WARD BASED PLANNING

WARD 1

ROBERTSON (CBD & Môreson)



Ward Base Planning workshop - 11 November 2009

Vision

Ward 1 must be progressive where everybody is working together by implementing empowering processes creating a safe and happy environment for all its residents.

Mission

1. Satisfactory Housing
2. Economic Development
3. Safe Environment
4. Skills Development
5. Clean Environment
6. Development of Tourism
7. Infrastructure Development

Issues raised

1. Proper Housing

- Acquisition of land
- Transparent allocation of houses
- Auditing quality of houses
- Auditing housing needs
- Satisfactory living conditions

2. Economic Development

- Development of entrepreneurial opportunities
- Development of Business Centre
- Training of unqualified artisans
- Encourage making of hand made products
- Development of Home Stays
- Erection of Sport Complex

3. Create a safe environment

- Establishment of Community Safety Forums, street committees
- Awareness campaigns (police)
- Soup kitchens
- Sport clinics
- Install High Mass lights
- Install Traffic signs

4. Skills Development

- Develop database of experts should they be required
- Train new instructors
- Training of artisans
- Workshops around completion of tender documents and Indigent Subsidy forms

5. Clean environment

- Cleaning of river banks
- Put up street names at corner curbs
- Highlight dumping areas
- Awareness workshops
- More cleaning projects

6. Tourism

- Develop tourist route
- Advertise Museum promptly
- Training and orientation of roll players
- Development youth projects focusing on tourism
- Organise Wine Shows

7. Infrastructure

- Tarring of all gravel roads
- Maintenance of tarred roads
- Upgrading of stormwater channel in Barry- & Voortrekker Rd
- Robot at the intersection to McGregor in Voortrekker Rd
- Upgrading of sewer in Van Zyl Street
- Construction of sidewalks and writing of street names on corner curb stones
- Construction of cross over Bridge for pedestrians

Issues raised at a Mayoral Imbizo (15 September 2009)

- Construction of pedestrian crossing bridge; Môreson
- Provision of housing for the needy
- Transfer ownership former municipal houses
- Cleaning of river; Droëheuwel
- Workshop around completion of tender documents
- Tarring of roads; Moreson & Droëheuwel

Top 5 Priorities

1. Tarring of roads in Môreson
2. Robot at the intersection to McGregor in Voortrekker Rd
3. Upgrading of sewer in Van Zyl Street
4. Construction of sidewalks and writing of street names on corner curb stones
5. Cross over Bridge for pedestrian

Issues raised at Budget & IDP feedback meeting: 12 April 2010

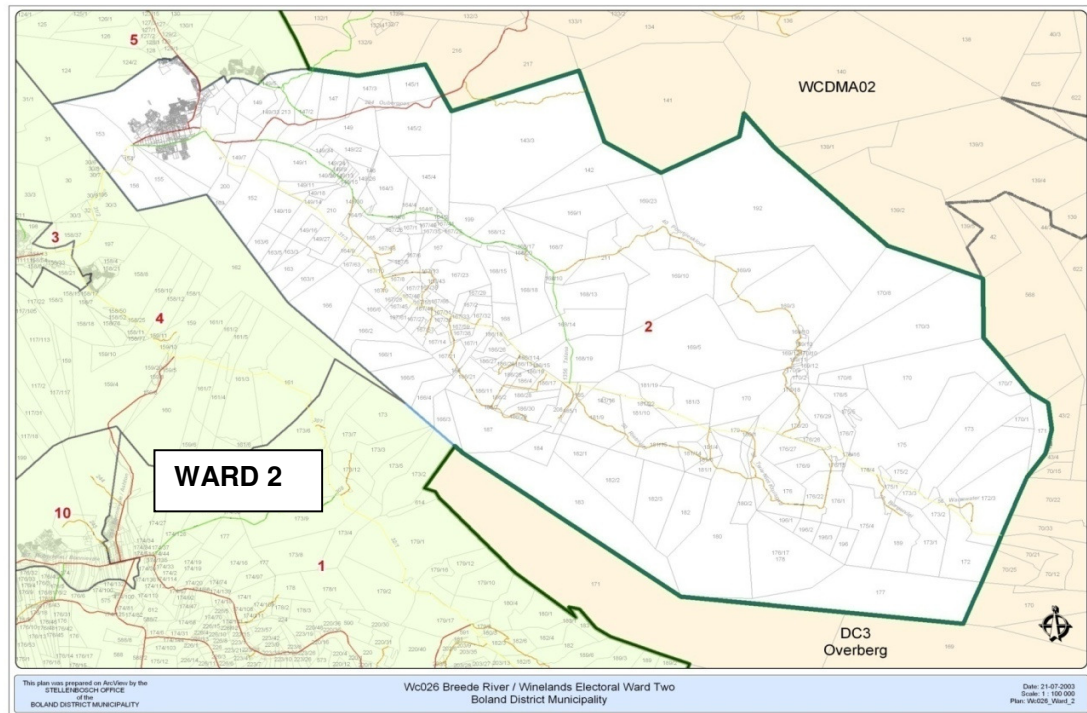
- Increased public participation in community meetings
- More Youth development programs must be initiated
- Tarring of Alpinai Ave, using of local labour to do the job
- Cleaning of all areas in the ward
- Inclusion of disadvantaged communities in 2010 activities
- Upgrading of Zyl St Sport field sewer network
- Building of low cost houses in the ward
- Construction of flats

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/2011	2011/2012	2012/2013
Upgrading of Gladiators - Robertson		250,000	
Upgrading of Filtration Ponds - Robertson		250,000	
Upgrading of Sewer Connection: Sport Facilities Van Zyl Street		250,000	
Tarring of Street, Disa Av	350,000		
Extension of the Existing Storm Water Networks - Robertson			500,000
New Pump station at the Banks of the Breede River - Robertson			1,500,000
New Storage Dam at Gumgrove Dam - Robertson			500,000
Upgrading Robertson Main Substation Phase 2	1,700,000		
Service Main Transformers: Robertson		200,000	300,000
Upgrading of electricity supply at Gumgrove Dam Pump station			100,000
Upgrading Low-Voltage Networks - Robertson		100,000	100,000
Upgrade 11 kV cable feeder from White Street substation to Van Zyl Street Hospital			150,000

Projects	2010/2011	2011/2012	2012/2013
substation			
Planning and Application for Transfer Station Permits	100,000		
Transfer Stations Robertson		3,286,633	
Wheelie Bin System		500,000	
Upgrading of Cemeteries - Robertson	150,000		
Upgrading of Cottages: Dassieshoek	100,000		
Upgrading of Parks	100,000	100,000	
Construction of Fire Facility - Robertson			1,800,000
Thusong Centre	3,000,000		
Upgrading of Cricket Ground (van Zyl Street)			740,000
Upgrading of Sport Facilities Callie De Wet			250,000

WARD 2 NKQUBELA



Ward Based Planning – 30 November 2009

Vision

Ward 2 must be a clean and safe place where people are healthy and economically advanced in a harmonious society.

Mission

1. Good Infrastructure
2. Economic Development
3. Social Development
4. Housing
5. Safety and security
6. Obtain Land
7. Clean environment

Issues raised

1. Infrastructure Development

- Digging of a trench at the back of the informal settlement towards the mountain
- High mass lights at the sport field, open space between Rorwana - & Mafilika St, Mthuthise St, c/o Nyamana & Rorwana St @ the back, c/o Ekuphumleni & Emlanjeni St
- Storm water drains whole area
- Crossover bridge footpath to town
- Erection of robot at the intersection from main road
- Tarring of streets (informal settlements)
- Upgrading of community hall
- Erection of community centre
- Erection of new cemetery
- New Play for children @ c/o Burwana & Hani St, next to Community hall and fencing it
- Fencing of existing Play park
- Beautification of open spaces
- Upgrading of sport field
- Taxi Rank should be erected

2. Economic Development

- Business plots should be made available (Sport Bar/Pub)
- Computer Programmes for youth
- Skills development workshops should be held (NSDA & Youth Advisory centre i.t.o Drafting of business plans)
- Bursaries for school learners
- Internships programmes should be advertised @ shops & phone containers
- Car wash with proper facilities should be erected

3. Social Development (Health & Education)

- More doctors and staff at clinics
- Bigger clinic that can accommodate more people
- Old Age Centre should be converted into an Old Age Home
- Health centre should be erected (Gym)
- More learner ship programmes should be run
- Alcohol and substance abuse programmes should be held
- Education around teenage pregnancy and HIV AIDS should more visible and statistics of the area be made available

4. Housing

- Building of flats for rental purposes
- GAB housing

5. Safety & Security

- Police station should open 24 hrs a day
- Safety street committees should be established
- A police forum should be established
- More rapid response of police officers
- Stricter action should be taken against shebeen owners
- More visible police in the community

6. Land

- Acquiring of land to build for religious purposes

7. Clean environment

- Frequent cleaning of skips
- Cleaning of the whole area on a regular basis

Issues raised at a Mayoral Imbizo (5 October 2009)

- Efficient service at the Clinic
- Make Library facilities available
- Tar all gravel roads
- Provide plots for backyard dwellers, churches and business
- Promote Community Projects
- Upgrade of sport field
- Upgrade existing play park
- Review prices on Municipal connection fees (Services)
- Create new job opportunities
- Erection new play park in every neighbourhood
- Roll out ID Campaign
- Building of new houses
- Fencing of Existing play park
- Establishment of entertainment centre (youth)

Top 5 priorities Identified

1. Storm water upgrade
2. Housing
3. Tarring of streets
4. High Mass lights zone
5. Community Hall

Issues raised at Budget & IDP feedback meeting: 21 April 2010

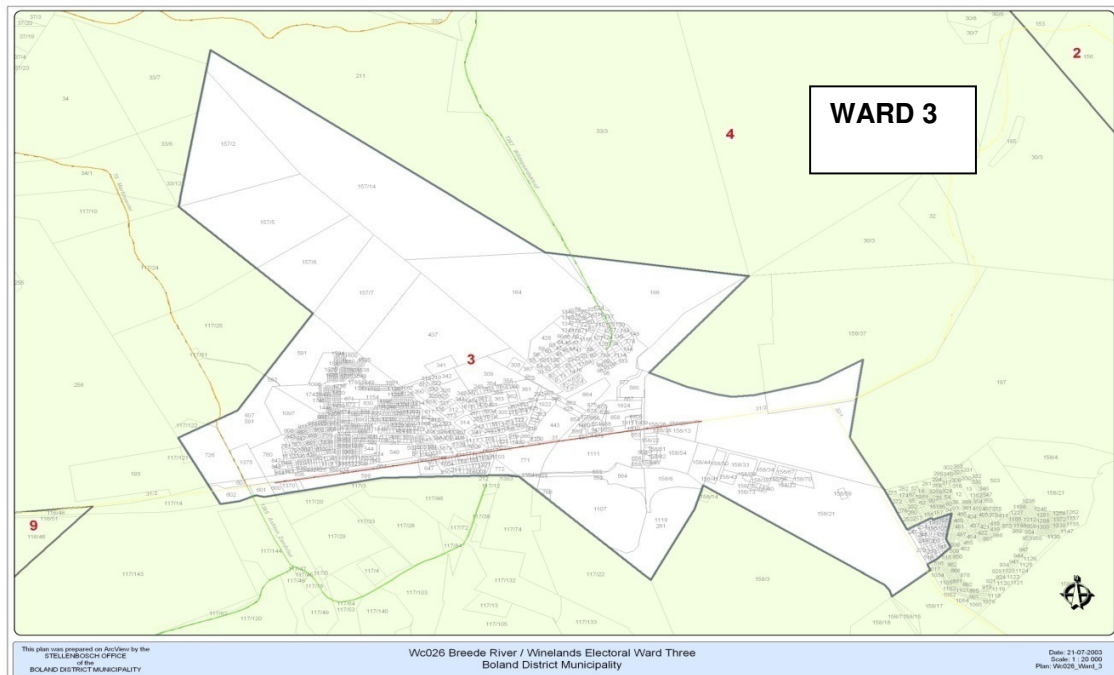
- Clinic building should be enlarged and more personnel should be employed
- Provision of Library facilities
- Construction of crossover bridge on the main road
- Provision of plots for religious purposes
- Provision of land for small scale farmers
- Provision of sanitation facilities at informal settlement
- Provision of sport facilities

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/2011	2011/2012	2012/2013
Building of Houses	9,699,000		
Upgrading of Gladiators - Robertson		250,000	
Upgrading of Filtration Ponds - Robertson		250,000	
Tarring: Entlango , Bashayestraat	350,000		
Extension of the Existing Storm water Networks - Robertson			500,000
New Pump station at the Banks of the Breede River - Robertson			1,500,000
New Storage Dam at Gumgrove Dam - Robertson			500,000
Upgrading Robertson Main Substation Phase 2	1,700,000		
Upgrading Robertson Reticulation Industrial Area	1,000,000		
Service Main Transformers: Robertson		200,000	300,000
Relocation of electrical connections for new housing project	500,000	400,000	400,000

Upgrading of electricity supply at Gumgrove Dam Pump station			100,000
Upgrading Low-Voltage Networks - Robertson		100,000	100,000
Install 11 kV Primary feeder and substation Robertson North and Extension 9	300,000	500,000	500,000
Install 11 kV line from Goudmyn substation to Goudmyn 11 kV line	300,000		
Upgrade Ashton 11 kV line		250,000	
Upgrade Klaasvoogds 11 kV line		250,000	250,000
High mass lights c/o Nyamana & Rorwana St at the back	15,000		
High mass lights c/o Ekuphumleni & Emlanjeni St		231,221	
Planning and Application for Transfer Station Permits	100,000		
Transfer Stations Robertson		3,286,633	
Wheelie Bin System		500,000	
Upgrading of Cemeteries - Robertson	150,000		
Equipment/Park		42,000	
Fence			56,000
Fencing of existing Play park	50,000		
Construction of Fire Facility - Robertson			1,800,000
Thusong Centre	3,000,000		
Upgrading of Community Halls - Nkqubela Hall	450,000		
Upgrading of Sport Facilities Callie De Wet			250,000

WARD 3
ROBERTSON (Panorama, Droëheuwel, Dorpsig)



Ward Based Planning - 7 November 2009

Vision

Ward 3 must be an attractive and safe place, with good housing and infrastructure where people are healthy, skilled and self-reliant, from a strong economic base.

Mission

Ward is economically dynamic; the people are skilled, self reliant and have access to sustainable income-generating activities,

We must decreased the infection rate of HIV/AIDS and those infected have access to good care and support,

Every community member in ward has access to, and owns their own permanent house with services,

Unemployed people in ward have acquired a range of skills to assist in employment, and employed people will have had their skills upgraded,

All the roads are tarred,

Ward is a safe and secure area for all residents and crime hot spots have been eliminated,

Issues raised

1. Housing

- Provide GAP housing
- Build RDP houses

2. Infrastructure

- Upgrading of Community Hall
- Upgrading of streetlights
- High Mass lights (Nerina St)
- Tarring of all Gravel roads
- Upgrading of sidewalks
- Upgrading of sewer network Rivier St & Midblock
- Upgrading of Taxi Ranks
- Maintenance of the swimming pool
- Tide of Riverbank (Scaife St)
- Development of Cricket Pitch
- Establishment of Taxi Rank with toilet facilities (c/o Paddy & Wesley St)

3. Economic Development

- Development of tourist attraction
- Support Home stays and B&B's
- Support small business
- Construction of skills centre
- Assistance to overcome economic Hubs

4. Skill development

- Assist in assessment of skills and development of them
- Compile database of skills
- Acknowledge skills developed

5. Clean Environment

- Information session on when refuse removal take place
- Notices should be give on any change in times
- Notices on when Parks are watered
- Introduction of Wheel bins
- Educate Children at young age
- Anker bins in the neighbourhood
- Provide enough black bags
- Educate people of refuse removal
- Charge people for illegal dumping
- Mark dumping sites clearly

- Act on people who's dogs are outside property

6. Safe environment

- Visible policing and awareness campaigns
- Install better lights in neighbourhood
- Promote cooperation with the police
- Act on illegal Shebeens
- Building of safe house for the homeless

Issues raised at Mayoral Imbizo (15 September 2009)

- New pedestrian crossing bridge; Môreson
- Provision of housing for the needy
- Transfer ownership former municipal houses
- Cleaning of river; Droëheuwel
- Workshop around completion of tender documents
- Tarring of roads; Moreson & Droëheuwel

Top 5 priorities Identified

1. Tarring of streets
2. Upgrading of streetlights
3. Upgrade of sidewalks
4. Upgrade of Sewer Network
5. Build and upgrade Taxi Ranks

Issues raised at Budget & IDP feedback meeting: 13 April 2010

- Provision of houses for the middle class
- Renovation of houses to provide toilet facilities inside the house
- Upgrading of sewer network in Rivier St
- Upgrading of play parks and fencing of it
- More cleaning projects in Robertson North

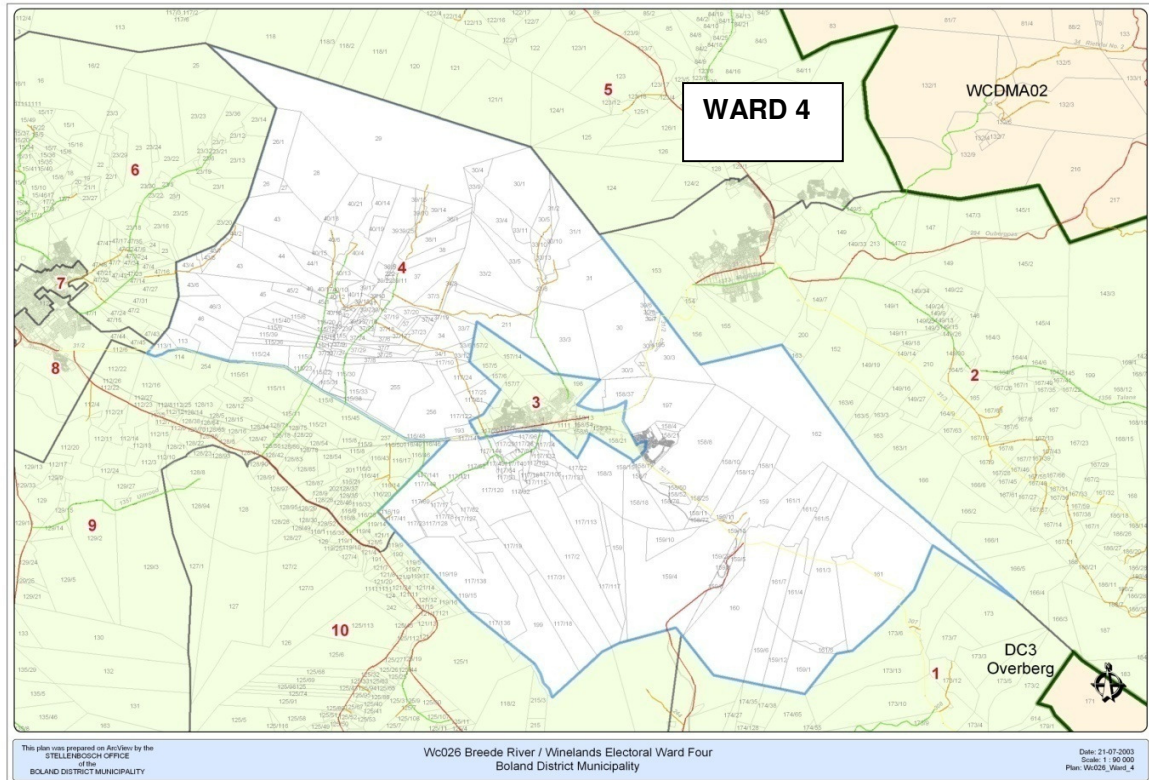
Projects for inclusions in 2010/11 – 2012/13

Projects	2010/2011	2011/12	2012/13
Upgrading of Gladiators - Robertson		250,000	
Upgrading of Filtration Ponds - Robertson		250,000	
Tarring of Street, Granaatbos	350,000		

Extension of the Existing Storm water Networks - Robertson			500,000
New Pump station at the Banks of the Breede River - Robertson			1,500,000
New Storage Dam at Gumgrove Dam - Robertson			500,000
Upgrading Robertson Main Substation Phase 2	1,700,000		
Service Main Transformers: Robertson		200,000	300,000
Upgrading of electricity supply at Gumgrove Dam Pump station			100,000
Upgrading Low-Voltage Networks - Robertson		100,000	100,000
Install 11 kV Primary feeder and substation Robertson North and Extension 9	300,000	500,000	500,000
Install 11 kV Primary feeder and substation Wolfkloof erf 3		500,000	500,000
High mass lights Nerina Street at the back of Panorama			233,080
Planning and Application for Transfer Station Permits	100,000		
Transfer Stations Robertson		3,286,633	
Wheelie Bin System		500,000	
Upgrading of Cemeteries - Robertson	150,000		
Upgrading of Parks	100,000	100,000	
Construction of Fire Facility - Robertson			1,800,000
Thusong Centre	3,000,000		
Upgrading of Sport Facilities Callie De Wet			250,000

WARD 4

BONNIEVALE (Happy Valley)



Ward Based Planning - 21 November 2009

Vision

Ward 4 is striving for a safe and healthy environment where economic development and employment will lead to a prosperous and stable community

Mission

1. Healthy and Safe environment
2. Economic growth
3. Empowerment and skill development

Issues raised

1. Safe Environment

- Visible policing
- Upgrading of lights: footpath to Bonnievale informal settlement and all dark areas
- Improve conditions of play park and recreational facilities
- Take actions against persons disobeying road signs
- Close drains and manholes
- Upgrade Storm water channels
- Safeguarding of bridge at Protea Avenue
- Construction of speed humps: Almeria;- New Cross;- and Keurboom St
- Put safety signs at Keerom St

2. Healthy environment

- Upgrade clinic, better service and have a full time doctor
- Speedy ambulance services
- Hold health awareness campaigns
- Control dumping of refuse and cleaning dirty fields
- Beef up of welfare system

3. Skills development

- Create database of skill and provide it to municipality
- Internships thru EPWP
- Provide bursaries to locals
- Building of Thusong Centre

4. Economic Growth

- Market /Promote Tourism in ward
- Develop tourist attractive place in Buitekant St on the hill
- Provide assistance on completion of tender documents
- Create equal opportunities on employment
- Law enforcement on house shops
- Develop premises for small business

Issues raised at a Mayoral Imbizo (8 September 2009)

- Building of low cost houses
- Request for land to build houses
- Fixing of houses with structural damage
- Cleaning of street tender should rotate
- Land for small scale farmers

- Employing according advertised requirements
- Upgrading of Sport field
- Provision of accommodation for Elderly people to host soup kitchen
- Connection of Louisiana to the Main Sewerage Network
- Provision of library service for rural community: -Drew

Top 5 priorities Identified

1. Safeguarding of bridge at Protea Avenue
2. Improve conditions of play park and recreational facilities
3. Construction of speed humps: Almeria;- New Cross;- and Keurboom St
4. Upgrading of lights: footpath to Bonnievale informal settlement and all dark areas
5. Close drains and manholes

Findings at Transact walk on 6 February 2010

1. Informal Settlement

- Provision of water at all times
- Provision of washing facilities at communal taps.
- Greening of the whole area
- Road surface need to be scraped
- Construction of a bridge at the river

2. Happy Valley

- Barlinka Ave – Fixing of sewer connection
- Open trench from Barlinka St to Milner St
- Construction of a catchment for storm water in Sultana Av
- Tarring / scrapping '7de laan' off New Cross St
- Reconstruction of Milner St
- Upgrading of sewer pump station in Kloof St
- Cleaning of trenches in the 'selfbou' area

- Erection of play park in 'selfbou' area
- Upgrading of storm water in Almeria Av
- Shifting of manhole in Keurboom St from the middle of the road
- Upgrading of storm water channel in Keurboom St

Issues raised at Budget & IDP feedback meeting: 13 April 2010

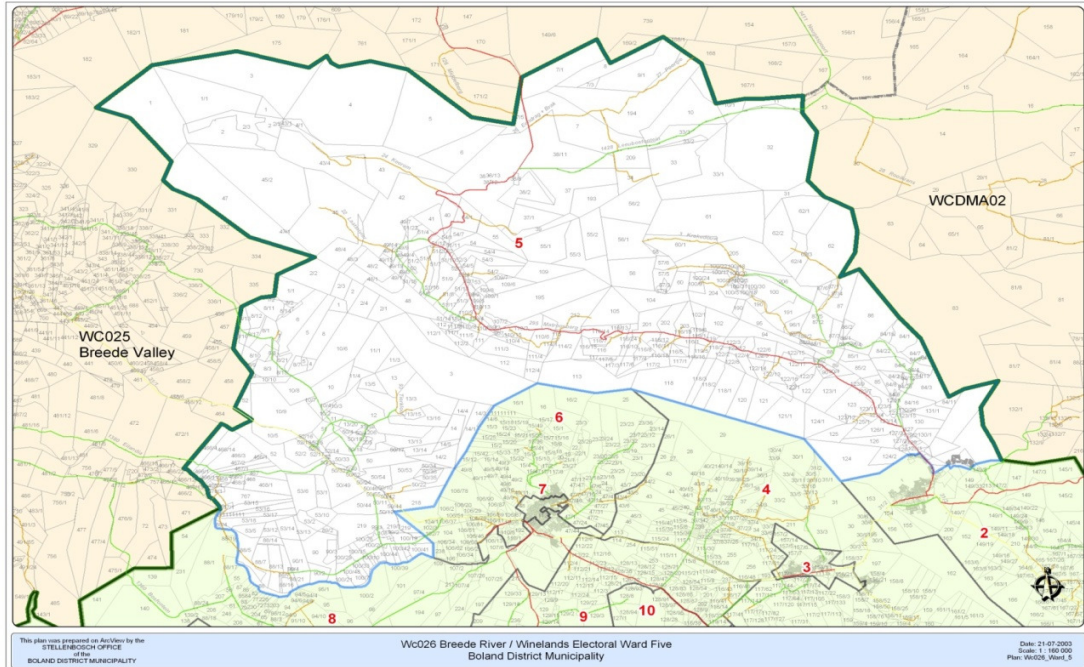
- Development of Play park at the informal settlement
- Upgrading of play at the near the clinic
- Provision of streetlights on the road from Happy Valley and from town to the informal settlement
- Levelling of gravel road to informal settlement
- Provision of water and sanitation facilities at each household
- Upgrading of storm water facilities at Almeria- and Milner St
- Construction on pavements at Protea- and Silwerboom Ave
- Provision of land to build houses

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Building of Houses	3,564,000		
Tarring: Viooltjiesingel	350,000		
Infrastructure - Bonnievale Storm water Master plan			600,000
Upgrading of water treatment work Bonnievale	3,250,000		
	2010/11	2011/12	2012/13
Service Main Transformers: Robertson		200,000	300,000
Upgrading Low-Voltage Networks - Bonnievale		80,000	80,000
	2010/11	2011/12	2012/13
Telemetry System for Electrical Substations		300,000	300,000
Projects	2010/11	2011/12	2012/13
Install 11 kV Capacitors		100,000	100,000
Upgrade 11 kV line to Waterworks			150,000
Upgrading op Play Park	60,000		

WARD 5

McGREGOR



Issues raised at a Mayoral Imbizo (5 October 2009)

- Construction of early childhood centre
- Provision of library service for farming community: -Rooiberg; -LeChasseur; -Goree
- Tarring of Road to cemetery
- Building of toilet facilities & water connection at the Braai Spots
- Hitch hiking spot outside Robertson to McGregor need to be equipped with a shed
- Erection of 4 WAY stop sign at the cross of Reitz & Voortrekker Rd in Robertson
- Trench should be made to channel water from mountain to dams
- Construction of road to Grayton
- Purchasing of land to build low cost housing
- Building of low cost housing
- Implementation of Economic development programs
- Youth development activities
- Construction of speed humps in Buitekant and Long Street
- Provision of land for small farmers
- Development of business properties
- Lowering of connection fees of Municipal Services

- Erection on pavilion on sport field
- Construction of swimming pool
- Development of soccer field

Issues raised at Budget & IDP feedback meeting: 22 April 2010

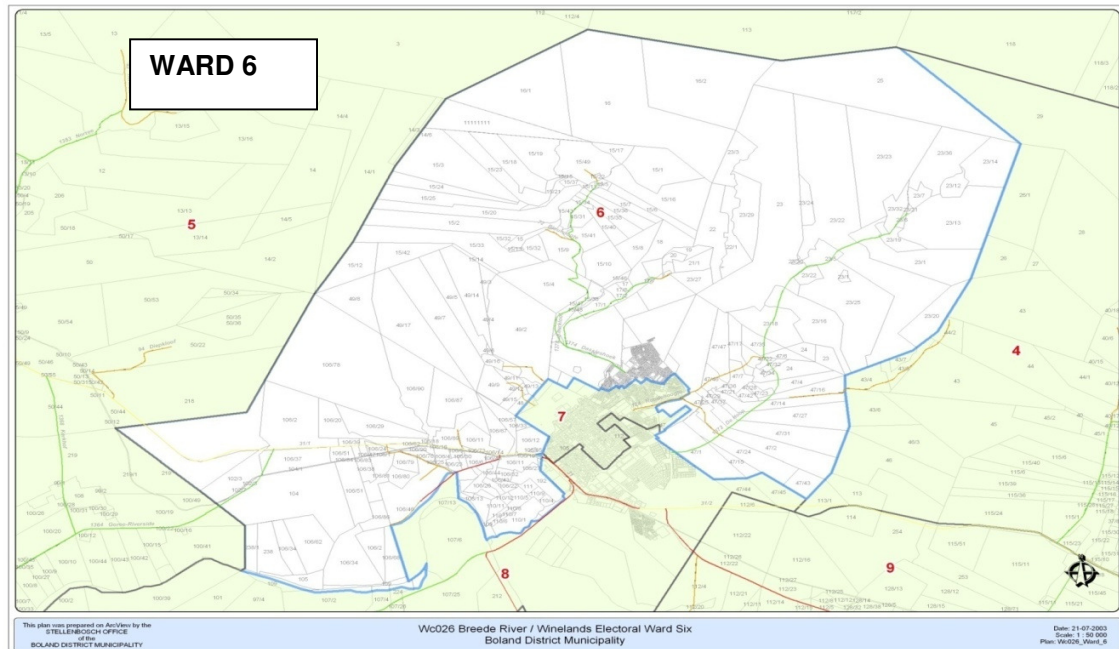
- Provision of water for small scale farmers at Rooilande
- Tarring of sidewalks
- Repairing of the Vaal dam to address water shortage
- Provision of houses
- Upgrading of irrigation water channels and sidewalks
- Construction of a bridge to the 'Steenoonde' area
- Connection on pipeline from Klipberg Dam to the Vaal Dam
- Expansion of sewer network
- Installation on new streetlights at the new area
- Upgrading of old sport field
- Provision of plots for business and churches
- V-channel at Piet October Singel
- High mass lights at Willie Meyer Si, Grewe St, Steenoonde and Krans

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Tarring: Meul street	350,000		
Water investigation McGregor			
Service Main Transformers: Robertson		200,000	300,000
Service Main Transformers: Le Chasseur		100,000	100,000
Upgrading Low-Voltage Networks – McGregor		80,000	50,000
Upgrade 11 kV line Church Street		80,000	60,000
Upgrade McGregor / Boesmans River 11 kV line			200,000

WARD 6

MONTAGU (Ashbury)



Ward Base Planning - 1 December 2009

Vision

Ward 6 is striving to create a clean, safe and healthy environment where the needs of its entire people are addressed by development planning and sustainable services.

Mission

1. Sustainable Service
2. Developmental Programs
3. Healthy Environment
4. Safe Environment
5. Clean Environment

Issues raised

1. Sustainable Service

- Placement of streetlights at Muskal Av and Jakaranda St
- Building of houses and rectifying mistakes on ones previously built
- Tarring of all gravel roads and maintenance of existing roads
- Pruning of trees on sidewalks the whole area
- Cleaning of storm water channels
- Upgrading of storm water channel Soetdoring Avenue

2. Developmental Programs

- Building crèches

3. Healthy Environment

- Provide Mobile Clinics
- Provide rapid ambulance services to transport patients
- Deployment of more personnel at clinics and hospital
- Provide transport from Ashbury to the clinic
- Hold awareness campaigns on health issues

4. Safe Environment

- Visible policing and erection of satellite police station
- Act against criminals
- Awareness campaigns around human rights and police services
- Establishment of neighbourhood watch
- Erection of youth centre and development of youth programs
- Eradication of shebeens
- Proper marking of road signs

5. Clean environment

- Discipline people against littering
- Establish street committees
- Have tree planting competitions
- Educate people against littering and how to separate refuse
- Encourage community to clean up their neighbourhood

Issues raised at a Mayoral Imbizo (9 September 2009)

- Availability of clinic facilities
- Library facilities for Ashbury
- Tarring of gravel roads
- Sealing of potholes
- Assistance on acquiring title deeds
- Building of low cost housing
- Purchasing of land for housing
- Repairing houses with structural damage
- Acquiring land for Women project
- Black empowerment on Land matters
- Feedback on correspondence with municipality
- Transparency in terms of employment
- Review of cemetery costs
- Outreach programs on youth development
- Minimizing requirements for entry level employees
- Erection on new Play parks in whole area
- Erection of soccer field
- Provide more facilities for youth
- Reducing cemetery costs

Top 5 priorities Identified

1. Upgrading of storm water channel Soetdoring Avenue
2. Tarring of all gravel roads
3. Placement of streetlights at Muskadel Av and Jakaranda St
4. Pruning of sidewalks and the whole area
5. Provision of housing

Issues raised at Budget & IDP feedback meeting: 12 April 2010

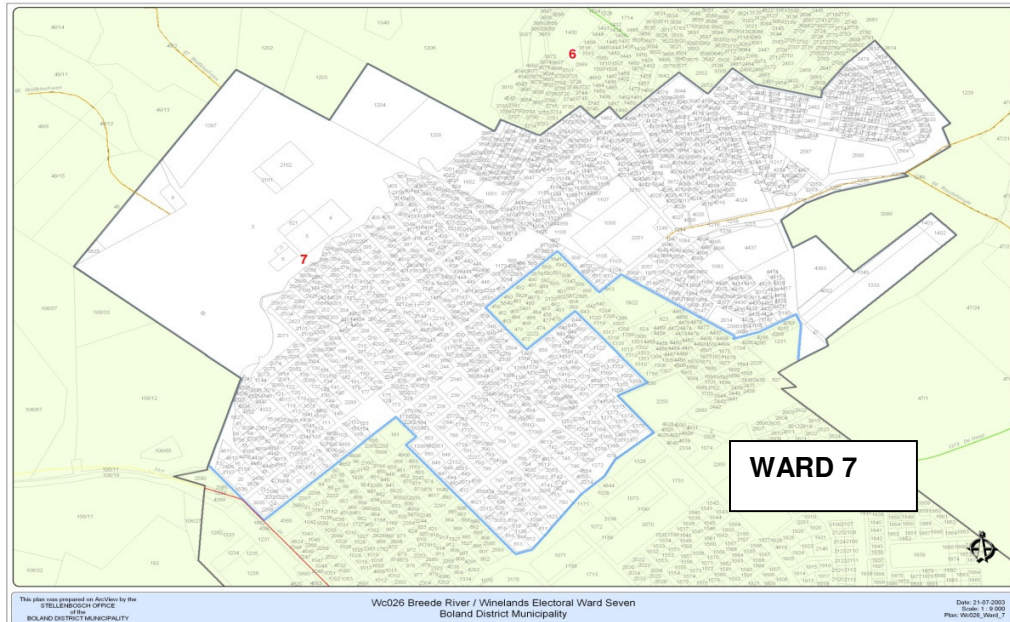
- Broadening of road in Muskadel Av
- Installation of streetlights on Muskadel Av between Eike Av and Kriedoring Av
- Provision of plots for businesses

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Building of Houses	2,970,000		
Tarring: Olyfboomlaan	350,000		
Upgrading of water treatment work Montagu	2,300,000		
Upgrading Low-tension Reticulation lines Montagu	60,000	100,000	100,000
Upgrading Low-Voltage Networks - Montagu		200,000	200,000
Telemetry System for Electrical Substations		300,000	300,000
Upgrade 11 kV feeder lines from Eskom substation to Montagu Main substation			400,000
Transfer Stations Montagu		3,286,633	
Development of Cemeteries	200,000		
Upgrading of Community Halls - Montagu Community Hall		60,000	
Upgrading of Community Halls - Hofmeyr Hall			130,000

WARD 7

MONTAGU



Ward Based Planning - 25 November 2009

Vision

We strive for a healthy, happy, safe and independent community where all residents are employed living in decent houses and have access to sustainable service.

Mission

1. Satisfactory Health Services
2. Sustainable service delivery
3. Satisfactory employment
4. Safe Environment
5. Happy community
6. Satisfactory housing

Issues raised

1. Satisfactory health Service

- Educate community around HIV/Aids TB and chronic diseases
- Empower residents create and maintain a clean environment

2. Sustainable service delivery (infrastructure)

- Supply efficient electricity
- Upgrading of sidewalks and laying of curbs
- Tarring of Jacobstraat, Dawidstraat en Barlinkastraat
- Upgrading of Storm water
- Upgrading of Water Treatment works
- Upgrade of water retaliation in ward

3. Housing

- Purchasing of land to build houses
- Building toilets inside the houses
- Transparent and honest allocation of houses
- Provide quality housing

4. Safe Environment

- Visible policing
- Establishment of Ward committees
- Have awareness campaigns

5. Happy Community

- Satisfactory allocation of jobs by the municipality
- Initiate community projects

6. Employment

- Attraction to business
- Develop infrastructure to support business
- Development of skills
- Utilising local labour in doing projects
- Development of entrepreneurs

Issues raised at a Mayoral Imbizo (9 September 2009)

- Poor clinic facilities
- Provide library facilities for Ashbury
- Tarring of gravel roads
- Sealing of potholes
- Assistance on acquiring title deeds
- Building of low cost housing
- Purchasing of land for housing
- Repairing houses with structural damage
- Acquiring land for Women project
- Black empowerment on Land matters
- Feedback on correspondence with municipality
- Transparency in terms of employment
- Review of cemetery costs
- Outreach programs on youth development
- Minimizing requirements for entry level employees
- Erection on new Play parks in whole area
- Development of soccer field
- Provide more facilities for youth

Top 5 priorities Identified

1. Upgrading of water treatment network
2. Tarring of gravel roads
3. Upgrading of storm water channel
4. Lying of curbs and making sidewalks – Montagu north
5. Upgrade of water reticulation in ward

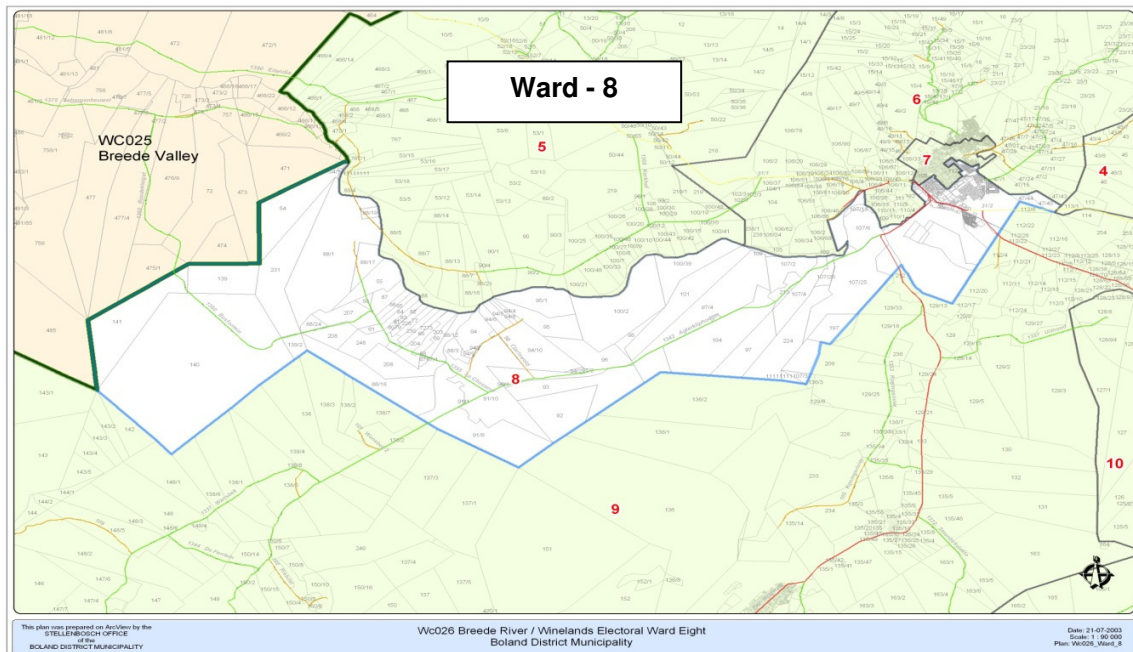
Issues raised at Budget & IDP feedback meeting: 13 April 2010

- Upgrading of houses in Strydom St
- Startup curb and cement block project
- Cleaning of rivers
- Construction of stands for hawkers on the open space new Willem Thys Community Hall
- Tarring of David,- Middel,- Barlinka,- and Jacob St
- Provision and improvement of sport facilities at Wardia (Edenvale area)
- Construction of bus stop / shade at Clinic in Park St

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Tarring: Barlinkaweg & Cinsaut street	350,000		
Infrastructure - Upgrading of Storm water Network Montagu			1,500,000
Projects	2010/11	2011/12	2012/13
Upgrading of water treatment work Montagu	2,300,000		
Upgrading of Koelkamer Substation Montagu		350,000	
Upgrading Low-Voltage Networks - Montagu		200,000	200,000
Telemetry System for Electrical Substations		300,000	300,000
Install 11 kV cable between Du Toit en Paring substations			200,000
Upgrade 11 kV line to Poortjieskloof		250,000	250,000
Upgrade 11 kV line Hospital Avenue		150,000	150,000
Upgrade 11 kV feeder lines from Eskom substation to Montagu Main substation			400,000
Transfer Stations Montagu		3,286,633	
Development of Cemeteries	200,000		
Upgrading of Community Halls - Montagu Community Hall		60,000	

WARD 8 BONNIEVALE



Ward Based Planning - 25 November 2009

Vision

Satisfying interests and needs by addressing issues on the minutes of ward committee meetings. To address issues that was prioritized previously in the shortest possible time.

Issues raised

1. Develop proper infrastructure
 - Upgrading of Main Road and sidewalks from Angora crossing till Cheese factory
 - Upgrading of all infrastructure in Uitsig
 - Upgrading of storm water in central town, Old age home, Church Street and Forres St
 - New street lights in Kruin Crescent, Olien Avenue, Main Road and Voortrekker Road

Top priority

1. Infrastructure Development

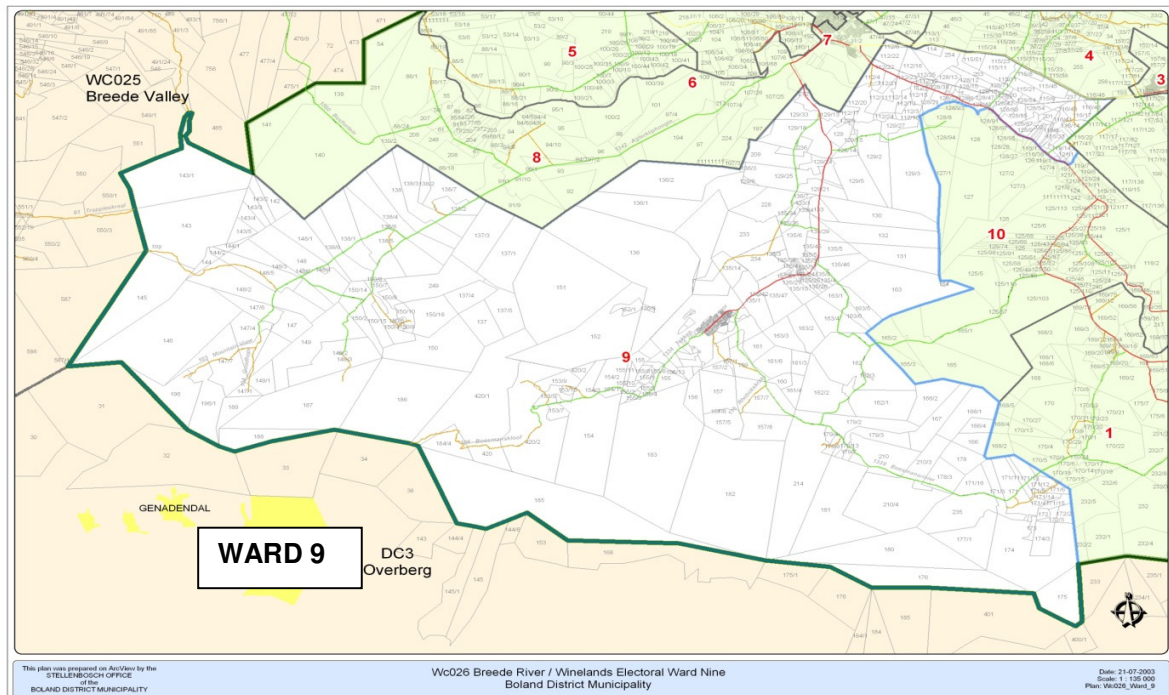
Issues raised at Budget & IDP feedback meeting: 20 April 2010

- Erection of a play park in Uitsig
- Improvement in conditions graveyards
- Water quality - improvement
- Eliminate storm water problem
- Tarring of roads in Uitsig

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Tarring: Road to Mooivallei Chees Factory & Uitsig	350,000		
Infrastructure - Bonnievale Storm water Master plan			600,000
Upgrading of water treatment work Bonnievale	3,250,000		
Upgrading 11Kv lines Rural Stormsvlei/Kapteinsdrift	150,000		300,000
Upgrading Low-Voltage Networks - Bonnievale		80,000	80,000
Telemetry System for Electrical Substations		300,000	300,000
Install 11 kV Capacitors		100,000	100,000
Upgrade 11 kV line to Angora	100,000	150,000	
Upgrade 11 kV line to Stormsvlei and Kapteindrift			200,000
Upgrade 11 kV line from Nordale, Gieb de Kok and Informal area		300,000	
New Street lights Kruinsingel :		30,000	30,000
New Street lights Olien Avenue :	15,000		
New Street lights Main Road and next to Voortrekker Street		40,000	35,000
Upgrading of Community Halls - Chris Van Zyl Hall		200,000	

WARD 9 ASHTON



Ward Base Planning - 17 November 2009

Vision

Endeavour a community whose physical, social and economic needs are addressed in order to develop a prosperous, healthy and safe environment.

Mission

1. Satisfactory Housing
2. Good Infrastructure
3. Youth Development
4. Economic Development
5. Skills Development
6. Safe Environment
7. Good health Services

Issues raised

1. Economic Development

- Training in various jobs and Entrepreneurships
- Avail bursaries for students
- Opening of chain stores
- Create employment opportunities

2. Youth Development

- Create recreational facilities: swimming pool and youth centre
- Have awareness campaigns around good acceptable lifestyles
- Build softball pitch
- Erect play parks in every neighbourhood in the ward
- Promote all sport codes

3. Housing

- Acquire land to build low cost houses
- Provide land for people to build own houses
- Provide social houses for middle income
- Building new toilets inside houses

4. Infrastructure development

- Better quality of water
- Upgrading of sidewalks
- Tarring of all gravel roads
- Construction of speed humps at Iris-, Amirilla-, Populier-, Begonia-, Uitspan St
- Replacement of sewer pipes; Renonkel- , Coronation- and Krisant St
- Build more public toilets
- Increase streetlights; Old Blueberry Hill, Akasia-, Amarilla Avenue open space behind Barnard Hall

5. Health

- Increase health facilities and doctors

Issues raised at a Mayoral Imbizo (10 September 2009)

- Effective ambulance services
- Tarring of Roads
- Building of new houses
- Employment of local labour in community projects
- Erection of Shopping centre
- Review tariffs of Community Halls
- Review charges of fire services
- Workshop around completion of tender documents
- Utilization of office space outside Barnard community hall
- Review of tariffs for schools
- Erection of recreational centre
- Review programs for extra mural activities

Top 5 priorities Identified

1. Tarring of streets
2. Swimming pool
3. Upgrading of streetlights
4. Upgrade of Water
5. Upgrade of sewer network

Issues raised at Budget & IDP feedback meeting: 15 April 2010

Construction of toilet facilities between Ashton and Zolani

Put more properties for sale on tender

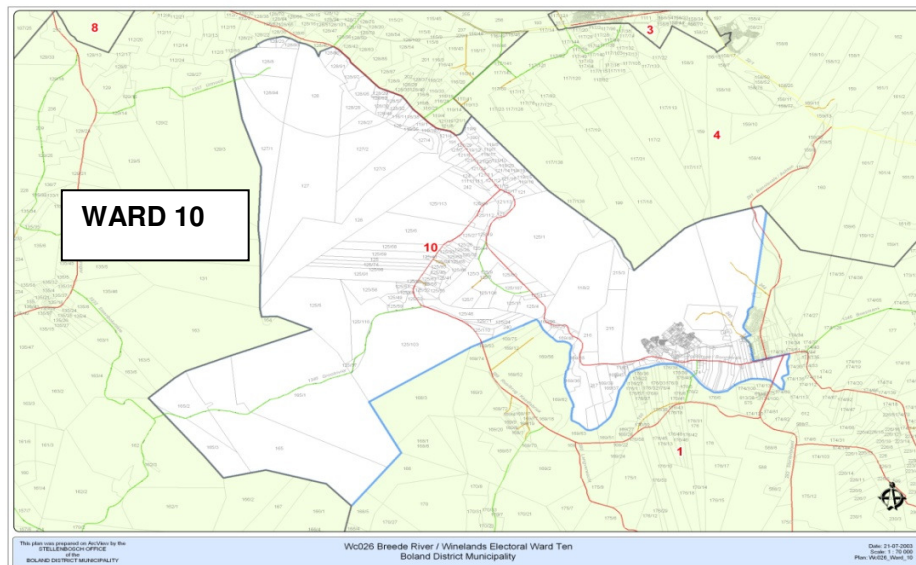
Avail Barnard hall for soup kitchen

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Tarring: Eikestraat	350,000		
Upgrading Water treatment work Ashton		4,680,000	
Replacement of Water Pump line to reservoir	400,000		
Installation 11Kv Ring Main Feeder Ashton	120,000		
Installation miniature sub-station Voortrekker Street Ashton	60,000		

Upgrading Low-Voltage Networks - Ashton		80,000	80,000
Telemetry System for Electrical Substations		300,000	300,000
Install 11 kV switchgear - Bruwer and Olien Street			150,000
Upgrading of street lights Jasmyrn St :	6,000		
Upgrading of street lights Open space behind Barnard Hall		3,200	
Upgrading of street lights Open space next to Unipack		3,200	
Upgrading of Community Halls - Barnard Hall		50,000	
Upgrading of Ashton Cricket Club		300,000	
Construction of Pavilion at sport field –	1,100,000	1,000,000	

WARD 10 ZOLANI



Ward Based Planning - 19 November 2009

Vision

Ward 10 should be safe and attractive where development of people is priority.

Mission

1. Obtaining Land
2. Infrastructure Development
3. Rural Development
4. Economic Development
5. Housing
6. Youth Development
7. Safety and security
8. Skills Development

Issues raised

1. Obtaining land

- Mr Bruwer must release the land for building of houses, School Sport fields and for Agricultural projects.
- For housing engage Land Affairs
- New Play ground for children

2. Infrastructure Development

- Increase sewerage pipe capacity: Building-, Majola-, Klaas-, Gwebityala-, Maqolo- and Spofana Street
- Address seepage water problem: Mafuya and Gwebityala St
- Tarring of Roads; Fanele, Mase, Mhobo, Khuse St, Mthebe, Wenzile, Dr Nqawe St
- Upgrade of Loading and dipping zone for small scale farmers
- Erection of play park in Karpad (c/o Spofana & Walaza St)
- Building of Multipurpose centre
- Construction of swimming pool at existing play park.
- Put up high mass lights at Mkhetsu St behind the sport field.
- Lights and toilets at Play Park
- Street lights Along R62 via R60 (Footpath from town to location)
- Proper Taxi Rank
- Bridge from location to town
- Upgrading of disaster management

3. Rural development

- Clean drinking water on farms
- Erection of new toilets at farms
- New set of lights at the entrance of Farm (Ganga)
- Installation of Prepaid meters at all farm houses
- Visible entrepreneurs produced by LED
- Complaint office for people living on farms
- Drivers licenses for farm workers
- Aftercare centre for children in each area, if there is one transport should be provided
- Upgrade transport facilities
- Better housing on Prospect Farm

4. Economic Development

- Support Programme for SMME's
- Computer Programmes for youth
- Optimum usage of Graham Beck Skills centre
- Brick making project locally
- Sewing and printing logo for other existing groups
- Creation of sustainable employment in the ward

- Reeds work project
- Needle Work project
- Advertising of tenders should be transparent
- Sport ground should be of a standard that visitor should be safe
- Information office should be set up
- Encourage the set up of B&B's
- The building that was demolished should be brought back so that residents can sell their products to the tourists
- Promote relationships with schools and NGO's involved in Arts and Craft.
- Attract outside investment (MM & Mayor)

5. Health

- Mobile clinics should be more equipped with sufficient medicine
- More rapid response by ambulances
- More doctors and staff at clinics
- Private Rooms for Councillors to ensure safety of people
- Door to door service to motivate those who drop their treatment follow-up
- Social workers and counsellors should frequently visit school
- Sport development initiatives
- Gymnasium centre next to Play Park

6. Housing

- Toilets should be at each house
- Decent big houses should be built
- Old RDP houses should be extended
- Renovation of old houses

7. Safety & Security

- Removal of trees at Zandfliet, Paul de Wet
- Professional office at Zolani Police Station
- Enough resources to fight crime
- Employ local people combat crime
- Engage Zolani Police Forum
- More visible police
- Licensed shebeens

8. Skills development

- Erection of Crèches at Zandfliet, Prospect and Goudmyn
- Youth Advisory centre
- Skills programme Workshops/Education.
- Provision of Library Facilities at farms
- The high school should be separated from the primary school learners: Erection of High school Zolani

- Erection of learning centre: computer training
- Upgrading of local library

Top 5 priorities Identified

1. Housing
2. Sewerage Upgrade
3. Multi-purpose centre
4. Sport Fields
5. Electricity

Issues raised at a Mayoral Imbizo (7 October 2009)

- Bursaries for the youth
- Library service farming community:-Prospect,-Excelsior,-Goudmyn
- Replacement of sewerage pipes
- Making of streets at housing project
- Erection of new cemetery
- Fencing on highway
- Building of new houses
- Repair old houses
- Purchasing land for housing
- Create more job opportunities
- Employ manual labour
- Create facilities to attract tourism
- Marketing and economic development promotion
- Supply Land for small scale farmers
- Multipurpose centre
- Upgrading of existing sport field

Issues raised at Budget & IDP feedback meeting: 19 April 2010

- Tarring of all gravel roads
- Rapid response from ambulance services
- Increased LED projects should be implemented
- More bursary schemes must be introduced and be accessible

Projects for inclusions in 2010/11 – 2012/13

Projects	2010/11	2011/12	2012/13
Building of Houses	5,942,000	4,210,000	
Tarring: Fanele90+ , Kalese & Ndabenistrate	350,000		
Upgrading Water treatment work Ashton		4,680,000	
Replacement of Water Pump line to reservoir	400,000		
Service Main Transformers: Goudmyn	260,000		
Upgrading Low-Voltage Networks - Ashton		80,000	80,000
Telemetry System for Electrical Substations		300,000	300,000
Upgrade Muskadel substation		100,000	
Upgrade 11 kV line Goree	150,000	180,000	
Install 11 kV line from Goudmyn substation to Goudmyn 11 kV line	300,000		
Floodlights Mkhetsu St behind the sport field:	3,500		
New play park (c/o Spofana & Walaza St)	80,000		
Upgrading of Community Halls - Zolani Hall			110,000
Construction of Pavilion at sport field –	1,100,000	1,000,000	